

Asia	Sch. 20	Indonesia	Rp 2500	Portugal	Esc 69
Bahrain	Da 0.65	Italy	L 1500	S. Africa	Rs 5.00
Belgium	BF 45	Japan	Y 1500	Singapore	S\$ 4.10
Canada	CA 1.00	Jordan	Fls 500	Spain	Pe 125
Cyprus	CA 0.90	Korea	Fls 500	Sri Lanka	Rs 30
Denmark	Da 0.90	Malta	Fls 250	Tunisia	Fls 7.00
Egypt	LE 1.00	Luxembourg	Fls 4.25	United Kingdom	St 2.20
Finland	Fls 0.50	Malta	Fls 4.25	United States	US 305
France	Fls 0.20	Mexico	Fls 300	Yugoslavia	Y 1.20
Germany	DM 1.00	Morocco	Da 6.00		
Greece	Dr 0.50	Myanmar	Fls 7.75		
Hong Kong	HK 1.12	Norway	Fls 7.00		
India	Rs 1.15	Philippines	Per 20	U.S.A.	\$ 1.00

No. 29,958

World news Business summary

TOKYO

Overheat fears bring downturn

## Bonn split VW plans for Seat expansion confirmed

West Germany's ruling coalition is sharply divided on whether to bring in immediate and tough new measures to increase the powers of the police in order to curb the renewed anarchist violence which has disrupted anti-nuclear demonstrations in the country in recent weeks.

The strongest pressure for such action has come from the right, notably from Franz Josef Strauss, leader of the Bavarian-based CSU. The Interior Ministry, run by his party colleague, Friedrich Zimmermann, claims that the total of hard core rioters suspected of links with far left terrorist organisations is now between 2,000 and 3,000, compared with only 500 until lately. Page 14

### Shevardnadze visit

Soviet Foreign Minister Eduard Shevardnadze is to visit Britain on July 14-15. Sir Geoffrey Howe, British Foreign Secretary, said, as he made his strongest appeal yet to the US not to abandon SALT 2 limits. Page 3

### Soviet plan

The next five-year plan (1986-90), which determines the shape of the Soviet economy, was presented to the Soviet parliament for formal endorsement. Page 3

### Gulf war attacks

Iraq said its forces attacked Iraq through the Maljnoon islands on the southern Gulf war front, causing 150 Iraqi casualties. Iraq said dozens of its aircraft launched destructive attacks on several western Iranian oil installations and that one aircraft was lost.

### Probe promised

Israel's new Attorney-General Yaakov Harish promised to investigate the conduct of the Shin Bet security services during a 1984 bus hijacking in which two Palestinian guerrillas were killed after their capture. Bank share scandal. Page 5

### Kuwait blaze

Two blasts at Kuwait's main oil refinery set off a huge blaze. The country's Prime Minister, Sheikh Saad al-Abdullah al-Sabah, pointed to sabotage as the cause, referring to "criminal acts." Page 15

### Heroin seized

Drug officials seized 200 kg of heroin bound for Europe and arrested three people carrying it. The Pakistani Narcotics Control Board said a spokesman said the heroin had a street value in Europe of about \$500.

### Trial ordered

Turin magistrates ordered 141 alleged Mafia gangsters to stand trial on charges connected with drug trafficking and murder between 1979 and 1983, judicial sources said.

### Aid ban call

Environment and human rights groups called on donor nations to withhold up to \$700m sought by Indonesia for a programme to move millions of people to sparsely populated regions. Page 15

### Cabinet peace plan

Sri Lanka's cabinet approved a peace plan aimed at resolving the island's ethnic conflict which has cost more than 3,000 lives in the past three years. Page 5

### Threat recedes

Chances of an early general election over defence in Denmark receded after leaders of the main opposition Social Democratic party ruled out parliamentary moves to ban nuclear weapons in wartime.

### Borges buried

Argentine writer Jorge Luis Borges, who died in Geneva last weekend aged 86, was buried there in the Plainpalais cemetery. Page 3

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Thursday June 19 1986

D 8523 B

Why Silva Herzog ran out of borrowed time, Page 4

## Pressure mounts for sanctions against Pretoria

BY ANTHONY ROBINSON IN JOHANNESBURG AND STEWART FLEMING IN WASHINGTON

INTERNATIONAL pressure for economic sanctions against South Africa continued to mount yesterday as further evidence emerged of the scale of police operations in the republic since emergency powers were introduced last week.

The measures were taken in advance of planned country-wide demonstrations to mark the tenth anniversary of the Soweto uprising on June 16, 1976.

"Thousands" of people were being held in detention, Mr Ray Swart, a white opposition MP, said in Parliament in Cape Town, while the state Bureau for Information announced that three blacks had died in unrest on Tuesday.

According to official figures, 45 have been killed since the state of emergency was declared on June 12, a daily fatality rate which has doubled since the tough new laws came into effect.

Several hundred black workers at supermarkets in Johannesburg stopped work yesterday at intervals to demonstrate to protest against the detentions, which were condemned by Mr Tony Bloom, chairman of South Africa's Premier Group.

In a telex to Mr Pieter du Plessis, the Minister of Manpower, and Mr Louis Le Grange, the Minister of

Copies of last Friday's Financial Times appeared on Johannesburg hotel newsstands yesterday with the first six paragraphs of the front-page story on the imposition of the state of emergency and the first 20 lines of the editorial-page feature story blacked out. Yesterday's Soweto newspaper, read mainly by blacks, carried a large, blank space on its front page, and the late edition of the Johannesburg Evening Star left several blank spaces to highlight the degree of censorship imposed by the emergency regulations.

Law and Order, Mr Bloom said: "It is deeply disturbing to us ... that so many of the leaders of the union movement have been arrested and placed in detention without trial."

"These are the people with whom South African management will have to negotiate, and a surer formula for conflict would be harder to devise," said Mr Bloom.

Despite these developments the rand strengthened yesterday following the government's announcement on Tuesday of a package to stimulate the economy. It gained a further two US cents to close at 42.50 cents, a gain of almost 20 per cent since last week. Fears of violence on June 16 had depressed the currency.

In Washington yesterday, the House of Representatives began debate on new legislation which would impose punitive sanctions on South Africa, amid signs of a hardening of attitudes towards Pretoria on Capitol Hill.

Senator Richard Lugar, the powerful chairman of the Senate Foreign Relations Committee, and a man who a week ago was strongly endorsing the Administration's position questioning the effectiveness of further sanctions, has warned that further US sanctions might be necessary to show American opposition to apartheid and "the madness" of government repression.

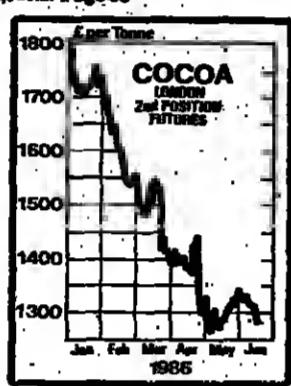
"I do not think anybody ought to be deceived that we are going to need to act," Senator Lugar said.

"The thought (that) we are not certain what course is best ought not to suggest therefore that inactivity will follow."

Officials familiar with Senator Lugar's thinking said yesterday that the senator's comments on Tuesday night did not mean he had changed his views about the effectiveness of economic sanctions.

Continued on Page 14

Editorial comment, Page 12



COCOA prices fell on the London futures market for the eighth successive trading day after reports of new crop sales from the Ivory Coast. The September position's £9 fall to £1,285.50 a tonne took the fall for the past two weeks to £79.50. Page 30

DOLLAR remained unchanged in London at DM 2.2405 and SF 1.85. It rose to FF 7.145 (FF 7.14) but fell to Y167.50 (Y167.75). On Bank of England figures the dollar's index rose to 11.61 from 11.55. Page 31

STERLING fell in London to close at \$1.5005. It also fell to DM 3.2625 (DM 3.2560), SF 2.7750 (SF 2.7759), £2.15 (£2.15) but was unchanged at FF 10.12. The pound's exchange rate was unchanged at 75.8. Page 31

GOLD rose 25.50 to \$339.25 on the London bullion market. It also rose in Zurich to \$330 from \$337. Page 30

SAAB-SCANIA, Swedish motor and aerospace group, increased sales by 11 per cent in the first four months of 1986 to Skr 11.42bn (\$1.6bn) but profits were virtually unchanged at just over Skr 1bn. Page 15

BRAZIL's opposition appears to be softening to the inclusion of services in the next General Agreement on Tariffs and Trade negotiating round. Page 6

RESORTS International, US casino and property group, will take a \$50m second-quarter charge to cover the write-down of assets, including a number of seaplanes, and a 11 per cent stake in Pan Am. Page 15

SOCIETE Générale, third largest French bank, has devised covering up losses of FF 2.6m (\$364m) in recent years caused by bad debts in Brazil and Singapore. Page 15

NOKIA, Finland's largest privately owned company with interests in electronics, cable, forests and rubber industries, has reported a 26 per cent increase in profits for 1985. Page 15

EUONI, Swiss travel agency group owned by Swissair, is to expand its activities in the international hotel sector. Page 15

SONY, Japanese consumer electronic group reported net profits in the first half to April down 1.9 per cent to Y35.95bn (\$210m) on sales up 1.8 per cent at Y691.2. Page 16

PHILIPS, the Dutch electronics group, is launching a joint venture with Gold Peak Industries of Hong Kong to produce and market car audio equipment for the Far East. Page 6

FRANCE registered a foreign trade deficit of FF 2.07bn (\$20bn) last month following a shortfall of FF 4.8bn for April, bringing the deficit for the first five months of the year to FF 6.6bn, according to seasonally adjusted figures published by the Finance Ministry. Page 3

The four Willots - Jean-Pierre,

his debt and domestic resources to finance a budget deficit which will be "more than double" the pre-oil shock target.

As one senior financial official put it: "We had to throw the skipper of the boat overboard to show the sharks that we mean business."

Only one Treasury official has so far resigned with Mr Silva Herzog - his spokesman Mr Rafael Resendiz. Speculation continued about other possible resignations, both at the Treasury and the Bank of Mexico, with Mr Francisco Suarez Davila, the Deputy Finance Minister, thought to be the most likely to go.

Mr Resendiz, who has nearly 40 years' experience at the Bank of Mexico, the Treasury and laterly as the head of the state development bank, is described as a "shrewd negotiator."

To be successful, officials remark he will need to be seen to win concessions from the banks which will alleviate Mexico's debt service burden. He will also need to be seen to be part of a team which is directing

policy, and not turning over the running of Mexico's economy to the IMF and the banks."

The prospects of a deal with the IMF are now uncertain, particularly since, according to some officials, Mr Silva Herzog's suggested package was rejected by his colleagues. Mexico is holding out for any agreed target on lowering its budget deficit to be moved to the end of next year.

Some officials argue that it is no longer in Mexico's interest to keep servicing its foreign debt principally while conventional negotiations yield no satisfaction. Furthermore, given that the Government has taken the decision to hold international reserves at a minimum threshold - thought to be not much below their current liquid level of about \$2.5bn - Mexico will soon run into arrears.

The form in which Mexico does this is still expected to be conciliatory.

Details and analysis, Page 4

Continued on Page 14

Editorial comment, Page 12

Continued on Page 14

</div

## EUROPEAN NEWS

# Nippon Credit International Limited

## Opens Today in London

Nippon Credit Bank is pleased to announce the opening of Nippon Credit International Limited, a wholly owned subsidiary.

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Chairman: Akihiko Takeuchi  
Managing Director: Mamoru Kobayashi

### Nippon Credit Bank

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London, New York, Los Angeles, Grand Cayman, Singapore, Hong Kong, Frankfurt, Paris, São Paulo, Bahrain, Sydney

David Marsh examines efforts towards safer disposal of hazardous materials

## West tightens up on toxic waste

INDUSTRIALISED countries have taken a further step towards introducing tough international rules to improve safety over transport and disposal of hazardous waste produced by the world's chemical, oil and manufacturing industries.

Companies generate about 300m tonnes of dangerous waste annually, with increasing amounts crossing international borders. Many experts consider that this constitutes a potential risk to health far greater than that posed by the much smaller amounts of nuclear waste transported around industrialised countries.

Experts meeting at the Organisation for Economic Co-operation and Development (OECD) have agreed to work towards new rules designed to control transport of waste outside the industrialised nations towards new depositories being opened up, above all in East bloc countries.

Control and notification procedures for waste transported within EEC countries are already being tightened up. This is a result of three years of efforts to close loopholes which were exposed by the dumping of dioxin waste in unclassified sites in Europe following the Seveso explosion in Italy in July 1976.

The Community has agreed in principle on standard documents to be filled in by companies transporting waste, which have to be sent in advance to importing countries. However, the system has not yet been brought into operation.

At a meeting in Paris last week, the 24-nation OECD council took a step towards enlarging the range of



Workmen in protective clothing start to clear the contaminated chemical plant after the Seveso disaster in 1976.

these measures to importing countries outside the OECD.

Officials hope that an improved notification and regulatory system for non-OECD countries can be included in a draft international agreement on hazardous waste to be drawn up by the end of 1987. This agreement could then be turned into an international convention whose signatories would include East bloc and developing countries, to be worked out perhaps under the auspices of the United Nations.

One official close to last week's talks says the wording of the latest OECD agreement was tougher than expected. "It's a very clear signal on the part of industrialised countries

that they're willing to spend money, time and resources to ensure that these wastes are not exported without careful scrutiny into countries which have not developed the structure and expertise to handle properly hazardous wastes and to dispose of them in an environmentally sound manner," the official said.

The scale of the problem is underlined by the OECD's estimate that a cargo of hazardous waste crosses a national frontier once every five minutes. About 100,000 border crossings, comprising 2.2m tonnes of

waste, occur in Europe every year, while more than 5,000 take place in North America, mainly as a result of shipments to Canada and Mexico from the US.

### Industry warned in Yugoslavia

By Aleksandar Laki in Belgrade

THE NEW Yugoslav Government is threatening domestic manufacturers with an increase in competitively-priced imports to get them to reduce the growth in local prices, which has boosted Yugoslavia's inflation to an annual pace of around 80 per cent.

The warning that the Government is willing to risk an increase in the country's trade deficit in order to achieve the greater goal of curbing Yugoslavia's hyper-inflation was given this week by Mr Nezad Krkic, the Trade Minister.

### European venture capital 'grew by 41% last year'

By William Dawkins in London

THE AVAILABILITY of venture capital in Europe is booming, but risk investors are showing a growing preference for backing established companies, suggests a survey to be published today.

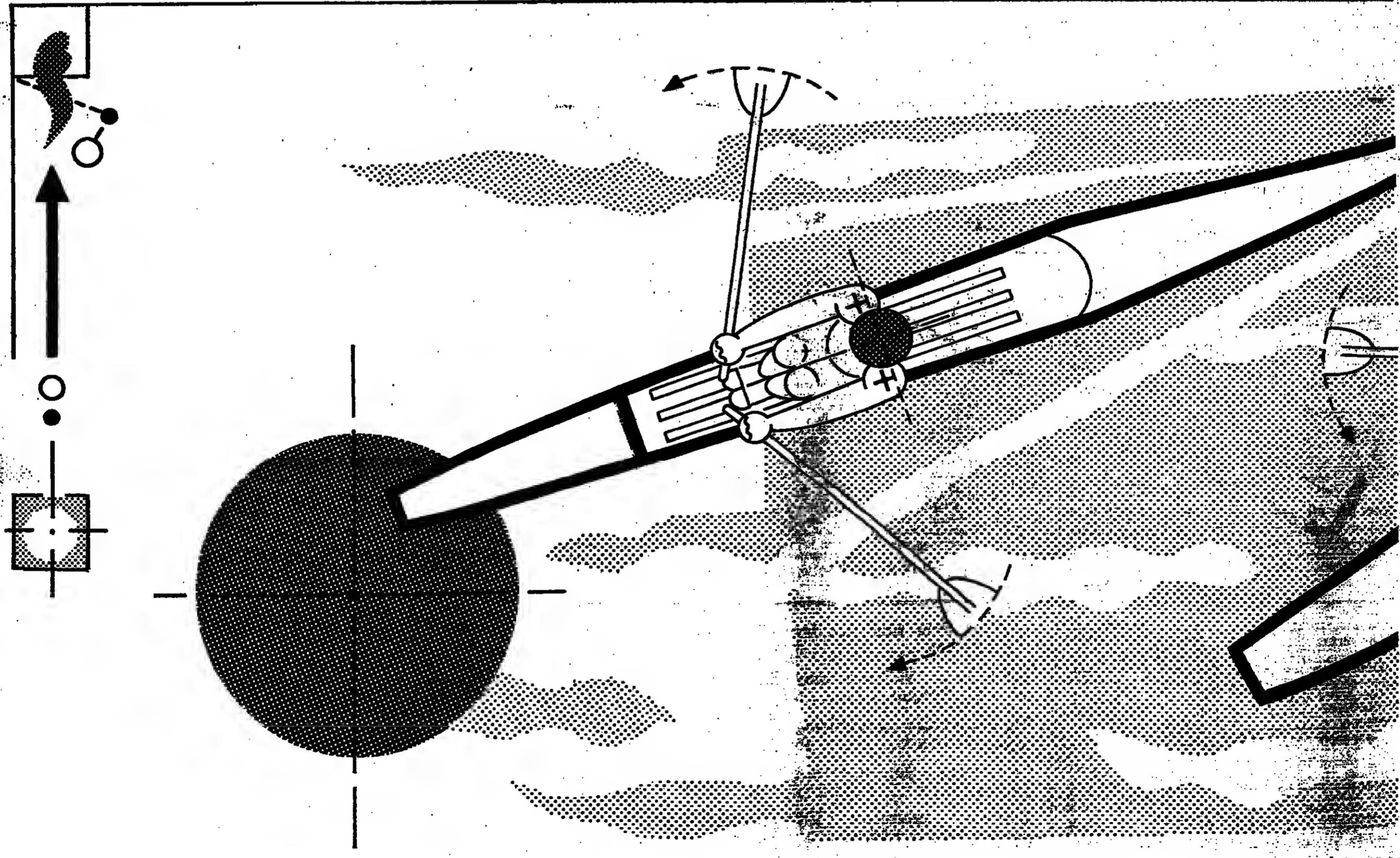
The study, compiled by PricewaterhouseCoopers, Drucker-Gehrk, Frankfurt/Main, and responsible editor, C.P.W. Smith, Frankfurt/Main, 6000 Frankfurt am Main, 1, is

The Financial Times Ltd, 1986.

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Italy has the fastest growing venture capital scene, more than doubling fund-raising by risk investment groups and in venture investment.

SOMETIMES IT TAKES



## EUROPEAN NEWS

## Commission to press for more open public purchasing

BY TIM DICKSON IN BRUSSELS

THE EUROPEAN Commission yesterday signalled its determination to promote greater competition in Europe's Ecu 200bn (\$128bn) a year public purchasing market.

Over the years the EEC has had little success in persuading governments and other public sector agencies to consider tenders from companies outside their immediate national or even regional boundaries.

EEC directives dating back to 1971 require Community-wide advertising of public sector contracts but 15 years after the first ones were issued only a tiny proportion of this sort of business actually crosses state boundaries.

As part of its efforts to create a more effective EEC market, however, the Commission now intends, as a matter of urgency:

- To step up its enforcement procedures, if necessary, taking national governments or other agencies to the European Court if it is felt that particular contracts have not been awarded on a competitive basis. Action, for example, could soon be taken for the first time in this way under Article 90 of the

### Compensation for victims of terrorism considered

HOLIDAYMAKERS who become victims of terrorists could receive cash compensation if an idea being considered in the "European Commission" is agreed, Agencies report.

The move follows a drastic slump in the numbers of American visitors following Washington's bombing raid on Libya and the present Eta offensive in Spain.

Mr Carlo Ripa de Meana, an EEC Commissioner, said yesterday that he wanted to restore Europe's image as a "safe and attractive" destination and would soon be producing proposals following a request from EEC foreign ministers.

After talks at Commission headquarters in Brussels yesterday, Mr Edward McMillan-Scott, the European Parliament's spokesman on tourism, said: "A compensation scheme covering the whole Community must be the centre of any new

## Achille Lauro trial begins

BY DAVID WHITE IN MADRID

THE TRIAL of 14 men charged in the hijacking of the Achille Lauro, the killing of a crippled American passenger and the hostage-taking of more than 300 people opened yesterday in a Genoa courtroom, AP reports from Genoa.

The PLO leader who allegedly masterminded the crime, Mr Yassir Arafat, one of the key defendants, was a fugitive and was being tried in absentia.

- Encourage agencies to play by the rules and find ways of preventing local or national industrial interests applying undue influence over purchasing decisions.

- Improve the way in which information on tenders and contracts is made available. At the moment details are published in the Official Journal of the European Community—hardly a best seller at the best of times—in a way considered by some to be more confusing than helpful.

Ideas in future could include encouraging agencies to publish details of their purchasing programmes in the years ahead and increasing the threshold above which contract details should be advertised. The Commission pointed out that companies in one member state are unlikely to be interested in tendering for relatively small amounts of business.

Under Italian law accomplices to a crime can face the same charges as those accused of the actual crime.

About two hours into session, two men and two women stood up in the courtroom and said in English: "we are for the Palestinian revolution."

Some 30 policemen rushed over and dragged them out of the courtroom. Police said the four were West Germans and that they were being held for questioning.

Two other defendants in the case were accused of playing minor support roles and originally ordered to stand trial, but Judge Lindo Monteverde ordered them dropped from the trial for lack of evidence.

The prosecution requested that a Greek be added to the list of those on trial because the total of defendants up to 15 by the time the trial was adjourned for the day in mid-afternoon.

Only five defendants were in court when the judge read the long list of charges, all charged with acting for terrorist ends, which could mean life sentences if the accused are convicted. They followed a lengthy translation in Arabic.

The fourth alleged hijacker, Mr Bassem Al-Akkar, who was 17 years old when the ship was seized, will be tried later by a Juvenile court.

"It is an EEC-wide scheme

in force, it would ease the headaches for anyone unlucky enough to be caught up in terrorist attacks. It has to be said that the chances are very remote, but the time is now ripe for common action to reassure everyone," said Mr McMillan-Scott.

## Moscow plans 4.1% annual growth



BY DAVID WHITE IN MADRID

MR NIKOLAI RYZHKOV, the Soviet Prime Minister, and the new economic plan (1986-90) would be for an annual growth rate of national income of 4.1 per cent and of investment by 4.3 per cent. Both figures are higher than in the last five-year plan. The plan was presented to the Soviet parliament yesterday for formal endorsement.

The main theme of the plans, first presented to the Politburo early last year but sent back for reworking, is heavy investment in new technology and the refurbishment of existing plant.

Mr Mikhail Gorbachev, the Soviet leader, has said that the plan aims at a 10 per cent growth

in the share of investment in consumption and defence.

Mr Ryzhkov said that the

share of capital in technical

re-equipment of plant will rise

from 38 per cent in 1985 to 51

per cent in 1990. Obsolete

machinery worth 240bn roubles

of Soviet machinery of world class standard from 29 per cent today to 30 to 35 per cent in 1990. Both figures look optimistic.

The Prime Minister referred in his speech to the need for "wide" economic relations with developed capitalist countries on the basis of equality and mutual benefit, including new advanced forms of relations. This includes joint ventures, recently brought up by Soviet officials in discussions with Western companies in Moscow, providing more meat, milk and eggs. The shape of such co-operation is still unclear, say diplomats.

The overall growth rate for the economy as a whole and for investment has been revised upwards since the plan was first drawn up. The low investment rate in new technologies and existing plant was heavily criticised by Mr Gorbachev in his speech to the Communist

Party Central Committee, the ultimate centre of authority in the Soviet Union, which met before yesterday's session of the Supreme Soviet.

Engineering and energy are both to receive more investment but Mr Ryzhkov does not say what parts of the economy will see investment reduced. Agriculture will continue to be one third of investment. He made clear that the food programme of 1982, geared to providing more meat, milk and eggs, will continue to receive priority.

The Supreme Soviet meeting in the Kremlin yesterday also saw the retirement of the 83-year-old First Vice President, Valeriy Kozlov, from his largely ceremonial post. He is replaced by Mr Pyotr Demichev, the Culture Minister, who is a non-voting member of the Politburo.

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## AMERICAN NEWS

## Volcker blames trade deficit for check on growth

BY STEWART FLEMING IN WASHINGTON

MR PAUL VOLCKER, the Federal Reserve Board chairman yesterday rejected the idea that the US is hovering on the brink of recession. But he conceded that economic growth is still being held in check by the trade deficit, which he suggested had not yet begun to decline.

Mr Volcker's comments, in the course of testimony on the Third World debt situation before the House of Representatives Foreign Affairs Committee, came as the Commerce Department revised down from 2.7 per cent to 2.8 per cent its earlier projections for the growth of real gross national product in the first quarter.

Mr Volcker said he attributed the revision mainly to the drag on the economy as a result of the external trade position. "We continue to have serious trade problems," Mr Volcker said, adding that although the trade situation had not yet turned the corner, the recently rising deficit "may be leveling off." He went on to say that he

## Tax reform promoters beat off amendments

By Nancy Dunn in Washington

THE SENATE Finance Committee's tax reform package moved closer to final approval yesterday, keeping most of the original bill intact but facing one major amendment designed to shift more benefits to the middle class.

The Republican Senate leadership's success in beating off amendments during the week has raised expectations that the Senate would complete the passage of the package by the end of the week.

Position in the wake of relay on dollar revaluation to try to correct the US trade deficit, he said. "I for one do not believe that relying upon exchange rate changes alone promises a simple and easy solution to the imbalances in the economies of the industrial

countries.

"Other strong countries with little or no inflation, with excess capacity and historically high unemployment and with very strong external positions should assume more of the leadership in providing the impetus for world growth," he added.

## US equivocates on reply to arms control initiative

BY OUR WASHINGTON CORRESPONDENT

FOREIGN POLICY experts in Washington believe that the Reagan Administration is finding it difficult to reach a consensus on how to respond to the latest Soviet arms control offer.

The problems arises partly because of the complexity of the new proposal, but also because of the longstanding divisions within the Administration on negotiating strategy. The experts note that the Administration's reaction to the new Soviet proposals has been delayed, compared with replies to earlier arms control initiatives.

The President may make some comments on the Soviet proposal in a speech he is scheduled to give today at a high school graduation ceremony in Glassboro, New Jersey, the site of the June 1967 meeting between President Lyndon Johnson and Mr Alexei Kosygin, then the Soviet Premier.

The only apparent comment by top Administration official so far seems to be a claim, quoted in the Los Angeles Times, by Mr Caspar Weinberger, the Secretary of Defence, that the new Soviet proposal is designed "to define SDI (the President's Strategic

Defense Initiative known as Star Wars) out of existence."

Some Administrative officials in Washington are welcoming the Soviet move and linking what they see as evidence of movement in the Soviet position to the tough line President Reagan took earlier this month over abandoning the Salt II arms control agreement.

Mr Kenneth Adelman, the US arms control director says that this disproves the critics' charge that the US announcement will be the end of arms control.

The new Soviet proposal, tabled at the Geneva arms control talks last week, is being described by some US officials as "a mixed bag" containing elements which point towards potential progress but also ambiguities which other officials fear disguise an attempt to undermine American positions in the talks.

There is uncertainty, for example, about the implications of the Soviet proposal for SDI. Mr Gorbachev has said that Star Wars research should be limited "to the level of laboratory tests," a statement which could be interpreted as offering greater scope for the US than before.

## Professor sues Weinberger over missiles policy

A STANFORD University computer science professor has filed a lawsuit against Mr Caspar Weinberger, the US Defence Secretary.

Claiming a Defence Department "launch on warning" nuclear weapons policy unconstitutional risks his life, AP reports from San Francisco.

Dr Clifford Johnson filed his suit in the US District Court in San Francisco, seven months after losing a similar suit. He said he now can prove that the US has a policy allowing nuclear missiles to be launched against the Soviet Union when computers detect a Soviet attack, with

out presidential or congressional approval.

"Computers could make errors," Dr Johnson said, adding that the superpowers' launch on warning policy could produce a nuclear war due to a false alarm.

He claimed that the policy violates guarantees in the constitution against declaring war without congressional consent, and is seeking a court order to halt it.

Federal appeals court judges last year rejected a separate suit he filed, saying he had not proved that the policy existed.

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19th June, 1986

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David Gardner reports on the shock resignation of the Finance Minister

## Time runs out for Mexico's gradualist



Mr. Petrioli: tough-minded professional

MR JESUS SILVA HERZOG, the Mexican Finance Minister who was replaced without explanation on Tuesday night, had been working on borrowed time since the oil price collapse earlier this year hurtled Mexico into its second major financial crisis since 1982.

His departure seems designed to send a complex message to creditors focusing on Mexico's \$97bn foreign debt. In essence, this is that the good faith, orthodoxy, and willingness to negotiate shown by the country since the Latin American debt crisis broke four years ago cannot be granted.

President Miguel de la Madrid said as much in a major speech broadcast on February 21. He stated that while Mexico would continue to negotiate flexibly on a solution to its new cash crisis, it would require concessions from its creditors "at least equal" to the sacrifices Mexico itself had made since 1982.

The switch does not mean that Mexico will necessarily opt for unilateral tactics on its debt problem as Peru has done. It is, however, an unmistakable reminder to Mexico's creditors that, as Mr Silva Herzog said in an interview three weeks ago: "It can no longer be business as usual."

Some Mexican officials argue that the very presence of the uncharitable Mr Silva at the head of the Mexican negotiating team, a man with whom the banks have been through two conventional debt reschedulings, tended to encourage the opposite impression.

A senior financial official remarked privately three months ago that the banks could either strike a deal with the man they knew, and make

sure he looked successful, or face somebody much tougher.

Though the changeover represents a hardening of Mexico's existing line on the debt issue, it does not, for the moment, signal changes in domestic economic policy. There are no major philosophical differences inside the Cabinet, or for that matter between the Government, the IMF and banks on the need to open up the

They also criticised what they said was the lack of political freedom in Mexico and accused the PRI of maintaining its 57-year-old stranglehold on power through electoral fraud.

The charge coincided with an accusation yesterday by arch-conservative US Senator Jesse Helms, a North Carolina Republican, that the 1982 elections which brought President

economy by liberalising trade, slimming the public sector and reducing subsidies, and encouraging foreign investment into the nationalised banking system after the banks were expropriated in 1982.

Though considered to be a tough-minded professional, it is clear Mr Petrioli will not have the political authority that Mr Silva had built for himself, and that he will be communicating a more unified position arrived at in Cabinet.

Speculation was rife yesterday about the future of Mr Silva's rivals in the race to succeed President de la Madrid in 1988, said privately recently that Mexico had "reached the absolute limit of its ability to absorb the oil shock by itself; our gradualist strategy has just run out of time."

A senior minister, one of Mr Silva's rivals in the race to succeed President de la Madrid in 1988, said privately recently that Mexico had "reached the absolute limit of its ability to absorb the oil shock by itself; our gradualist strategy has just run out of time."

Like Mr Silva, Mr Petrioli has a masters' degree in economics from Yale University and like virtually all Mexico's senior economic officials including the President, he started his career in the Bank of Mexico.

He moved on to the Treasury, where he became Deputy Finance Minister in 1970-74.

Jostling for position in the Presidential stakes may also have been an additional element in the Finance Minister's demise.

Mr Silva often remarked that Latin America's creditors seemed blithely unaware of the high rate of attrition the debt crisis has inflicted on the region's Finance Ministers, and indeed it had often seemed that he was a great survivor.

Mexico has just told its creditors that their preferred interlocutor was not, after all, immune.

## Bankers look to US for solution to debt problems

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

THE SUDDEN resignation of Mr Jesus Silva Herzog as Mexico's Finance Minister has not only added to jitter in the world banking community about that country's ability to service its \$97bn of 1984 foreign debt. It has also crystallised a view among senior bank executives that there may now be no traditional banking route to Mexico's problems.

At the heart of the crisis is the way in which Mexico's economy in the wake of blighting oil prices has enthusiastically supported tax reform. The Senate Bill—slashing tax rates from a maximum of 50 per cent to 27 per cent for individuals and from 46 per cent to 33 per cent for corporations—is commonly believed to be more fair than the current system.

It was this perception that Senator George Mitchell, a Maine Democrat faced yesterday, when he introduced an amendment to direct more of the tax benefits to the middle class. He warned his colleagues to "beware of any major legislation that is so fragile that it must be passed through the Senate without change."

The public will have new doubts about the fairness of the bill, he said, when they learn that "factory workers, nurses and secretaries whose taxable income exceeds \$17,600 a year are in the same tax bracket as those earning \$200,000 a year and those earning \$2m a year."

In order to achieve this in the aftermath of the Third World debt crisis, commercial banks will have to accept new forms of lending, so-called "involuntary lending," designed to recycle interest payments back to the Third World.

The governments of industrialised countries will also need to provide the World Bank with sufficient resources to doubts its present rate of concessional and non-concessional lending.

These are the main conclusions of a report published yesterday by the UN Committee on Developing Planning, a group of senior economic experts from the industrialised and developing world who advise the UN on economic policy.

Announcing the conclusions, Mr Shridath Ramphal, the Commonwealth Secretary General and committee chairman, said yesterday in London that a reversal of the flow of

economy is expected to contract by some 5 per cent.

The problem for President Miguel de la Madrid has been how to bring about this increase. Long months of negotiation have shown that the IMF is unwilling to budge much. It has its international credibility to think of and cannot endorse a weak economic programme. Such a deal would provide little incentive for commercial banks to lend more money and would only encourage other countries to seek similar.

All this means that, despite the bland official optimism now being expressed in Washington, the prospect of an orthodox solution to Mexico's problems has receded.

Bankers say they have been kept in the dark about the details of Mexico's talks with the IMF, but most yesterday were inclined to view that Mr Silva Herzog's departure re-

flected the adoption of a tougher line towards its creditors by the de la Madrid administration, including possible suspension of full interest payments on foreign debt.

Mexico's foreign exchange reserves tumbled to just \$5.5bn at the end of last year from \$8.1bn in 1984. Though it has managed to meet debt service payments of some \$2.5bn in the first three months of the year, this was only by dint of a fierce monetary squeeze at home which forced the private sector to repatriate money from abroad. This squeeze has not only weakened private sector companies; it has also pushed up the cost of servicing the Mexican Government's domestic debt.

At the same time they recognise that Mexico simply does not have the cash to continue paying interest indefinitely. That is why they now argue with growing insistence that governments, and particularly the US, should now step in. How this could be done is another matter, but at the very least Mr Silva Herzog's departure shrank by 68 per cent in the first quarter of this year to just \$7.62m, suggesting that the Government's target of a sur-

## REPORT SAYS FINANCIAL INFLOWS MUST BE DOUBLED

## 'Involuntary lending' to Third World urged

BY WALTER ELLIS

### CAPITAL REQUIREMENTS FOR 1990 AND 1995 (in billions of US dollars)

	Current policies		Higher growth	
	1990	1995	1990	1995
All developing countries	70	106	91	148
Non-Latin America	52	70	60	88
Large Asian	15	20	13	19
Latin America	18	36	31	60

resources—so that poor countries were now transferring their wealth to richer was having a strangling effect on the developing world.

Organisations like the International Monetary Fund were guilty of complacency in not doing what was required to redress the situation, he said.

On present financial policies, the "prospects for adequate growth and social progress in many of the world's poorest countries will remain negligible, whatever efforts their governments make to put their own house in order," the committee's report concludes.

They must also improve aid co-operation and must resist the temptation of turning aid into "a vehicle for indiscriminate padding of exports."

The World Bank and the regional development banks should increase their lending by \$80bn annually, while the International Development Association (IDA), the soft-loan arm of the World Bank, should

this additional financing only lend an extra \$20bn a year.

This expansion of World Bank lending, which would roughly double net disbursements by the end of the decade, could be achieved either by additional capital commitments from the industrial countries or by relaxing the World Bank's present gearing ratio.

Commercial banks must provide an additional \$15bn of net lending annually. Of this, \$10bn is likely to come through "voluntary" loans to developing countries, largely through co-financing with the World Bank.

The remaining \$10bn of commercial lending should be raised through "new arrangements to institutionalise involuntary lending."

This can be done either through partial capitalisation of the interest due from debtor countries or through multi-year new money which would guarantee specified sums of new lending several years in advance.

Developing countries must commit themselves to new forms of policy conditionality, which would entail growth-oriented economic management, as well as financial prudence.

The report contrasts this kind of "growth conditionality" with the "contractual" ad-

Ramphal: reversal of resources flow.

## OVERSEAS NEWS

John Elliott visits Batala, an industrial centre whose expansion is threatened by the violence that exists between Hindus and Sikhs

## Punjab's Belfast: microcosm of a communal crisis

IN THE 1960s, the small city of Batala was known as the Manchester of India, one of the country's few industrial centres after independence. Now if rising tensions between Sikhs and Hindus develop into the communal clashes feared by police and politicians, Batala could soon qualify as India's Belfast.

The situation in Batala, an hour's drive north of Amritsar, the Sikhs' holy city, is a microcosm of the crisis that has swept the troubled state of Punjab recently. Killings have been running at over 70 a month. Yesterday, extremists shot and injured one person, looted a shop and snatched about £1,500 from a bus passenger. Seven people, described as hard-core extremists, were arrested by security forces.

The communal strike has

halted industrial expansion across Punjab, cut trade by up to 50 per cent and reduced profit margins by over 40 per cent. In Batala 25 per cent of the town's 2,000 engineering units have run out of orders. This centre, developed as India's machine food supplier, finds its output under threat.

The violence has also shattered the hopes of Mr Rajiv Gandhi, the Indian Prime Minister, for an early end to Sikhs' unrest. Extremist Sikhs students barricaded entrances to the town in March after members of the Sikh Sevaks, new militant Hindu organisation, harassed some Sikh youths. Security forces kept the two communities apart but factories were burned and at least five people killed.

Now the town's 80 policemen

are backed by 600 members of paramilitary forces, who this week launched a bid to keep the peace after more deaths and several days of curfew. Police officers say Hindu and Sikh extremists are "on the brink of being successful" in efforts to cause large scale communal unrest.

The rise of the Shiv Sena in three Punjab cities indicates frustration among Hindus after three years of mounting Sikh violence. The target of the violence is Sikhs, who are seen as the "brink of being successful" in efforts to cause large scale communal unrest.

In Punjab, more than 1,000 Hindu families have recently fled from rural areas around Batala and other towns to large

Sikhs. It is now appealing to cities and to the neighbouring

state of Haryana. They have been frightened by roaming bands of Sikh extremists who want to create an independent Sikh base of Khalistan in Punjab, and to drive Hindus out.

Officials privately estimate that the present proportionate Punjabi population of 60 per cent Sikhs and 40 per cent Hindus could change to 80-20 per cent within ten years.

Individuals who can afford to do so are spending money to move their families to set up homes and diversified businesses elsewhere in India, while Sikhs living elsewhere are buying land in Punjab in case one day they have to flee.

The call for an independent state is no longer merely a dream of the most fanatical

The party has split over recent police action inside the Amritsar Golden Temple and is now a minority government.

It is also divided over how many villages to cede to Haryana state in return for receiving the city of Chandigarh as its own capital.

The split in the party has given fresh respectability to extremists based in the temple. Their activities were boosted when the Akali Dal Government released 2,000 Sikhs from prison late last year.

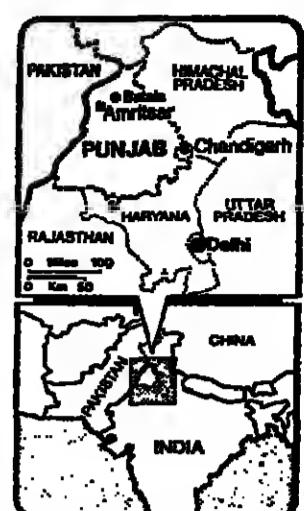
Up to 4,000 youths now provide the manpower for violence organised, according to Mr Julio Ribeiro, director of the Punjab police, by 40 "hard core terrorists".

Mr Ribeiro's work is hampered by a demoralised, corrupt

police force, which often favours the Sikhs. Frequent calls for the army to be called in are widely resisted, because it was the army's action in storming the Golden Temple complex that sweeping through rural villages, which sowed many of the seeds of the current problem.

No one in Punjab now expects an early end to the trouble. Police have had some success in the past few days rounding up extremists but this is only a short-term gain. The main problem is a lack of political leadership and economic development.

If these are not tackled, the frustrated and potentially militant Hindus, whose Shiv Sena has its headquarters in Amritsar adjacent to a Hindu replica



of the Sikhs' Golden Temple, are likely to reproduce other more violent facets of Sikh extremism.

## Japanese tax reform suffers setback in election campaign

BY JUREK MARTIN IN TOKYO

THE CAUSE of general tax reform, which the Japanese Government has promised to tackle in the months ahead, took an instant and severe battering yesterday on the opening day of the general election campaign.

The most damaging assault was made by none other than Mr Yasuhiro Nakasone, the Prime Minister. He promised to introduce a sensible indirect tax, and not to dismantle the tax breaks now available on small savings.

He was supported by another leading light of the ruling Liberal Democratic Party, Mr Noboru Takeshita, the Finance Minister, who said he had no quarrel with Mr Nakasone's assertion of a few days ago that a general consumption tax, along with added lines, was undesirable.

Japanese elections, like those everywhere, are littered with promises made in the heat of battle and subsequently not kept. In this instance, both the Prime Minister and the Finance Minister were clearly responding to opposition charges that a big net tax increase is secretly in the offing.

Nevertheless, it appeared surprising that both had so readily pulled the rug from under what

## Sri Lanka proposes fresh peace initiative

BY JOHN ELLIOTT IN NEW DELHI

NEW PROPOSALS for ending Sri Lanka's ethnic crisis and maintaining peace were published by the Government last night on the eve of a meeting today in Paris of countries which donate aid of about \$500m (£333m) a year to the island.

The proposals were approved in Colombo by the Sri Lankan cabinet and were passed to Mr Rajiv Gandhi, the Indian Prime Minister, who has been mediating in the crisis at a hastily arranged meeting in New Delhi by Mr Bernard Tilakaratne, Sri Lanka's High Commissioner.

Plans for devolving government powers to new provincial councils were contained in the proposals, which are believed to be more explicit than earlier statements from the Sri Lankan Government. But Indian diplomats remained sceptical last night about the intentions of Mr Junius Jayawardene, Sri Lanka's President, who is to put the proposals to a conference of political parties next Wednesday.

Scepticism has arisen because past peace proposals have not been adopted and become law for three years in succession. Sri Lanka has launched peace initiatives in advance of the annual aid meeting, where it regularly risks being criticised for working towards a military, rather than a peaceful, solution to the claims of its Tamil minority community.

Sri Lanka risks losing the backing of some of its aid donors. The level of aid has already stagnated, partly because the Tamil ethnic crisis has slowed development projects.

The proposals delivered yesterday to Mr Gandhi, who has been mediating in the crisis, are believed to involve separate councils or provinces, headed by elected cabinet and chief ministers. But they do not meet the Tamils' key demands for the northern and eastern provinces, the main Tamil areas, to be linked by a single council.

However, there has been some discussion about setting up liaison committees to cover non-controversial subjects such as tourism, fishing and irrigation.

Control over provincial police forces and land settlements, two specially sensitive areas, would be shared between the national and provincial governments.

## S. Korea rejects proposal for military talks with North

BY STEVEN B. BUTLER IN SEOUL

SOUTH KOREA yesterday rejected out of hand a North Korean proposal for high level military talks aimed at reducing tension on the peninsula, saying the proposal was "not worth a damn". A Defence Ministry official further accused North Korea of using the proposal of a propaganda ploy.

North Korea on Tuesday proposed that the defence ministers of North and South Korea and the US Commander in South Korea meet to discuss ending military exercises on the peninsula, troop reductions and stricter observance of the Korean armistice agreement.

South Korea yesterday instead called on North Korea to resume dialogue on economic and social issues and to pursue measures to reduce tension through the military armistice commission established under the truce which ended fighting in the Korean War 33 years ago. South Korea also renewed its proposal

for a summit meeting between the presidents of the two countries.

The swift South Korean rejection is likely to introduce a new chill in relations between the two sides. North and South Korea pursued a halting dialogue for nearly two years until North Korea unilaterally suspended talks in January to protest at annual US-South Korean joint military manoeuvres.

A US military official yesterday had no comment on North Korea's request that the US participate in the talks. The rapid South Korean response may have been designed in part to prevent any US move to accept the offer.

South Korean Defence Ministry official accused the North of intentionally making an unrealistic proposal in order to shift the blame for the suspension of talks to the South, and to cover up the North's military buildup.

## Zaire set for 'modest' growth

BY MICHAEL HOLMAN

ECONOMIC reforms in Zaire, regarded as one of the important test cases in Africa for the International Monetary Fund (IMF) and the World Bank, will lead to only modest growth and cause political strains, says a new report on the country.

An Economic Intelligence Unit study concludes that the programme, described as the most serious President Sese Seko Mobutu's Government has ever implemented, will nevertheless hold.

The programme, which included a substantial devaluation of the zaire, cuts in subsidies, higher prices to agricultural producers and pri-

vatization or overhaul of many government-owned enterprises and public spending cuts, began in late 1982.

"The policy of austerity," says the report, "has caused a fall in living standards, a reduction in the already patchy services, particularly in public health and education... and rigid control of the already slow growth of public employment."

A major constraint on development is the burden of servicing an external public debt which exceeds \$4bn (£2.6bn). The report notes that in 1984 the US, France and Belgium, the three closest Western allies, together received debt service payments more

than \$110m in excess of fresh disbursement they made.

Rescheduling will be necessary for the rest of the 1980s, says the report, but doubts that this relief will be sufficient to allow the Government to find adequate resources to back its reform programme.

The programme should

achieve two important aims, concludes the report: a period of economic stability and an improvement in Zaire's balance of payments position.

Zaire to the 1990s: Will Re-

port No. 227 by Gregory Kronstein, Economist Intelligence Unit, 40 Duke Street, London W1M 5DG.

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## WORLD TRADE NEWS

# What does all this add up to?

**10,000,000**  
Motor Insurance Policyholders

**6,000,000**  
AA members

**10,000**  
FTA and RHA members

**8,000**  
Vehicle glass replacements each week from:

**100**  
Company operated service centres in the U.K.

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## Brazil softens line on services in Gatt talks

BY IVO DAWNAY IN BRASILIA

THE DOGGED opposition mounted by Brazil to any inclusion of trade in services in the forthcoming negotiating round on the General Agreement on Tariffs and Trade (Gatt) appears to be softening.

Although publicly Brazil maintains its hostility to a services factor in the talks, efforts to muster sufficient support to exclude them appear to have failed.

Consequently, officials preparing a position for the Gatt ministerial meeting in Punta del Este, Uruguay, in September aim to maximise the advantages to be derived from conceding some ground on services.

"We want to work out a mechanism in order to advance."

This small, but significant shift in Brazil's position on the sensitive services issue follows

the meeting of several Latin American countries' trade

officials in Brasilia last month

at which Gatt issues were discussed.

During the meeting, both

Chile and Colombia indicated

they would be supporting the

call by the US for the inclusion of services in the new round.

Brazilian

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Management

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industrial

expertise

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Philips and HK group in China radio deal

By Luisa Nava in Amsterdam

PHILIPS, the Dutch electronics group, launching a joint venture with Gold Peak Industries of Hong Kong to produce and market car audio equipment for the Far East.

Production is to begin at the end of this year in China in co-operation with a local organisation. Output has yet to be determined but investments in China is expected to reach US\$25m within two years. The potential partner in China will provide 50 per cent.

The joint venture, called Car Audio Electronics, will be 51 per cent owned by Philips and 49 per cent by Gold Peak and have its headquarters in Hong Kong. Management and industrial expertise will be shared by Philips and Gold Peak, which is Hong Kong's leading maker of car sound systems.

The audio equipment will consist of lower-priced radios and cassette recorders and will be aimed mainly at the Chinese market, which is expanding rapidly. Some equipment will also be exported to compensate for the necessary imports.

The latest joint venture is part of Philips' push into the Far East in recent years in an effort to establish low-cost facilities and sell into fast-growing markets. The Dutch electronics giant is seeking to derive as much as 25 per cent of total revenue from the Far East.

Daihatsu in talks on Polish plant

By Carlo Rapoport in Tokyo

DAIHATSU Motor, one of Japan's leading compact car makers, confirmed that it is in talks with FSO of Poland on building a car plant in that country.

The final agreement, however, awaits a decision on the financing of the deal.

Poland's debt crisis has made Western countries, as well as Japan, reluctant to consider extending further credit.

"We are discussing making cars, but are awaiting a decision by the Japanese government on financing," said a Daihatsu official yesterday.

Depending on the extent of local parts content, the cost of building a plant in Poland would range from Y20bn (US\$120m) to Y30bn (US\$180m), Daihatsu said.

This money could be extended, in large part, from Japan under its export credit programme.

It is understood that Japanese officials will make a decision on the project by the end of the summer.

If it goes ahead, the deal will mark the first time a Japanese car maker has ventured into Eastern Europe.

Turbo Union in Tornado deal

TURBO-UNION, the European consortium which makes the RB 199 jet engine, has won a further order for 270 engines for Tornado combat aircraft.

The engines, worth an estimated £300m will be fitted in new aircraft for the British, Italian and West German air forces.

The order will bring the number of RB 199s sold since production started in the late 1980s to more than 1,750.

## Unctad fails to agree venue for 1987 talks

BY WILLIAM DULLFORCE IN GENEVA

THE governing body of the United Nations Conference on Trade and Development (Unctad) failed during a two-day meeting in Geneva this week to decide on a date, venue and agenda for the organisation's next plenary session in 1987.

Unctad's plenary sessions are held at four-year intervals. It has been hoped that the next, Unctad VII, would revive the North-South dialogue and find new ways of stimulating developing countries' economies.

The problem persists of finding an alternative venue to Havana, which the US rejects. The last plenary session in 1983 was held in Belgrade after Washington refused to send a delegation to Cuba.

Havana remains the choice of the Latin American countries which retain the right to

act as host to the next plenary.

Cuba told Mr Kenneth Daddie, Unctad's secretary-general, that it would waive its right but only on condition that the session convened in Geneva.

Cuba's offer, however, makes it difficult to hold the Unctad's meeting in Geneva during the scheduled period next June. Vienna was proposed as a compromise but Mr Daddie said agreement was not complete.

Mr Daddie is to hold further consultations in the hope that a decision can be taken by the trade and development board in September, when a provisional agenda must also be agreed.

Cuba formally announced that it intends to apply for membership of the General Agreement on Tariffs and Trade (GATT) in Geneva yesterday.

## Moscow underlines bid for ventures with West

BY PATRICK BLUM AND CHRISTOPHER ROBINSON IN VIENNA

SOVIET interest in setting up joint ventures with Western companies has been further underlined by Mr Jenem Gulshani, deputy chairman of the Soviet state planning committee.

He told an East-West trade conference here that Moscow was seeking "new forms" of economic co-operation and was "very close" to agreeing joint ventures with certain Western companies which he did not name.

He said joint ventures were a means of improving the Soviet export structure of energy-dominated structure of Soviet exports, and said such enterprises could produce goods for sale inside the Soviet Union, to Eastern Europe and to the West. Hard currency earnings would be needed to "overcome the non-convertibility of the rouble," he said.

Allowing direct Western investment would be a major political step for the Soviet Union and it was noticeable during debates at the Vienna trade conference, Soviet trade ministry delegates fought shy of having joint ventures singled out in a final communiqué as a subject for further study by a business mission from East and West.

Poland and Czechoslovakia are the latest Eastern European

countries to join the list of those who have passed joint venture legislation while Hungary is seen as the country which has had the most success with this method of co-operation.

Mr Donald Kendall, the chairman of PepsiCo in the US, told the conference here that Moscow was seeking "new forms" of economic co-operation and was "very close" to agreeing joint ventures with certain Western companies which he did not name.

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Mr Gulshani said the Soviet Union was not adopting any particular model for its joint ventures, but it had studied the experience of its first European partners and China. "There are some dangers. Not all the joint ventures have been a success," Mr Gulshani said.

Philips and  
HK group  
in China  
radio deal

## MPs take unitary tax protest to Washington

By Clive Wohman

AN ALL-party parliamentary delegation was in Washington last night to protest to Mr James Baker, the US Treasury Secretary, and Congressional leaders about the lack of progress in ending the application of unitary tax against non-US multinationals companies.

Unitary tax is a method of assessing the corporation tax liabilities of a multinational on the basis of its worldwide earnings. It is applied by California and several smaller states. Some MPs in the delegation yesterday renewed the threat of retaliation against US multinationals in Britain if the tax is still in force at the end of this year.

They said the Government had committed itself to removing the tax credits on dividends paid by subsidiaries to their US parents under the terms of last year's Finance Act.

The US Federal Government officially supports the ending of the tax, backed up if necessary by legislation, but MPs said yesterday that they were concerned about an apparent lack of interest on the issue.

## Industrial output picks up but pay worries persist

By WALTER ELLIS

INDUSTRIAL PRODUCTION in the UK made a modest recovery in April after a disappointing opening quarter, according to the latest provisional estimates from the Central Statistical Office (CSO), published yesterday.

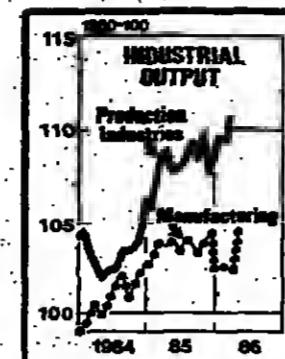
Manufacturing did especially well, with sharp improvements in the electrical engineering and machine tool sectors. While output improved, however, there is still some concern about the continuing high level of wage deals.

Figures from the Department of Employment show that in the three months to April, wages and salaries per unit of output in manufacturing industry were 7.8 per cent above the level of the same period last year.

This represents an improvement on the three months to March, which recorded an increase of 8.2 per cent, but is still far in excess of Government targets.

In the energy sector, CSO figures suggest that output eased slightly in April for the second month running, but remained up on April 1985.

The motor industry, which has been hard pressed over the last year, managed a small improve-



ment in its position for the month. However, for the three months to the end of April figures show a decline in output of 5 per cent against the equivalent period last year.

The April index of production reached 110.4, up 1.2 on March and 2.6 index points higher than January. The index of manufacturing output for the month climbed 1.1, to 104.4, while energy and water-supply fell back, from 122.5 to 121.1.

The CSO and outside analysts emphasise that too much should not be read into one month's fig-

ures. Revisions of recent statistics may yet suggest that March was not as bad as it appeared, while results for April could prove, on balance, too high.

Seasonal adjustments for March and April have been rendered more difficult than usual this year because Easter, with its associated holidays, fell right at the end of one and spilled into the other.

Moreover, though the CSO's has adjustment for the index of manufacturing output - intended to take account of 'rival' figures from the Confederation of British Industry - is now more than four months old, it has still to be refined. The bias for April accounts for some two thirds of the increase in the manufacturing index.

What is most evident from the figures released yesterday is that a poor first quarter for output has been followed by a better April.

In the three months to April, output of the production industries is provisionally estimated to have increased by 1.5 per cent over the level of the previous three months, with manufacturing output remaining flat.

## Tomkins takes control of Pegler

By ROBIN PAULEY

F. H. TOMKINS, the fast-growing manufacturing conglomerate, yesterday took control of Pegler Hartley, the valves company to form a group with a combined turnover of about £24m, David Goodhart writes.

Earlier this week Pegler seemed poised to prevent the takeover on the grounds that Tomkins' statement to the stock exchange of its 55.4 per cent control had failed by minutes to meet the deadline under Takeover Panel rules.

BRITISH companies which are losing market share to imports that benefit from anti-competitive and discriminatory trading practices, are being urged to submit evidence to the Government. Mr Alan Clark, Trade Minister, said that if appropriate information was provided it would be investigated by the Department of Trade and Industry's recently established Unfair Trade Unit.

THE RANK of England is expected to publish shortly a technical notice allowing supervisors to treat the redeemable preference shares of UK banks as part of their primary capital.

It will follow four months of open consultation between the Bank and Britain's banking community, mainly arising from the central bank's drive to encourage banks to raise their capitalisation and strengthen their balance sheets.

AGGREGATE results of the 429 insurance companies operating in the UK last year show an overall trading loss of £3m against an £8m loss the year before. Total invested funds of the companies amounted to £171m (£144m).

COMPANIES may be urged to make a bigger direct contribution to financing higher education. Mr Kenneth Baker, Education Secretary, said a comprehensive review of the student support system would give further consideration to the introduction of student loans, possibly linked with sponsorship by companies.

A PLAN for a private US-based health company to build and run a National Health Service (NHS) psychiatric hospital has been rejected by the Central Birmingham Health Authority.

It said that it was content with the present system under which sol-

## Plastic bullets and gas 'needed by police' to curb riots

By ROBIN PAULEY

He said that the petrol bomb was now accepted by many residents of inner cities as a legitimate weapon of first resort in confrontations with the police.

The 1985 riots all occurred in inner-city areas of high ethnic concentration afflicted by high unemployment, Sir Lawrence said. They were difficult areas to police and since the 1981 riots the police had put much effort into improving relations with the local communities.

It was a matter for concern that further riots had occurred in spite of these efforts, he said. But the root feelings of alienation and disillusion among militant sections of inner city communities were largely beyond police influence. He blamed parents and teachers for often failing to instil any basic sense of discipline into young people.

A much higher proportion of Britain's black population is in jail than that of the Asian and white population.

For the first time the Home Office has published its analysis of the ethnic origins of people in prison or on or on or on.

About 8 per cent of the male and 12 per cent of the female prison populations were of West Indian or African origin, although they comprised only 1 per cent to 2 per cent of the population in England and Wales. Blacks made up about 10 per cent of the remand population, 1 per cent of the adult male sentenced population and 8.5 per cent of sentenced young male offenders.

## TUC in move for talks over Wapping

By Helen Hague

ELECTRICIANS and journalists working at News International's plant at Wapping, east London, will play a crucial role in the latest strategy backed by the Trades Union Congress (TUC) to end the 21-week dispute over the plant.

Mr Norman Willis, TUC general secretary, yesterday made a formal request to leaders of the electricians' union, the EETPU, and the National Union of Journalists (NUJ) to use their 'best endeavours' with their members at Wapping to bring about a resumption of talks between News International and the print unions.

About 5,500 printworkers were sacked when they went on strike over the move by Rupert Murdoch's company to Wapping.

His request, made at a meeting of leaders of the print unions involved, was endorsed by Mr Eric Hamming, general secretary of the EETPU, and Mr Harry Courtney, general secretary of the NUJ.

They both agreed to act 'speedily and positively' on Mr Willis's request and to maintain 'detailed and direct contact' with him.

Yesterday's meeting - attended by leaders of the EETPU, the NUJ, Sogat 82, the National Graphical Association (NGA) and the Amalgamated Engineering Union - was designed to agree a fresh strategy in the wake of sacked members' rejection of the company's £50m compensation offer.

News International has stated it will not reopen talks as that offer was final.

## Ordnance delay raises asset sale doubts

By GEORGE GRAHAM

THE POSTPONEMENT this week of the privatisation of Royal Ordnance, the munitions factories, follows a number of other setbacks to the Government's plans to move state companies into the private sector. British Airways has run into difficulties over lawsuits and there are questions over the sale of water authorities.

Although the Royal Ordnance flotation, expected to raise between £150m and £200m, represents on its own a small amount, its delay has added to doubts over a privatisation programme which is assuming an increasing significance to the Government's overall finances.

The level of privatisations has risen dramatically during the life of the Conservative Government. Asset sales in the 1979-80 financial year totalled £377m, mostly accounted for by the sale of some government shares in British Petroleum.

In 1985-86, privatisation proceeds

had risen to £2.6bn, while for the next three years they are planned to run at £4.75bn a year.

By government accounting conventions, these sales of state companies and assets are treated as negative spending. They reduce the published total for public sector spending, known as the planning total, and the public sector borrowing requirement (PSBR) needed to finance the shortfall between tax revenues and spending.

Between 1979 and 1983, privatisation proceeds never amounted to more than 1/4 per cent of the planning total. Last financial year, the proportion had risen to 2 per cent and for 1986-87 it is expected to be 3.4 per cent.

The Government regards the control of public spending as a crucial aim.

Because the financial markets are in general happier with the idea of privatisation than with increased sales of government bonds, the asset sale programme may have helped win easier acceptance for essentially the same level of public spending.

Mr Gwyn Davies, chief UK economist at the investment house Goldman Sachs, argues that if the Chancellor of the Exchequer had not been able to announce £4.75bn of asset sales in his budget this year, he would have had to reduce his PSBR target to avoid a loss of market confidence.

The programme itself is important, and not just the fact that you have a lump of £14.5bn of assets to sell. It is not necessarily the case that if you only manage to sell £1.5bn this year you will be able to catch up and sell £5.5bn next year.

With £12bn of this year's target for privatisation receipts already assured from the final instalment paid for British Telecom, minor difficulties over Royal Ordnance have little significance to the Government's funding programme. That hinges on British Gas, the flotation of which in November is expected to raise as much as £3bn.

It said that it was content with the present system under which sol-

## Barristers plead against reform plan

By ANDREW TAYLOR

PROPOSALS TO end the historical demarcation between solicitors and barristers and allow solicitors to appear in any court as an advocate were rejected yesterday.

The Senate of the Inns of Court and the Bar, which represents 5,400 barristers in England and Wales, said the proposals - part of the Law Society's ideas to reform the legal profession - were flawed and ill-considered.

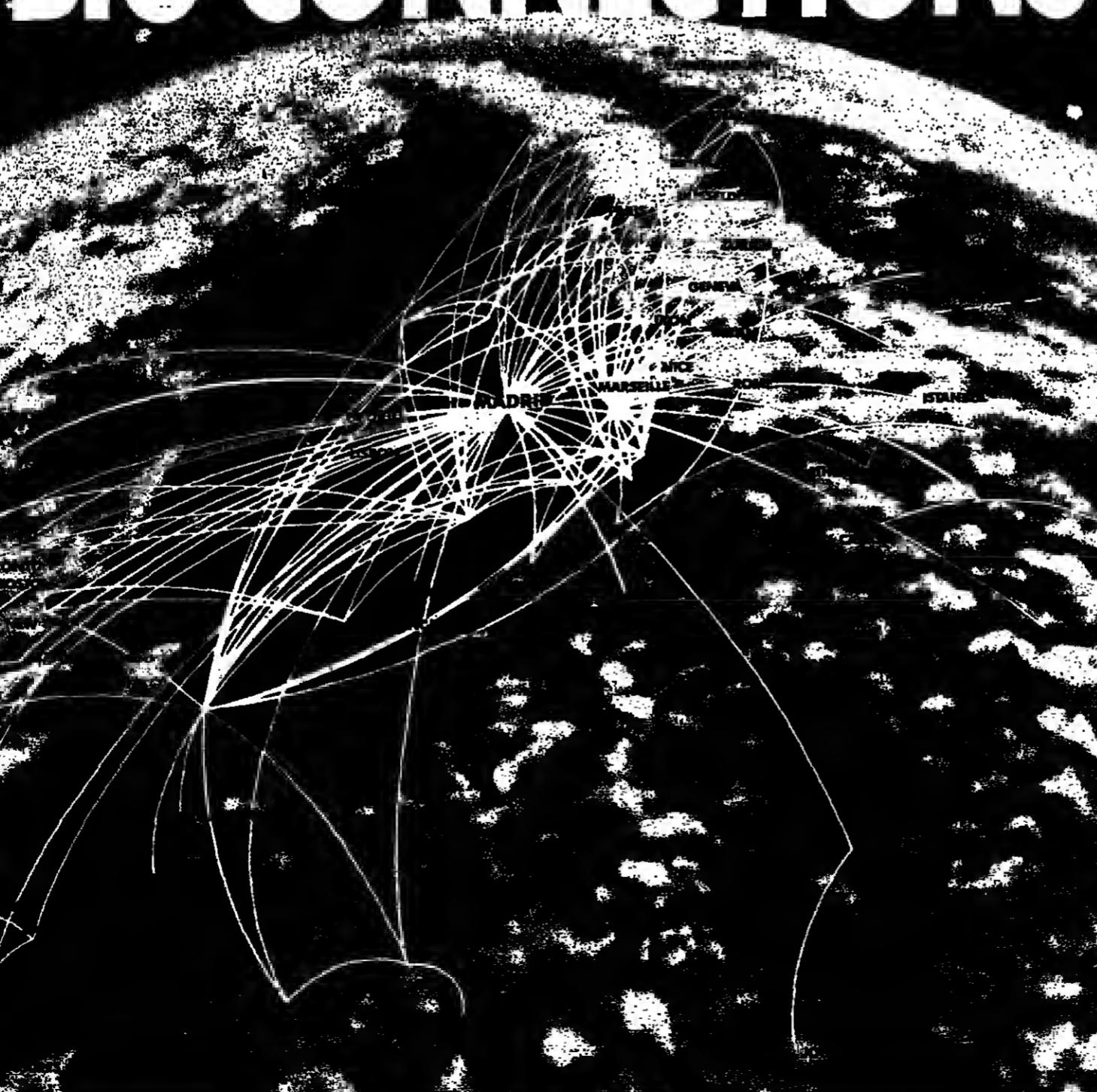
It said that it was content with the present system under which sol-

itors are allowed to appear in lower courts but can represent clients in the High Court, Court of Appeal and Crown Court only in formal or undefended actions.

This week the Senate meets in London to vote on moves to reorganise itself in response to the mounting pressure for change in the legal profession.

The scheme will not help clients who have major complaints, however, and even those with small claims which do not require oral hearings will be able to use the scheme only if the solicitor concerned and his indemnity insurers agree to arbitration.

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## THE ARTS

Exhibitions/David Piper

## 19th century artist's hall of fame



Wilhelm Hensel's portraits of Luigi Lablache and Caroline Norton

The work of most artists in Northern Europe in the mid 19th century (other than the Dutch and Flemish) has been slow to attract attention abroad, and it is only in the last 20 years that German art of the period has aroused interest in Britain, starting perhaps with the rich German representation in the major Council of Europe exhibition on the Romantic Movement, in 1959.

The German holdings in museums in Britain, whether of paintings or of drawings, are still very meagre. This is strange, as the strongly linear German tradition, especially in portraiture from Dürer and Holbein onwards, would seem to be very sympathetic to a dominant linear quality persistent in English art. However, the loan exhibition in the Fitzwilliam at Cambridge in 1964 of drawings by Menzel was the first in Britain dedicated to the work of a 19th century German draughtsman; it is now followed at the Goethe-Institut on Exhibition Road by "19th Century Society Portraits. Drawings by Wilhelm Hensel" (until 21 June).

Following the London showing, the exhibition will be shown at the Ashmolean, Oxford (July 1-August 24) and at Oldham (September 11-October 27).

Hensel must be a new name for most of us. He was a prolific, technically accomplished and successful Berlin court painter from about 1820 until his death in 1861, but it is not his rather academic paintings that have proved to be his memorial so much as the small-scale album portrait drawings that his indefatigable pencil produced throughout his career. Of these the Nationalgalerie in Berlin houses over a thousand, and the present loan exhibition selects modest 84, chosen to illustrate especially his relationships with British subjects, with the closely inter-related royal families of Prussia, Hanover and England, and very notably with musicians.

Hensel was Felix Men-

delsohn's brother-in-law, and the Hensel home in Berlin for many years was the scene for brilliant Sunday afternoon musical performances. The range of the artist's sitters embraced not only his in-laws and the Mendelssohn-Bartholdy family, but some of the cosmopolitan stars of the musical galaxy. Here is List, displaying a romantic Byron-like profile; Jenny Lind, the legendary Swedish Nightingale, and her rival Giulietta Grisi; Paganini, sharp and somewhat knowingly dishevelled even if not quite matching the impression he made on Fanny Hensel, of one having "the appearance of a demented murderer and the movements of an ape."

Hensel made only two trips to England, in 1838 and 1843; for the second one he was armed with a royal commission from Prussia to portray the English royals. Thence come a rather charming young Victoria; an infant Prince Albert; and two of the infant Prince Albert Edward in a loose lace shirt. In the letter, it is hard to dis-

cern an embryonic King Edward VII. In one of them he appears garlanded and slightly dishevelled, and very Prussian-looking eagle with flowing ruff and a twist of lip that might be construed as cynical, but hardly enough to suggest that the little lad will grow into Kaiser Wilhelm II of World War I.

The English aristocracy is well represented, not only from meetings in Hensel's London visits, but from encounters with the grand-drawing rooms at Alton, Mendlesham, Eaton Park, Rome, and, indeed, Berlin. The exhibition is strong also in likenesses of some formidable English women of the period, and not only of great hostesses but also of highly talented writers: the notorious Caroline Norton ("the Byron of modern poetesses"); Anna Jameson, prolific, tireless populariser of art; Amelia Opie, feminist novelist; the future Lady Schreiber, translator of the

Mahinogion, and dedicated connoisseur and collector of porcelain. The fashion for pencil or charcoal or pen-and-ink portraits established itself firmly in the nineteenth century, but in a variety of modes. Hensel does not compare with the lapidary precision of Ingres in his drawings, nor with the brilliantly incisive characterisation in Macleish's portraits of authors for Fraser's Magazine; nor with the larger scale heads for framing and display by such as George Richmond in mid-century, and later by Sargent for that latter and rather differently by Sir William Rothenstein.

Hensel's subjects were captured purely from his own fascination and for his own pleasure, and mostly retained by himself in albums. They have however now proved to be a very rewarding cache in the surviving portrait archive of Europe at the time. In that context it is interesting to note incidentally another German artist who settled permanently in London: George Scharf, a

charming watercolourist but of landscapes and townscapes rather than portraits.

George Scharf had a son of the same name who grew up to become an English knight, so elevated for his work as founding director of that most British form of public museum or gallery, the National Portrait Gallery.

Hensel's line was sensitively descriptive rather than with the more masculine and sinewy attack of some of his now better remembered compatriots. His early drawings can be of extreme but most economic linear delicacy. In later life he tended sometimes to work them up more substantially in light and shade with a very soft pencil. There is no satirical accent, at least not consciously, and youth blooms for ever unblemished by time and age.

There is not a wrinkled skin in sight and Amelia Opie's image is alone in suggesting that the subject might have a weight problem.

Undoubtedly, flattery is present. The male coiffure and whiskers are luxuriant but craftily arranged. The women all have gracious eyes, large in relation to the features.

Flowers swell from a wavy waist through nobly ample femininity to the snowy slopes of superb shoulders. They may recall one of George Richmond's benign remarks in a discussion of the necessity of Truth in art: "The truth, yes!" said Richmond, "but the truth lovingly told."

To imply from this that the exhibition is of a saccharine sweetness would be very misleading. The individuality of characterisation, the variety and expressiveness of pose that Hensel sustains throughout his work as portraitist compel attention and his mastery of his medium is a constant pleasure to the eye. The lively biographical notes on the sitters, in the catalogue by Dr Cecile Lowenthal-Hensel, illuminate further a very enjoyable excursion into the aristocratic, intellectual and artistic society of the time.

## A Midsummer Night's Dream/Covent Garden

Max Loppert



Mark Rylance and James Bowman

The new production of Britten's *Dream* for the Royal Opera is based on the 1950 staging by the now-defunct English Music Theatre. It is at once a successful big-house show, and an essentially trivial one. This is not the contradiction it may appear to be: for an opera first given in the tiny Aldeburgh Jubilee Hall needs some degree of decisive "selling" in any much larger theatre. This the producer Christopher Renshaw and designer Robin Don have achieved with considerable skill—the opera came across more glossily in Tuesday's performance than it has in many of the previous 45 in this house. But at the same time, some of the most important and admirable things about the work go missing.

There is a strong "design concept" to the show. Strip curtains at front and back catch jewelled light-reflections; perforated-metal cutouts are trotted from side to side; a central iron triangle with articulated segments slides back and forth (with, until the end, greater fleetness and less noise than might have been feared). What was intended was a modern semi-abstractation of the enchanted woods: what has been provided is a collection of very striking and easily digestible stage pieces.

As a decor, and in conjunction with stylised costumes of bright liquorice-allsorts blue, Don's sets carry consistent appeal of a last-gasp of the sixties kind—it's the kind of decor ballet audiences in this house have been taking in their stride for years (but then Royal Opera audiences are traditionally the last word in *avre-garde*).

But as an image for the poetic nexus of the play and its musical equivalents, the setting hardly begins to measure up. One of the triumphs of Britten's operatic working is its quick, concentrated placing (through harmonic and tonal symbolism) of layers and levels, but here these function in a vacuum, for visually everything is the same, and "magic" and "reality" are casually blurred. Perhaps the feeling of elegantly

mechanised shallowness is increased by an energetic but very lazy presentation of characters: loads of quick visual gags and japes with props (Helen with glasses, Hermie with teddy bear, much bounciness among the hard-handed men), little real observation or discernment in detail.

Scenes that should cut through their comedy to the psychological quick (Tybalt's courtship of Rosaline, the falling-out between the young girls, Lott (Helen) are both notably less effective than in Peter Hall's great Glyndebourne production.

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# THE SHEARSON LEHMAN BROTHERS DECADE.

It's called momentum. And it's making its presence felt everywhere.

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AND TRADITIONAL  
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Minds Over Money.™

## MANAGEMENT: Marketing and Advertising

WHEN Wight Collins Rutherford Scott takes over its new building in London soon, one of the features will be a gym. For the hyperactive advertising agency that has been trying to shake loose its "sweat shop" image — so-called because of the demands made on its workers — this is an ironic touch. Yet, in many ways, the gym sums up what makes the agency what it is. Energetic to the point of exhaustion and imaginative, too.

"We hope that when you come through the door you are hit by a wall of energy," says founder Robie Wight, an irrepressible livewire whose penchant for publicity is matched by his addiction to bow ties — he has more than 100. His vowed intent to live life at the double and end up like a battery, worn out, reflects too the WCRS operating ethic.

Last week the agency, the birth of which in 1979 marked the emergence of a new breed of British advertising entrepreneurs with creativity as their core, moved into the big time. Its acquisition of HBM Creamer, America's 24th largest agency, with offices in New York, Boston and Pittsburgh (with gross billings of \$310m for 1985), has doubled the size of the group and moved it up a gear from domestic boutique to international force.

The move into America underlines a new and growing trend of British agencies stalking and wowing US shops. Historically it has been very much the other way around.

WCRS has been precocious from the start. Born in radical style (seven years, two months, 22 days ago, says Wight) without a client, an office or a workforce, the four founders — two established creative talents, one dynamo and one unknown accountman — rented a room at £100 a day in the Grosvenor House Hotel.

Now worth some £5m apiece, the famous four have an agency turnover of £25m plus, are ranked around number 15 in the UK's highly rated 15 in the UK's highly rated 15 in the City (WCRS was the first agency on the Unlisted Securities Market) and with Biss Lancaster, the fast-growing public relations company under its belt as well as newly acquired second-string UK agency, FCO, it is well on course to becoming the communications group it aspires to be. Other areas known to interest the group include market research, design, direct marketing and other below-the-line services.

Always tipped as a name to watch, WCRS's work tends to get noticed too. If there is no strong house style, its brand of advertising can be said to have a strong central theme — a hard-edged message that gives a

## A precocious player on the world stage

Feona McEwan on Wight Collins Rutherford Scott



Feona McEwan on Wight Collins Rutherford Scott

campaign mileage or "legs" to run and run.

Defining the agency's approach to advertising solutions, Wight repeats the battle cry: "We examine a product until it confesses to its strengths."

This way the agency found out that Scotch video-cassettes never wore out, which led to the "Lifetime guarantee" line being developed. "We're not the sound school of advertising: super-looking ads but prod them with a fork and there's nothing."

It gave Qualcast, the lawnmower maker, its aggressive "It's a lot less hover than a hover" campaign, now in its sixth year, and aimed at knocking rival Flymo; it unravelled the finesse of BMW engineering in a campaign now in its sixth year; it made Bergason suntan preparations highly visible on a modest budget with its eye-catching two-girls-back-to-camera Press ads; as well

as the Carling Black Label campaign; the knocking copy Wilkinson Sword work and the emotionally appealing Midland Bank Gulliver's Travels commercials.

Much of the credit for the agency's rapid success has been laid at the door of the previously unsung Peter Scott, initially a junior partner. Now the group chief executive, Scott has been the architect of the group's grand ambition to be in the top 20 agencies worldwide. He is further along his five year plan, says an insider. WCRS regularly performs outstandingly in agency profitability tables.

The group's entry into the States — after more than a year's search and approaches to about 20 agencies on the East coast — is expected to be a rich seam for future growth and Scott talks of the multi-disciplinary approach it is currently adopting in the UK being replicated in the US in time.

Wright sees it is to maintain the energy level and avoid "management arthritis". Make sure you don't turn out like the agencies you left behind," he tells the troops.

"I'm not sure I'd like to work in the agency," said one analyst, "but I'd love to put money into it."

The continued challenge, as

Wright sees it, is to maintain the energy level and avoid "management arthritis". Make sure you don't turn out like the agencies you left behind," he tells the troops.

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The spread will be geographic as much as across disciplines. Now the group is evaluating the west coast of America and Japan, possibly a joint venture which would recognise the importance of the Pacific basin with its sizeable English-speaking market.

The Creamer takeover is the old-fashioned sort, says Tim Breene, group deputy chief executive, who was whisked out of McKinsey, the international management consultants ("the partners there thought I was off my rocker"). Unlike Saatchi & Saatchi, which makes a substantial slice of payment dependent upon future performance, WCRS is paying the major part — \$42.2m — of the purchase price initially, with only \$7.8m deferred. Breene talks of "skills transfer" (the idea will be to ginger up Creamer's creative profile and adopt some of its more sophisticated research techniques for example) and of adding "real value. And of course they are hoping for cross referral of clients.

The industry may question the union (HBM Creamer lacks WCRS's dynamic profile) but Wight is confident. In two years it will be a creative leader in the US, he predicts.

The City apparently approves. Shares were suspended at £4.68 just before the deal was announced and have risen to £4.90 since — "signs of their moving into a different league," says Paula Shea, analyst with stockbrokers Hoare Govett.

Besides its advertising activities, HBM Creamer has a valuable public relations arm.

Creamer, Procter & Gamble

is a client) which brings in 20 per cent of Creamer's profits. Pre-tax profits to the year end 1984 of \$3.8m are expected to treble by the end of this year and billings up \$110m to \$400m for the same period.

WCRS believes likely fallout from the latest wave of mega-mergers will favour middle-sized agencies — which it now is. Such mergers are not always in clients' best interests, Wright believes.

WCRS has not been too careful of its own staff's best interests in the past. "We were so busy winning fast," Wright now says, "that we didn't have enough time for personnel management issues." Now they are working to improve this.

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Dixons' Stanley Kalms (left) and Geoff Mulcahy: players in a £1.8m contest

## Whose is the magic formula?

David Churchill assesses the marketing strategies in the Woolworth-Dixons battle

WILL IT be Woolworth's "Operation Focus" or Dixons' "Operation Ramrod" that determines the shape of retailing in over 800 UK High Streets in the late 1980s?

These two different marketing strategies are at the heart of the current £1.8m bid battle launched nearly three months ago by the Dixons Group for Woolworth Holdings.

The ultimate outcome of the bid will be decided by the end of the month — may rest on what a handful of key institutional shareholders who control the bulk of Woolworth shares believe is the most realistic retail formula for the Woolworth chain in the current trading environment.

Will the carefully built up, tried and tested, strategy of the Woolworth management over the past three years offer sufficient guarantees of future performance? Or will the injection of Dixons and Currys into the Woolworth stores and into the application of "retail engineering" — the favourite phrase of Dixons' chairman, Stanley Kalms — be enough to persuade the key players?

The strategy is twofold. First Woolworth is concentrating on six key areas: childrenswear and toys, gifts and sweets, audio and video, home and garden, kitchenware, and cosmetics and fashion accessories.

These six areas represent total retail markets of about £20bn: Woolworth at present has sales of approaching £1bn in the B and Q diy subsidiary.

Second, analysis of its stores portfolio identified two types of store: 200 or so larger outlets in major towns competing with the leading UK retailers, and some 500 smaller stores in small High Streets. The trading format developed, therefore, is for the larger stores to be called Weekend Woolworths and the smaller ones to be branded under the name Woolworth's General Store.

Dixons' strategy, with the macho name of "Operation

Ramrod," is to put new Currys and Dixons stores into part of 230 larger Woolworth stores and squeeze the amount of selling space in the rest of these stores and in the remaining 581 smaller Woolworth stores.

Eventually three chains will be created: 650 Woolworth stores, 610 Currys stores, and 470 Dixons outlets.

The plan is to revitalise the merchandise in the three key areas — home, leisure, and entertainment — with Dixons and Currys selling "hardware" such as appliances and Woolworth selling the software in these areas.

Which marketing strategy stands best chance of success? Dixons has an enviable reputation with the City for the way in which it has engineered control of its stores and taken full advantage from turning round the rather moribund Currys chain over the last 18 months.

But Dixons and Currys combined only gives it 1.4m sq ft of selling space to look after: adding on the 7m sq ft from Woolworth (apart from the extra responsibility of the B and Q diy subsidiary) could severely stretch Dixons management resources.

Although the Dixons management say they already know what they will do to each Woolworth store — and plan to make changes rapidly if they win — the acquisition would still represent a quantum leap in the dark. Knowing what to do from the outside is a lot easier than actually doing it in practice.

Some City analysts also are worried that turning 2m sq ft of Woolworth space in Dixons or Currys outlets may leave

Dixons over-exposed in electrical retailing especially since there are fears that growth in this market may be slowing down.

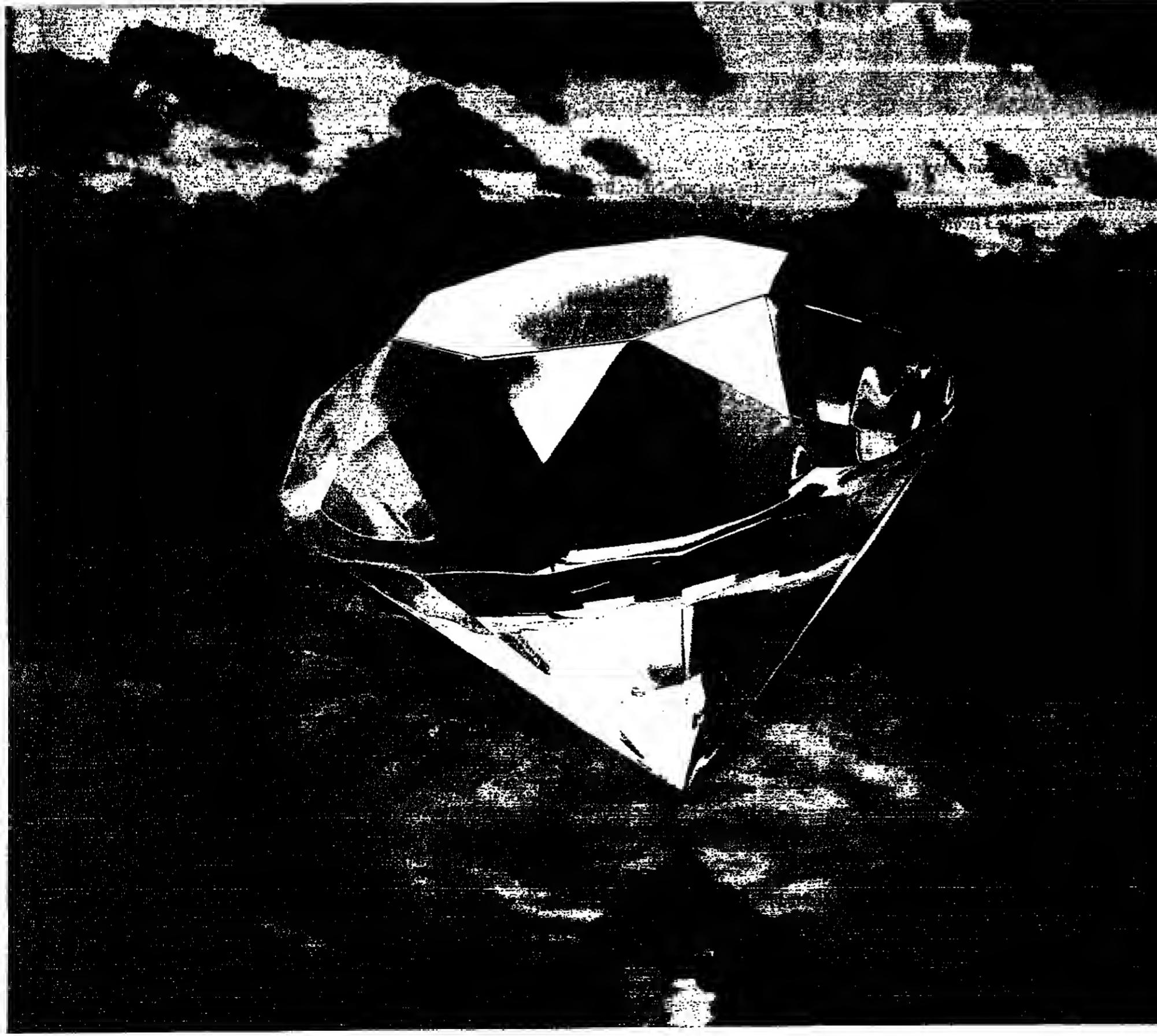
Mark Souhami, Dixons' group managing director, shrugs off these criticisms. He believes that demand for electrical goods of all types will be fuelled by new products and further development of existing goods.

Woolworth's management appears to have a lot less to prove than Dixons with its retail strategy since it has already developed it over the past two years and is showing some signs of coming through to profits.

Research into how customers see the new stores shows that most of those surveyed believe the new stores are as good or better than any other retailer selling similar merchandise. The average spend per head in the revamped Woolworth chain over the last 18 months.

The downside to this success however, is the fact that it is still at an embryonic stage. Since most stores are still awaiting the Focus merchandise and redesign development, it remains to be seen whether it will have universal appeal.

Perhaps the worst that can be said about the Woolworth strategy is that, essentially, it is rather bland — but then so is the Ramrod approach favoured by Dixons. What is missing from the whole Woolworth saga of the 1980s is a hint of the magic that could really transform it into the leading retailer in the 1990s. But the prospect for a magician appearing at this late stage appears remote.



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The unique total telecommunications capability of Ericsson Telecom cannot be described in a small space. Get the full story of the world's most successful system after its first astonishing decade, and see the future it offers from now until the end of the century.

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ERICSSON

## TECHNOLOGY: Computing

Near-supercomputers make the most of cheap off-the-shelf components to become the hottest market niche in the industry.

## 'Crayettes': Punching out power at the right price

No computer manufacturer in its right mind competes directly with the industry giants. It seeks instead niche markets where a combination of innovation, modern technology and attention to a customer's specific needs can allow it to make a living.

A good example in the late 1970s was the market for fault-tolerant computers, which was dominated by the Tandem Corporation. Then there was personal computers, over which Apple reigned until deposed by IBM.

Now the hottest market niche is the near-supercomputer or 'Crayette' area, where a host of manufacturers are building machines which take advantage of the latest technology and the latest processing methods to develop machines which offer a high percentage of the performance of a supercomputer at a fraction of the cost.

'Crayettes' (the Cray Corporation has long been regarded as the world's premier supplier of the true supercomputers) are possible because of two basic factors: the availability of cheap, off-the-shelf components with outstanding processing power and their application to advanced methods of computation including parallel processing, array processing and vector processing, all techniques for squeezing more speed out of the system.

Just as the minicomputer offered a modicum of the power of a mainframe at a reasonable price, so the 'Crayette' offers enough power in a low-cost machine to carry out tasks—especially in scientific and technical research such as simulation of complex processes—which would otherwise mean booking expensive time on someone else's supercomputer. (At over \$10m a time, supercomputers are hardly cheap.)

So 'affordability' is the first key element in the marketing rationale for building a Crayette. Convex Computer Corporation of Richardson, Texas, claims to have been the first company to make such a machine commercially available.

Now a raft of other companies, including Alliant Computer, Axiom Computer, Applied Supercomputer, Scientific Computer Systems, Vitess Electronics and Culler (see adjoining story) are in contention.

The Convex C-1, launched two years ago, costs less than \$500 and has a peak processing speed of about 60m floating point operations a second, about one quarter of the power of a Cray-1.

Designed by Steve Wallach, the corporation's vice-president for technology, the C-1 replicated the architecture of the Cray in off-the-shelf technology. All the information needed was

in the public domain. Now the two companies have a technology exchange agreement.

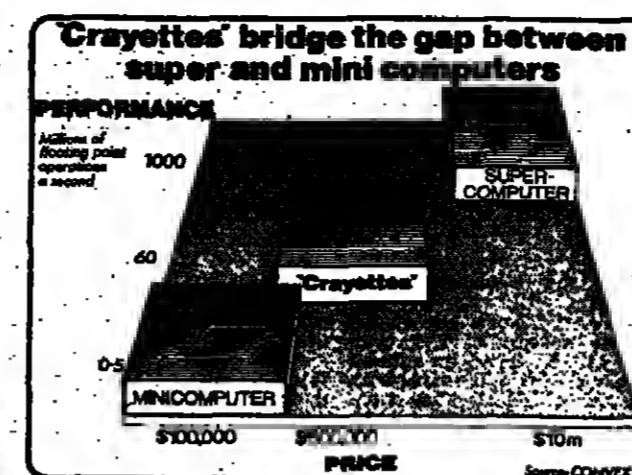
The Convex C-1 features data paths within the machine which move information 64 binary digits (bits) at a time. My company's mainframe computers and supercomputers hardly move data 32 bits at a time.

Instructions are 'pipelined', which means that several different instructions can be processed virtually simultaneously, making possible substantial gains in speed.

And the machine is capable of both scalar (one operation carried out on one number at a time) and vector (one operation carried out on a series of numbers at the same time) processing.

It is not, however, a parallel processor. Convex believes that approach holds promise but is still experimental.

The key to affordability is the low-cost Fujitsu 8,000-gate array chips used in the machine, implemented in CMOS technology. Somewhat slower than transistor-transistor or emitter



coupled logic (the kind of chips used when the designer is looking for raw power) CMOS takes little power so there is no need to build in a special cooling system or special power supply.

The second key element, however, is usability. Supercomputers are unfriendly beasts: they need a powerful mainframe computer tagged on the front just to manage their workload and enable them to perform efficiently.

The Convex team decided that their Crayette should look to the user as if it was a Digital Equipment VAX, the industry standard superminicomputer.

The Convex C-1 is already used by a host of blue-chip customers including AT & T, Boeing Aerospace, McDonnell Aircraft and Texaco. Now established in Europe, it expects to sell some 40 systems in its first year.

Steve Wallach of Convex. Formerly designer of the Data General Eclipse MV/8600 32-bit minicomputer, Wallach was immortalized in the book 'Soul of a New Machine' as a walking dictionary and encyclopedia of computers."

## How getting personal has cut the cost of number crunching

CULLER Scientific Systems of Santa Barbara, California, has an impeccable pedigree in high-power scientific computing. Its founder, Dr. Glyn Culler, is credited with the development of early array processing technologies eventually marketed very successfully by Floating Point Systems of the US.

Founded in 1969, Dr. Culler's company specialised first in building customised systems for scientific and technical applications when it evolved the design concepts which have now been realised in its Culler 7 range of minisupercomputers and most recently in what it calls the Personal SuperComputer or PSC.

The PSC is not, of course, a supercomputer but it does offer substantially greater performance at substantially lower cost than the superminicomputers conventionally used in scientific and technical processing.

According to Culler executives, the PSC runs at 18m instructions a second in conventional data processing mode, or almost as fast as the two-processor model of IBM's largest commercial mainframe family, the 30/90 series, cost-

ing more than 20 times as much.

In scientific mode, the machine will run at 11m floating point operations a second. It is a long way from the 1m floating point operations a second offered by the Cray 1, the world standard for supercomputers, but ample power for computer aided design, advanced mathematical computations and so on.

Second, the machine matches or exceeds the performance of its competitors.

Third, at less than \$38,500 in single quantities, it costs less than its competitors.

Fourth, it is compatible with Sun Microsystems (a top-end workstation and network system) products.

A powerful method of using the Culler machine is as a computational server (number cruncher) in a Sun network.

Using and Culler have

already agreed to promote each other's products through a cooperative sales and marketing programme. The two companies also have a technology exchange agreement.

The PSC was announced in May this year and several units are in field tests at three undisclosed beta sites specialising in computer aided design and physical elements simulation.

The company expects to confirm its first order in Europe within three months.

## Perfect Ella and the fault-free Viper

WHAT IS claimed to be the world's first "provably correct" microprocessor is expected to come out of the UK silicon foundries (chip manufacturing plants) at Marconi and Ferranti in the next six weeks.

The microprocessor, called "Viper", is the result of the collaboration between the high integrity systems group of the Royal Signals Research Establishment (RSRE) at Malvern, Worcestershire, and Praxis, a three-year-old software house with a special interest in "mathematically proven" information systems.

Mr Martin Thomas, chairman of Praxis, his co-directors and Mr John Collyer, head of the RSRE high integrity systems group, share a belief that today's commercial microprocessors are intrinsically unsafe.

When a chip fails, they argue, it fails unpredictably. When it works, it may not work in exactly the way its designers intended. The instruction set, the repertoire of arithmetic tricks the computer uses in all its calculations, can become corrupted and entirely new instructions, unplanned and unwanted, appear as if from nowhere.

Mr Collyer tells stories of programmers who have discovered these illegal instructions accidentally and incorporated them in their programs, believing them to be valid parts of the machine design.

The new chip, Viper, is claimed to be free of any such ambiguous nonsense. It was designed by RSRE using a special kind of program written by Praxis. This makes it possible for the engineer to design the chip semi-automatically by specifying the functions it is expected to carry out.

Called "Ella", it is a stage beyond the software known as "silicon compilers" which help in the design of very large scale integrated chips.

According to Praxis, Ella designs chips which are fault-free because Ella itself, as a piece of software, is fault-free.

Praxis is staking its future

on its claim that all its software is fault-free — "provably correct" as the software industry would say.

This is a substantial claim. Virtually all software written today has faults or "bugs" in it and it is usually left to the customer to discover them. It is the delicacy of such software that worries nuclear reactor engineers and casts clouds of doubt over the US Strategic Defense Initiative. Testing software to eliminate all bugs is not feasible, the software industry says, it is too complicated.

"Nonsense," says Mr Thomas of Praxis, something of an evangelist when it comes to software reliability. "All it takes is discipline and rigour in the software development process, together with the use of mathematical techniques for checking the results."

## ENERGY CONVERSION DEVICES

In its March 21, 1986 edition, the Financial Times published an article concerning Energy Conversion Devices of the United States and Stanford R. Ovshinsky, its President and Chief Executive Officer under the headline "Electronics Quantum Leap Is Put To The Energy Conversion Devices."

# As a world financial centre, what is London's greatest advantage?

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New technology will make it possible for markets in one country to trade in another country's shares — a growing business, as overseas investors, especially in the USA and Japan, seek investments

outside their domestic markets.

And soon, international connections between computer systems will enable dealers based in a single centre to trade all round the world and right round the clock.

It's true that these developments expose The Stock Exchange to the full blast of competition from other financial centres.

But we prefer to look at it another way.

And say that these developments expose other financial centres to the full blast of competition from The Stock Exchange.

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Thursday June 19 1986

## Botha buys a little time

THE PACKAGE of fiscal measures announced, as expected, in Pretoria this week has been coolly received even in South Africa—a best a lukewarm welcome, at worst a dismissal as purely cosmetic. Certainly none in the business community seems to share the confidence of the finance minister, Mr Du Plessis, that this stimulus will restore the 3 per cent growth rate achieved during 1985, though it may do a little better than restore the trend growth rate of the 1980s, of about 1.8 per cent. This is clearly inadequate to relieve the social pressures of rapidly growing population, and equally clearly the most the South African government can risk under present circumstances.

South Africa's economic problems are easily explained amid its dire and self-inflicted political crisis, but there is no doubt that Mr Botha's only strategy of inch-by-inch reform, difficult to achieve under ideal circumstances, has been rendered almost impossible by bad economic luck. A brief boom in the late 1970s, financed—as are all South Africa's booms—by a high gold price, served only to raise the exchange rate unsustainably high and raise expectations in the black townships which could not be realised.

Since then the weak gold price, the collapse of the market for coal, for most of the metals, South Africa's exports, and drought conditions coupled with weak markets in the labour-intensive farm sector have cut employment and living standards, pushed the currency from over-valuation to sharp under-valuation, and forced the Government to squeeze the economy further to protect the current account. There is a strong current surplus, but this is virtually absorbed by debt repayments under the *de facto* rescheduling agreed last year, and now looking insupportable.

### Extra spending

Government spending, up more than 50 per cent in nominal terms since last year, and by more than a third in real terms, is both the main cause of inflation of more than 15 per cent and the main prop of economic activity; and the only substantial measure the

Government can take to ease the jobless

## Work for the long-term jobless

THE House of Commons Employment Committee deserves praise for keeping alive the debate about the scale of resources which should be devoted to job-creation schemes for the long-term unemployed.

In February, the committee suggested that the net cost of about £3.3m a year the Government could provide in guarantee of a job for a year for somebody unemployed for at least 12 months. Whitehall economists swiftly poured cold water on the plan, challenging both its costing and its practicability.

The committee has come back with a more modest proposal: the Government should officially seek to guarantee a job for everybody out of work for at least three years—more than a third of the long-term unemployed.

This latest proposal is estimated to cost about £1bn a year at its peak—it would be "self-liquidating" because the backlog of long-term unemployed would gradually be cleared. It would represent a significant improvement on the Government's present efforts which centre on its Community and Restart schemes.

The Restart programme does not provide firm job offers; its main aim is to provide counselling for the unemployed and advice on job-finding techniques. The Community Programme offers more concrete assistance, but even after the small expansion announced in the budget will provide only 255,000 places by the end of 1986. It will reach less than a fifth of the long-term unemployed.

### Unconvincing critique

The Commons committee is right to argue that more should be done to help those out of work for more than a year. Long-term unemployment is arguably Britain's most serious social and economic problem.

In the past three years, jobs have been created, but they have mainly benefited new entrants to the labour market and those suffering short spells of unemployment. A broadly static aggregate level of unemployment has thus coincided

with a damaging rise in the average duration of jobless spells.

The total number of people unemployed for more than a year has risen by about 250,000 since 1983 and now stands at almost 1.4m. A further rise looks inevitable.

In view of the seriousness of the problem, the select committee's willingness to scale down its original proposal is somewhat surprising.

The plan to provide 750,000 extra jobs over three years, to be filled exclusively by the long-term unemployed, was not some half-baked scheme.

It was based on the back of an envelope, during some particularly boring parliamentary debate. It was closely based on the work of some of the UK's leading economists including Professor Richard Layard at the London School of Economics.

The Whitehall critique of the Layard "new deal" is far from convincing and should not have had such an impact on the committee's final report.

### Tax allowances

The Government streaks both the practicability and cost of the committee's original proposal. The argument about practicability seems to rest implicitly on the notion that there simply is not enough work out there to warrant the full employment of those jobless for more than a year.

It thus emphasises the risk that the subsidised jobs would not be extra jobs but would tend to replace "real" jobs. It also stresses organisational problems, arguing for example that the National Health Service would be quite incapable of absorbing an extra 50,000 workers.

Whitehall economists reckon the scheme would cost £4.3bn a year more than the committee originally calculated. The Government describes this cost as "prohibitive." Is this fair? It would, after all, be less expensive than introducing transferable tax allowances—a reform the Chancellor is vigorously promoting.

Put another way, the Layard scheme would cost less than the present tax concession for mortgage interest relief: what is prohibitive depends on a government's sense of priorities.

**M**R PETER WALKER, the Energy Secretary, yesterday raised his beton and the missed band of analysts set about turning their instruments for the largest flotation in the history of the world's stock markets.

British Gas is ready to dance. The exact choreography for the launch in November is still the subject of expert discussion. But the general opinion is that it will be a pricey affair: British Gas is worth between £20bn and £5bn. Final calculations will involve the usual trade-off between price and potential return to investors.

A successful sale of British Gas is now essential to keep up the Government's morale and help restore its poll ratings at a time when the rest of its privatisation programme is looking rather sickly. On Tuesday, the Defence Secretary announced that the Royal Ordnance factories were not to be sold off after all. The prospects of raising perhaps £2.5bn from the state-owned armaments industry are looking much dimmer after opposition from within the industry and plans to sell British Airways have again been shelved.

Otherwise, the Government has few exciting possibilities on the stocks.

Indeed, as the governor of the Central Bank, Dr Gerhard de Kock, wistfully explained recently, South Africa should aim for rapid growth supported by strong inward investment. The Government may still hope that if it can buy a little time it will be able to rejoin the international economic community as happened after the first Soweto riots 10 years ago. But this looks a forlorn hope, the withdrawal of American banking goodwill last year will probably prove to have closed that chapter.

In these circumstances internal necessity may well drive South Africa towards a siege economy, imposing internal sanctions almost regardless of what the outside world decides to do. The siege mentality is already there and so are many contingency plans. Indeed, some careful analysts have concluded that for a time at least a South African barrier economy, freed from financial obligation and pursuing import substitution, needlessly, would be quite prosperous. In the longer term such distortions would result in high costs and low growth—but not before more time had been bought, and a dangerous precedent set for other debtors.

If the corporation fails to

achieve the efficiency target, customers will still get the 2 per cent benefit, but at the expense of profits. The company will, however, be allowed to pass on the full increase in the cost of its supplies from the North Sea as well as inflation minus 2 percentage points.

This almost completes the formal paper work. The next task is to explain to the widest possible public what British Gas is, what it would like to be and what, in a period of depressed oil prices, it might hope to achieve.

Unaccustomed as they are to the role of financial cheerleaders, most of the utility's senior executives will soon be taking a leading part in this worldwide promotion of the vendor of "wonderfuel," as gas has been styled in recent corporate advertising.

They and their supporting cast, publicity men, brokers and underwriters, may find that the need to put considerable effort into the business of raising steam among potential investors.

Although gas sales continued to rise in the first half of 1985, the rate of growth of 1.2 per cent a year was only about half that of the 1970s. It is likely that from now on the balance between supply and demand will become progressively tighter.

As cheap and convenient fuels become exhausted, the corporation will have to rely on a combination of imports, probably from Norway, and further exploration and development in the UK sector of the North Sea. However, exploration has been driven by a lack of strong competitive pressure, just as the era of cheap North Sea gas supplies is drawing to a close.

Even though North Sea gas costs have fallen in sympathy with oil, gas is now being developed in deeper, more hostile waters will cost five or six times as much as the cheap and abundant supplies from the Southern basin which were the basis for British Gas's remarkable expansion in recent years.

The heady period of growth for the UK gas industry is probably almost over. It may well prove to be one of the ironies of history that British Gas's great years of high risk,

adventure and vision came to an end at about the time that it ceased to be a nationalised utility.

This was the time in the late 1960s and 1970s when under the forceful and autocratic chairmanship of Sir Denis Roeke, huge investments were committed to exploit the new gas fields off the Norfolk coast and the corporation courageously bought large volumes of gas without any certainty of a market and then courageously went out to sell it.

Under Sir Denis, the corporation achieved a degree of independence from ministers which some private companies would envy.

After the discovery of the gas in 1965, the Gas Act in the same year set the stage for the development of a new transmission network and a revolution in the way in which gas is sold. Regulated in the 10 years to 1982, gas sales rose by 65 per cent in volume, and the number of houses with gas central heating more than doubled.

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available to British Gas, including expected imports from the Norwegian sector, are unlikely to be much more than the present 50m cubic feet per day.

In the late 1980s, Norway will be selling gas from the deep water Troll field of Bergen. But this will be a lot more expensive than present Norwegian imports from the Frigg field. Other supplies might come from Algeria as liquid natural gas (LNG); these would also be expensive.

The largest potential supplier of natural gas is the Soviet Union, but this source has so far been vetoed on political grounds.

British Gas therefore faces a classic combination of a nearly saturated market, rising costs and increasing scarcity of supplies.

By contrast, its main competitor, the electricity industry, has the potential at least to continue to reduce costs by pushing down the price of its coal supplies from British Coal and, if public opinion allows, increased reliance on nuclear power.

British Gas's mainstream business, therefore, lacks the lure of British Telecom, which was sold off successfully in 1984 as a company riding the crest of advancing technology towards new horizons of growth. On the other hand the weakness of the powers now agreed for the regulatory authority ensures competitive gas suppliers will have the minimum chance of penetrating British Gas's established markets.

A few years ago, British Gas might have been considered in a similar light to Telecom because of the cash flow from its cable and telephone gas sales. However, in 1984 the Government forced British Gas to sell off its cable and telephone gas sales to avert a major cut in its exploration and production effort in the North Sea.

Nevertheless, with strong positive cash flow, pre-tax profits of around £1bn and a partly captive market, British Gas will clearly be a safe investment well able to pay good dividends. A few fast bucks may be made on the notation, no doubt; but when the dust has settled, it will likely be seen as a solid, safe and fairly good stock in a little changed competitive environment.

If that is so, historians of the Thatcher years may ask: "Why did they bother to privatise it?"

A second article, on marketing British Gas in the City, will appear on Saturday.

and a management deeply imbued with the values of public service and sound engineering. British Gas should stick to what it does best. This would by no means rule out some increase in exploration. But even after privatisation the monopoly will remain firmly in the political arena.

"The last thing we want to do is to create another Hanson Trust picking up assets all over the place," says one official.

While Sir Denis Roeke stays at the helm—and he seems set for another three years we watch the Government can rest easy on this point.

In some respects, Sir Denis is British Gas' best possible asset so far as the market for the corporation has been concerned. He has a clear vision of the way to private the company, which is what the Government has agreed to do. He has a clear vision of the way to private the company, which is what the Government has agreed to do.

British Gas had a superb track record before Enterprise Oil was floated off, and many of the people who were with the Corporation, says Mr Martin Lovewell, analyst at the broker Jardine Matheson.

But the big unanswered question for investors—and perhaps for British Gas itself—is: does it want to make a big splash in the North Sea by exploration or buying up competition?

I would not have thought that this would have a high priority as a use for British Gas's discriminatory spending even before the oil price crash. What they would be exploring may be made on the notation, no doubt; but when the dust has settled, it will likely be seen as a solid, safe and fairly good stock in a little changed competitive environment.

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By Max Wilkinson, Resources Editor

## Less than wonderfuel

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## Gas: THE SUPPLY COST PROBLEM

AVERAGE SALE PRICE

## AVERAGE COST

## PROJECTED GAS COSTS

Leighton Morris

### No politics, says Baker

A GROUP of employers, known as the Occupations Study Group, formed by Sir Austin Bide, had an ingenious idea. This had been to look at the medium-term outlook for jobs without depending on any of the main forecasting models of the British economy.

The objection to sole reliance on these models is that they are, inevitably, heavily influenced by extrapolations of past trends. To the extent that they are not, they reflect ideology—or, more politely, rival views of how the economy functions—and this affects the predicted outcome.

Sir Austin therefore decided to ask employers in agriculture as well as in manufacturing, and in the public as well as the private sector, their own views on the employment outlook and to publish the result without any policy pontification.

The Institute of Manpower Studies undertook this survey by a combination of questionnaires and more intensive interviews, and, as one would expect, came to some gloomy conclusions.

The IMS expects a further fall of 655,000 jobs in the "production industries and agriculture" between 1985 and 1990. This would be offset by a rise of only 540,000 service jobs, leaving a net loss of 125,000 in the total workforce.

These results are worse than those of the Foresight over this period. The Department of Employment expects an increase of 540,000 in the labour force—which could be more if the department has underestimated the increase in female participation rates.

Even if it has not, the implication is that unemployment will rise by between 650,000 and 800,000 between 1985 and 1990. This would add to the adjusted adult total up from 16.1m in 1985 to nearly 3.5m in 1990, or nearly 18 per cent. The headline total, which includes school-leavers and seasonal movements, would be likely to hit 4m some time that year.

If anything like that happens, the fault will not be in our stars, but in ourselves. The IMS survey merely cautions that employers tend to be fashionably pessimistic about job prospects. But further examination shows that these pessimists based every bit as much—and more—on projecting past trends as are those of the decided economic model.

The real interest of the survey lies not in its overall pessimism, but in the revealing details unearthed. Against the general trend, small firms are expected to increase employment by 700,000, partly due to sub-contracting by larger firms. For similar reasons, self-employment is set to grow by 300,000 or 12 per cent. Part-time employment is forecast to rise from a fifth to a quarter of

the total thanks to growing standardisation and fragmentation of jobs. Partly for these reasons, unemployment is expected to rise from 4.5 per cent to nearly 5.6 per cent of the total.

Before getting into abstract about the whole economy, note the survey results for particular sectors, shown in the table, show how much employers' expectations depend on their experience of the past few years.

Every sector that lost jobs between 1979 and 1985—such as engineering, textiles and construction—is likely to lose more jobs in the period ahead up to 1990. By contrast, every sector which gained jobs in the earlier period—e.g. financial services and leisure—is expected to gain jobs in the later one.

The tendency of common-sense forecasters and sophisticated model-builders alike is to project past changes in less extreme form.

The same tendency is shown by the employers who replied to the IMS. Manufacturing industries such as engineering, chemicals and textiles experienced a fall in employment of 20 to 25 per cent between 1979 and 1985, and together accounted for nearly 2m lost jobs.

The IMS projects a continuing loss of jobs in the next five years in these sectors, but at the reduced rate of about 8 per cent.

There is a similar picture where jobs have increased. Distribution and financial services are expected to take on more workers in 1985-90, a gain of 6 per cent compared with nearly 12 per cent in the earlier period.

Even the leisure industries are set to slow down their rate of employment growth from 16 to 11 per cent.

The truth is that it is easier to complain about projecting past trends at a slower rate than it is to find a better method of prediction. Employers will be authorities on the specifics affecting their own firms, but are unlikely to have novel or surprising insights into general trends denied to armchair researchers.

But the main reason for being

sceptical of employers' projections, as interpreted by the IMS, is that they depend crucially on overall assumptions about the economy.

At the time of Labour's 1983 National Plan, I remember Harold Wilson, George Brown and James Callaghan being very unimpressed by the original macro-economic growth projections, which seemed to become generally "conservative". There were "dashed out" by a mass of figures for particular industries.

Little did they know that the industrial forecasts were based on the overall national growth projection, and not the other way round.

Similarly, in Chapter 15, the IMS comes clean that the employment forecasts are based on the assumption, which they attribute to employers, that growth will average 2 to 3 per cent per annum, which they

believe will be "jobless growth". If growth were to be higher, then the whole structure of pessimistic foreboding could fall to the ground.

The authors say that their projected growth rate is "broadly in line with the prevailing stance of national economic policy". This last point is surely the IMS's own gloss and exhibits a well-constructed Keynesian belief that growth depends on the Government and, specifically, on how fast it expands "demand".

This is made very clear when authors add: "For example, if the policy stance became more expansionary and/or if the price of oil remains at the existing low level over the rest of the decade" then there will indeed be more jobs.

They are, I believe, too complacent in supposing that a range of 300,000 on either side of the

forecast is sufficient to take care of any errors in projecting overall economic trends or in other areas.

Why do employers, as seen by the IMS, expect growth to be too slow to reduce unemployment?

The answer given in the summary is: "a combination of weak home demand, and insufficient international competitiveness".

The latter is assisting important penetration and constraining exports. To improve competitiveness and productivity, employers are shedding unnecessary capacity and shifting labour, implementing working methods more particularly in the larger organisations, applying new technologies to both production and support activities.

They are also increasing their subcontracting of production and services. The former is leading to the redistribution of jobs to small firms within the production industries; the latter to a growth in jobs in service industries.

The emphasis on sub-contractors and small firms is important. But insufficient competitiveness is a superficial concept, however many times it occurs in the Establishment speeches.

"Competitiveness" does not come down from the heavens but depends inter alia on pay per worker, productivity and the exchange rate. If unemployment is above 8m and rising, why do all the adjustments have to be in productivity and not in pay? And why is there no faith in a lower pound as a route to competitiveness? Surely because of the realistic fear that the benefits of devaluation would be eroded by higher pay and more inflation.

Thus we are back to pay: as the main reason why the existing 7 per cent growth of nominal demand translates into inadequate real demand, as the main inhibition on more expansionary policies, and as the main obstacle to improvements in competitiveness" which do not depend on shedding labour.

Yet pay hardly features either in the IMS's questions or in employers' responses—neither pay in general nor relative pay.

The exercise is one in economics without price.

Now, the City University Business School is not a place where the Labour Party would normally exert sympathetic bearing. No British institution has been associated more closely with the economic counter-revolutions of the Thatcher Government. Indeed, the Business School's founding father and former dean, Professor Brian Griffiths, is now the head of Mrs Thatcher's personal Policy Unit at 10 Downing Street. It is not surprising, therefore, that the latest City University economic review, in which these numbers are presented, is less than generous in its verbal assessment of the Labour strategy.

Instead of emphasising unemployment, it stresses that Labour's programme would "reduce very high rates of tax spending are maintained".

Ministers deny this, there does appear to be a major trade-off between inflation and unemployment. Once rapid inflation has been subdued, unemployment can be reduced by letting up on further anti-inflationary policies. Alternatively, if faster inflation is unacceptable, unemployment can still be reduced dramatically by simultaneously raising public spending and taxes.

Either way, a concerted attack on unemployment would certainly appear to be possible. It would, however, have a price—in higher taxes, higher inflation or probably a moderate combination of both. Political debate in Britain could soon be reduced to a simple question—is this a price which the electorate considers worth paying?

## Photocopies and the EEC

From the Director-General, External Relations, European Commission

Sir.—The article "Japanese copier dumping: a broader view" (June 12) contains major inaccuracies in law and in fact, both in connection with the substance of the case and the European Commission's role in it.

To begin with, the Commission has taken no decision regarding the imposition of anti-dumping duties on Japanese photocopies imported into the Community. Such a decision, when it is taken, will be based on a thorough examination of all the related facts and considerations. This include the question of dumping, and an evaluation of the approach which would be in the best interests of the Community. In this context it is evident that due account has to be taken of arguments relating to competition and industrial policy advanced by any party having an interest in the proceedings.

Young London correspondent, Dr A. H. Hornsby, does not describe accurately how the Commission decides whether to take anti-dumping measures. His article also contains assertions which are best misleading and at worst wrong. These refer particularly to the position and activities of photocopy producers in the Community, to the importers of Japanese photocopies and to the Community legislation relating to the circumstances under consideration.

When the Commission does finalise its decision in this case, it will be relying on verified information of a type which is obviously not available to your legal correspondent because it is of a commercially confidential nature. Such information will enable the Commission to arrive at a balanced judgment on the difficult and contentious issues raised in the case and on what measures, if any, to adopt.

Leslie Fielding,  
Rue de la Loi, Brussels.

Dumping a bad name on the Japanese

From Mr R. Denton

Sir.—I have nothing but sympathy for the EEC employers at a Directorate-General 1 who have to wade through and critically assess the plethora of conflicting evidence relating to the alleged dumping of Japanese copiers. They are caught between warring factions and must be seen to allow fair play. Dumping is a truly complex issue and not one simply developed to keep lawyers in business. The way in which the Commission handles these cases could have profound effects on European markets.

A. H. Hermann, in his column

on June 12, seems to proceed on the assumption that the Japanese are dumping, and then examines the question of injury to Community producers and the effect of the resulting dumping law. This would be correct if it could be shown that the Japanese are dumping. Evidence, as well as theory, implies the contrary.

As Dr Hermann suggests, dumping occurs when a product is sold in a complainant's domestic market at a price lower than that in its market of origin. It is unhelpful to use the term "predatory pricing" since the complainant's domestic market had to be "manipulated" the normal value-figure so as to prove dumping when in fact none occurs. This is done by attributing to Japanese producers an unrealistically high element of profit given the supposed cut-throat nature of the Japanese domestic market when constructing a normal value.

All the arguments surrounding the case seem to highlight the assertion (see Mr Ford's letter, June 6) that the Community does not in fact apply an objective dumping policy but is prevalently applied by the member states and sifting industries to use the anti-dumping legislation as a protectionist device. That makes us feel we are doing something positive when in fact the reverse is the case.

Ross Denton,  
Faculty of Law,  
University College, London.

Water industry and the Labour Party

From Mr A. D. R. Holland

Sir.—We learn from the official spokesman of the Labour Party (June 11) that it would renationalise the water industry since the unions that work in it want it to be nice and cosy. What about the customers? Don't they count?

The same treatment has been threatened to British Telecom. While we all have gripes about BT's service, no-one can fail to have noticed the great improvement in dealing with complaints or the modern and attractive range of telephone equipment being offered for hire or rental since privatisation. Would this have happened with union domination?

As ever, the Labour Party is tied to the Luton wing of the trade union movement and will be seen to be so as the next election approaches.

Anthony Holland,  
7-8, Savile Row, W1.

A dream they never sold

From the managing director, Midland Bank Venture Capital

Sir.—I refer to Peter Marsh's article on British CAD-CAM companies (June 3).

An old friend was involved with one of the companies men-

tioned. In due course he collected a very substantial sum for passing "Go". "Yes, the money is nice to have. No longer do I have to repair my own house but can get contractors to do it. Yes, we can now afford an extended climbing holiday in the Himalayas." And so on.

But almost as an aside he went on to say something of real significance: "When you last saw me (1981) you had no idea of how acute was the cash crisis we were in. We only just came through. The margin between success and failure in business is wafer thin. Never again do I want to get into the same position"—said with much feeling.

Here perhaps is the (unspoken) crucial point. As the financial pressures start to mount, creditors start to press—and one's own position, with a house, livelihood and personal assets at risk, becomes increasingly precarious. Ordinary decent people are appalled by the situation they find themselves in, having to let creditors down, having to make promises they cannot keep, seeing their whole family and way of life put at risk, moving inexorably down a slippery slope that they seem to have no power or capacity to stem. No wonder they grab the money and run the moment it is offered, regardless of what the future potential might be in the business.

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This can only happen because the predator has a much sharper knowledge of the way company finances behave than the management of the target company. If we, as a nation, want to avoid it, we can. But only by radically improving our own knowledge.

Brian Warner,  
67, Cannon St, EC4.

## ECONOMIC VIEWPOINT

# The pessimism that could be self-fulfilling

By Samuel Brittan

the total thanks to growing standardisation and fragmentation of jobs. Partly for these reasons, the rate of unemployment is expected to rise from 4.5 per cent to nearly 5.6 per cent of the total.

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PROJECTED BRITISH WORKFORCE

Primary Output	Figures in 000s				
	1979	% change 1979-85	1985	% change 1985-90	1990
Agriculture	699	-4.3	655	-6.7	597
Energy	712	-14.3	594	-11.7	524
Manufacturing					
Metals and Chemicals	1,182	-34.1	779	-4.5	734
Engineering	3,238	-22.6	2,949	-9.6	2,305
Textiles, food, misc.	2,644	-22.4	2,042	-8.4	1,877
Construction					

Thursday June 19 1986

## Siemens to attack British computer market

By Jason Crisp in London

SIEMENS, the West German electricals and electronics giant, is launching a major attack on the UK computer market and has ambitions to become one of the country's leading suppliers after IBM (UK), ICL and Digital Equipment.

Although Siemens claims to have 8 per cent of the European computer market and 25 per cent of the West German market, it only sells a small number of personal computers in the UK.

The move to sell a complete range of computers is part of an attempt to become a major supplier of information technology products in Britain.

Earlier this year Siemens acquired Norton Telecommunications, an independent British supplier of telephone equipment, including private exchanges (PAEXEs).

As its next step, Siemens is to start selling a range of computers, including powerful, large mainframes, small business systems and personal computers.

Siemens has opened a new centre in Fletcham, London, and expects to employ 220 people by the end of 1988, including about 40 engineers working on software development.

Mr Hans-Martin Steinle, director for communication and data systems, said Siemens was keen to use British skills in computer software.

Siemens has sales of £200m (\$300m) in the UK in medical equipment, power engineering, computers and information technology.

Sales of telecommunications and computer peripherals is expected to be about £100m. As a result of the move into computers this is expected to grow by 30 per cent a year.

It will concentrate on computers for automated factories, printing and publishing and cartography.

Mr Steinle said Siemens hoped to be Britain's fourth largest computer group within three to four years. The US company DEC is currently the third largest, and had sales of £450m last year and employs more than 5,000 people in the UK.

If Siemens were to succeed, it would mean overtaking many other large and well-established computer companies such as Honeywell, Burroughs and its newly-acquired subsidiary, Sperry, from the US, and Olivetti and Nixdorf from Europe.

Lufthansa and some of the West German banks and insurance companies have Siemens computers in the UK. The only other significant past sale in the UK was a computer bought by the Greater London Council to control London's traffic lights.

## Canada rebuffs Allied-Lyons

By Bernard Simon in Toronto

ALLIED-LYONS, the British food and beverage group, was rebuffed yesterday in the first of several legal challenges aimed at forcing Olympia & York, the Canadian real-estate and resources group, to implement the sale of Hiram Walker Resources' drinks business to Allied.

The Ontario supreme court denied Allied's request for an injunction preventing O&Y and its subsidiary Gulf Canada from making any material changes to Hiram's liquor assets. Judge Frank Callaghan said it would take steps to encumber the shares or asset base of Hiram's drinks unit, which trades as Hiram Walker-Goodeur & Worts.

Allied claims to have bought HW-GW in the terms of an agreement signed this year in the beat of a fierce takeover battle for Hiriam.

The company's new owners have tried to reverse the sale and want to establish HW-GW as one of Gulf Canada's three main operating divisions, complementing its energy and forest products interests.

## Bonn coalition split over new powers for police

BY RUPERT CORNWELL IN BONN

WEST GERMANY's ruling coalition is sharply divided on whether to bring in immediate and tough new measures to increase the powers of the police, in order to curb the renewed anarchist violence which has disfigured anti-nuclear demonstrations here in recent weeks.

The strongest pressure for such action has come from the right, notably from Mr Franz Josef Strauss, leader of the Bavarian-based Christian Social Union (CSU). The Interior Ministry, run by his party colleague, Mr Friedrich Zimmermann, claims that the total of hard-core rioters, suspected of links with far-left terrorist organisations, is now between 2,000 and 3,000, compared with only 500 until recently.

Mr Zimmermann used yesterday's Cabinet meeting to show a video film of recent incidents at the Wackersdorf and Brokdorf nuclear stations to impress upon fellow ministers the threat posed by the nuclear-related violence, and underlined his argument that sophisticated new communications techniques employed by the anarchists or *Chaten* demanded a radically new approach.

But the Interior Minister won only a promise for three extra trans-

port helicopters and more powerful water cannon for the paramilitary, federally controlled *Bundesgrenzschutz* police, coupled with the assurance that existing laws would be enforced to the hilt. Rather, the Government has opted to wait by setting up a working group to examine the whole issue. It has also denied reports of mass resignations from the police, in protest at an alleged lack of hacking from their political masters.

The most forthright opposition to sweeping new powers for the police comes from the Free Democrats, junior partners in the centre-right coalition. But the decision to stall plainly reflects political calculations ahead of the vital federal elections due on January 25.

Chancellor Helmut Kohl is as instinctively inclined to clamp down hard on the violence as any member of his government. However, after parliamentary mishaps of the last few months, he is especially

anxious to avoid fresh public feuding within his coalition over a contentious piece of legislation, so close to the election.

The potential dangers of such a confrontation were emphasised yesterday as the Greens, the radical left-wing party in the forefront of the campaign against civil nuclear power, demanded guarantees that peaceful participants in such demonstrations would not be harassed by the police. Mr Hans-Christian Stroebel, the Greens' home affairs spokesman, accused the police of deliberately provoking disorder - a view to which some even at both Brokdorf and Wackersdorf lend credence.

The Government is convinced, however, that widespread public abhorrence of the violence - now a regular weekend fixture and perpetrated by mostly masked demonstrators wielding Molotov cocktails, catapults and other weapons - is potentially a powerful winner for the conservative cause.

Even so normally restrained a politician as Mr Gerhard Stoltenberg, the Finance Minister, has likened the Greens to the Basque ETA movement, containing both a peaceful and a militarist wing.

## UK to launch public defence of nuclear power policies

BY MAX WILKINSON, RESOURCES EDITOR, IN LONDON

THE BRITISH Government is preparing to mount a major defence of nuclear power now that the worst anxieties resulting from the disaster at Chernobyl appear to have abated.

A wide-ranging speech on the subject planned by Mr Peter Walker, the Energy Secretary, for next week is likely to be interpreted by many as preparing the ground for a decision to proceed with a new pressurised water reactor at Sizewell in Suffolk, eastern England.

However, this still depends on the results of the inquiry by Sir Frank Layfield, which will not be in ministers' hands until the autumn.

His broad conclusion is that these alternative sources of energy sup-

ply will not be adequate and that nuclear power is likely to remain central to the world's energy needs.

His draft speech is being described as a general and "non-political" case for nuclear power, but it will sharply differentiate the Conservative Party's stand on this controversial issue from that of the Labour and Liberal parties.

Mr Walker has recently made several comments which are supportive of the nuclear industry, but next week's speech to the Engineering Employers' Federation will be the first carefully reasoned statement of the Conservative Government's policy on the subject since the Soviet accident.

## London prepares soft loan offer to Jakarta

BY ALAIN CASS, ASIA EDITOR, IN LONDON

BRITAIN is to offer up to £140m (\$213m) in soft loans to finance the UK costs of mutually agreed development projects in Indonesia.

The money will be made available over the next two to three years, subject to the successful conclusion of a soft loan agreement with Indonesia, now in the final stages of negotiation.

This agreement would make Indonesia the second-biggest recipient of UK soft loans after China and would mark a further commitment by the British Government to pursue export contracts in the Third World through concessionary finance.

The first tranche of £40m will be formally offered to Indonesia today at the meeting in The Hague of the country's aid donors, the Intergovernmental Group on Indonesia. The group as a whole is expected to pledge a total of \$2.4bn in aid to Jakarta, which faces its severest economic crisis in decades because of falling oil prices.

The plan to provide up to £140m in project-tied soft loans follows hard bargaining. Two years ago Indonesia laid down stiff conditions for the approval of aid agreements which depend on the award of specific contracts to donor countries.

Britain finally agreed to meet a requirement laid down by President Suharto that soft loans tied to specific projects should be granted at no more than 3½ per cent interest, to be repaid over 25 years with a seven-year grace period. These terms make the agreement with Indonesia even more favourable than

Continued from Page 1 but rather that he was suggesting that further US action would be hard to avoid.

Senator Lugar has worked closely with the White House and his comments may have been designed as much to send a signal to the Administration as to Pretoria. They clearly will only serve to encourage members of the House to back the sanctions bill.

The bill, which has drawn widespread support in the house, including some conservative Republicans, would call all new investment and bank loans to the South African private sector. In order to blind South Africa's efforts to become energy self-sufficient, it would also prohibit contracting for engineering, construction and other assistance from US companies in the development of energy sources.

Other provisions call for the banning of imports of coal, uranium and steel and on the landing of South African Airways flights in the US.

Michael Holman in London writes: There was no evidence in London, however, of any significant change in the British Government's anti-sanctions stance.

Bishop Trevor Huddleston, president of the Anti-Apartheid Movement, told a press conference yesterday that a meeting with Sir Geoffrey Howe, the UK Foreign Secretary, had been "exceedingly negative".

• Yesterday's report on the South Africa's R12bn economic package misstated the dollar equivalent. The correct figure is \$490m.

## UK details gas sell-off incentives

Continued from Page 1

and terms of the offer have yet to be decided.

Gas employees will be given £70 worth of shares plus a further £2 worth for every year of service. They will also be allowed to "buy one and get two free" up to a total of 450 shares. They will also be offered £2,000 worth of shares at a 10 per cent discount.

These large concessions are intended to help push along the general bandwagon, as well as furthering the Conservative ideal of giving workers a stake in the profits of their company.

He said the new company's balance sheet would include £2.5bn of debt to the Government and that the gas levy (a tax on gas from North Sea fields not subject to pe-

## Spanish left seeks taste of power in 'gazpacho'

By David White in Madrid

"GAZPACHO" is what Mr Santiago Carrillo, former leader of the Spanish Communists, calls the new alliance in which the party is fighting Sunday's general elections. Socialist leaders refer to it as "the Russian salad".

IZquierda Unida (United Left)

is a political mish-mash created

from the anti-Nato campaign

which lost to the Socialist

Government in a referendum last

March. The idea is to keep the

momentum of that movement going.

Depending on the results, it could either split Spain's Communists out of the doldrums or provoke another leadership crisis in the party.

THE LEX COLUMN

## THE LEX COLUMN

## Florida squeeze for insurers



will have to look Chloride over again. Disposals have brought the balance sheet back into a reasonable shape, with net debt at just over a quarter of Chloride's depleted shareholders' funds and minorities' suffocation by interest payments is not on the programme. Hacking away at overheads, to the tune of £2.1m above the line in these figures, has similarly taken a crucial few millions out of operating cost; if nothing else were to change, Chloride's pre-tax line should be about £1.5m better off this year.

Before the £5m arrears of preference dividend can be cleared, or the ordinary dividend make a reappearance, Chloride will have to show that this year's expected recovery is not another isolated spark. At 45p, the shares are not assuming anything: not even a value of Chloride's £40m stock of UK tax losses.

### British Land

British Land is another victim of the City's disdain for companies which defy easy classification. How else to explain a share price immobile at 182p after an unforeseen 7% per cent rise in pre-tax profits to £21.1m? Ascot Week may be the simple answer, but those sceptics left to stew in the City also have their motives.

About half of the profits increase came from property trading and the industrial division, which are both deemed to be earnings of a lesser quality. There seems no reason for this denigration of earnings from such businesses as the manufacture of military sleeping bags, particularly given the underperformance of the property sector against industrial stocks.

The rise of 217p to year end net assets of 217p a share was one figure in line with predictions. Taking out retained profits of 9p, the capital growth is uninteresting. But this is hardly surprising given British Land's predilection for buying up and refurbishing unfashionable older buildings.

The latest findings suggest that these sort of properties are losing their value at an alarming rate, but the Land formula is based on high income followed by cashing in on site value. That may not be a surefire proposition, but at least the downside is beyond the trading horizons of most institutions.

### SPANISH ELECTIONS



June 22

Pre-election polls indicate that through the new alliance the Communists stand to recover some of the 15 votes which the Socialists "borrowed" from them four years ago. In that election, the party saw its share of the ballot plummet from almost 11 per cent to less than 4 per cent. It lost 19 of its 23 seats and, with Mr Carrillo's resignation, its leader for the previous 22 years.

His successor, 40-year-old Mr Gerardo Iglesias, has faced nothing but crises: rebellion by Mr Carrillo, who wanted to keep his hand on the controls and was eventually excluded from office; and the creation of a splinter, pro-Moscow party.

The new alliance, hurriedly put together in April when the Government brought forward the election date, reassembles some of the fragments: the mainstream party, the pro-Soviets (not all of them) and ex-Communists who left the party under Mr Carrillo.

They are joined by a heterogeneous collection of other groups ranging from Republicans to Monarchists and including the Carlist Party - to the puzzlement of many, considering that the Carlists were on the other side in the Spanish civil war. A mysterious humanoid party is also included.

Pressed for time in drawing up a programme, the alliance proposes a classic left-wing menu, including nationalisation of banks and utilities.

Like the tomatoes in a gazpacho, the Communists are the main component. Most of the Pta 500m (£3.5m) campaign fund is theirs, and their four-day annual fete, held earlier this month, was turned into a coalition occasion. But long-time Communist supporters said it was not like it used to be.

Through their broader platform, the Communists hope both to extend their appeal and repair their broken image. But it is at the expense of dropping some of their own identity. For the first time since they were legalised in the US, they are not fighting under their own banner.

Mr Carrillo, in what may be his last act of revenge, has run off with the hammer and sickle. Using the Communist emblem, the foxy 70-year-old is standing under the ironic title of United Communists (Communist Unity).

• The summary column incorrectly stated yesterday that Lt-Col Antonio Tejero was one of the Spanish officers killed in Madrid on Tuesday.

The victim was actually an accomplice of Tejero in the 1981 coup attempt. Tejero is serving a 30-year prison sentence.

That process must now be converging to a point where the market

is set off against its tax liability.

Mr Walker chose the figure of 2

per cent on the basis of a detailed

analysis by Touche Ross, the ac-

counting firm. This said that British

Gas had scope to improve its effi-

ciency by between 1.75 per cent and

a little over 2 per cent a year.

Next year the pricing formula is

likely to result in a very small in-

crease in average domestic gas

prices and could even yield a cut.

## Alexanders Laing & Cruickshank Asset Finance Ltd

Rover 800, on which  
Austin Rover's badges  
are placed—a "secret"  
picture from  
Motor magazine.



## SECTION III

# FINANCIAL TIMES SURVEY

# Executive Cars

## Free-for-all battle for record sales

By John Griffiths

ALL OF A sudden, it seems, Europe's executive car buyers have become thoroughly spoilt for choice.

By the end of this year, Peugeot will be alone among the leading European manufacturers in lacking an executive car range which is either all-new or close to being so.

Peugeot, perhaps understandably against the background of its, and much of the European industry's, heavy losses of the early 1980s, chose to concentrate in that period on launching compact, high-volume, small and medium-size cars, with notable success, in the form of the 205 and 309 models.

But it may well have caused regret that its nearest successor to its partly facelifted but still aged executive cars, the Peugeot 604 and 605, and the Citroën CX, is still at least a year away.

The reason is the new mood of economic optimism, currently sweeping the Western world. It is created by factors which have emerged mainly since late last year. These, both, particularly well for sales of executive, well-equipped executive cars.

It is these cars which offer manufacturers the potential for high profit-per-unit which have been so singularly absent in the

small and medium-size volume car sector.

The factors include:

- Collapse of world oil prices;
- Falling interest rates;
- Higher non-oil commodities;
- Rising personal incomes and company profits.

Industry forecasters believe that against this backdrop of lower inflation and increased economic growth, for almost every country except those heavily dependent on oil exports, the overall prospects for the motor industry are good.

Indeed, the consultancy group DRI Europe says its own forecast for the industry over the next few years are "the most optimistic in many years".

But in the new climate of affluence (at least for those in work) and with the oil price still set to stay at a low level for the foreseeable future, the prospects for the new generation of much more economical executive cars are seen as being relatively brighter than for the industry as a whole.

Thus DRI, for example, forecasts that by the end of the decade European production of executive and luxury cars will have increased by nearly one-third compared with the trough of the last recession, to 2.5 million in 1990 from 2m in 1981.

The industry is already well on course to achieve this, with production reaching 2.37m units

last year and forecast to achieve 2.65m units next year.

The worry, triggered by the 1979 oil crisis, that most European buyers were moving permanently to smaller cars—*"downsizing"*—had been a consideration one for the volume makers. This trend was certainly apparent in the early 1980s.

But what Ford, GM, Renault et al did not really know was to what extent dwindling total executive car sales might also be a function of the lack of appeal of their own model ranges in that sector.

There appeared to be a pretty good one that models might be too similar to those offered by the volume makers.

BMW, Volvo, Saab and Jaguar were enjoying record sales and, in most cases, profits.

The surging sales which have since been enjoyed by the volume makers' new products such as the Renault 25, the now highly-diverse Audi executive car ranges, and more recently Ford's new Granada/Scorpio have shown clearly that the buyers were there but waiting for the right products.

There has been the arrival, among others, of the Saab 9000, the Lancia Thema and Fiat Croma—all variants of a collaborative project (the "Type Four" car) between the three manufacturers, and also involving Alfa Romeo, whose own version is yet to be launched.

In the UK, the launch is due next month of the Rover 800, Austin Rover's new executive car developed jointly with Honda. This is to spearhead the UK subsidiary's return to the North American market.

Six months after the Rover 800, Austin Rover's Cowley plant will also begin producing a version for Honda, named the Legend, for Honda to sell in Europe. Honda is also building the 800 for Austin Rover in Japan.

Before the end of the year, GM's European car-making subsidiary, Opel and Vauxhall, will have launched the first of what is intended to be a completely new range of executive cars, starting with the Opel Rekord/Vauxhall Carlton.

Other activity among the specialist producers includes the launch by Mercedes of a completely new range of mid-size cars and estates, the 200-300 models. They look well set to repeat the success of their similarly-named predecessors, which during their nine-year production run became Mercedes' best-selling cars.

BMW has introduced a profusion of variations in its 5- and 7-series cars and before the end of this year will have launched a completely new top-of-the-range 7-series model.

Jaguar, performing the automotive equivalent of the world's lengthiest strip-tease, might

pull the last wraps off its eagerly-awaited new XJ40 saloon at the Birmingham Motor Show, October.

Volvo, whose reputation has been built mainly on safety and large saloons and estates, is soon to put on sale the 480ES, its first car to the sporting coupe market for nearly two decades.

Even if the market is expanding to help to accommodate such a plethora of new models, competition for sales within Europe is still likely to intensify.

To complicate matters further, profitability for the European executive car producers is coming under increased pressure as a result of the steep decline in the value of the dollar.

Another effect of the changed dollar-yen relationship is that Japanese manufacturers, not straggling to make profits on their North American car sales, have swiftly turned their attention to Europe as an alternative source of profits.

Europe has come into their marketing sights at the same time as the first generation of Japanese cars seem as being genuinely capable of challenging European performance, handling and styling terms—like Toyota's latest Celica—have been arriving on the market.

Japanese pressure on Europe has been mounting rapidly even before the latest development. Last year Japanese car sales increased by 10.5 per cent in the 16 main West European markets. That represented 1.4m cars, 100,000 more than in 1984. Last year, their combined share overtook that of Renault and was just 2.1 per cent behind that of the European market leader, Audi/Volkswagen.

Now has the Japanese success been confined to "soft" markets? Last year Japanese cars took a record 12.3 per cent of new car sales in West Germany, heartland of the European motor industry.

But even the Japanese government has become alarmed at the manner in which car exports to the EEC have accelerated in the past few months. The value of shipments more than doubled in May, compared with a year earlier, at \$2.2bn.

Seeking to head off a renewed bout of protectionism, the Japanese Ministry of Trade and Industry was preparing at the beginning of this month to ask manufacturers to exercise marketing restraint.

For the first time since the 1970s, competition in the executive sector within Europe could conceivably be increased as a result of more serious attempts by North American manufacturers to sell US-built cars in Europe.

The new exchange rate balance makes this at least

Manufacturers big and small are chasing the high-profit market for larger, well-equipped cars. The big makers are regularly adding to the flow of new models to this highly-competitive market bringing the specialist companies under pressure. And Japanese attention is turning from the US to Europe.

### How Europe's car makers are faring

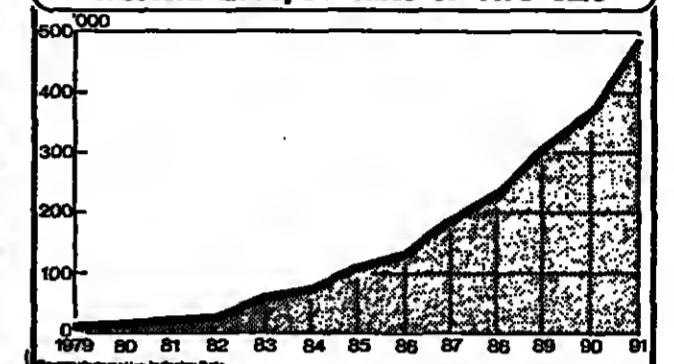
	Production of executive cars, '000s	1984	1985	1986*	1987†	1990‡
Ford	63	101	117	129	120	
GM	146	123	131	142	160	
Audi/VW	210	186	171	171	184	
Fiat/Lancia	17	55	87	103	95	
Renault	119	152	159	172	222	
Peugeot	225	202	192	177	180	
BMW	412	531	464	477	500	
Mercedes	469	538	573	603	621	
Volvo (Sweden)	271	288	303	315	337	
Saab	102	113	115	125	146	
Alfa Romeo	200	158	171	175	196	
Jaguar	33	38	40	44	47	
Porsche	44	54	52	53	59	

\*Larger or prestige cars typified by BMW, Mercedes, Audi 80/90 Quattro, Citroën CX, Fiat Croma, Ford Granada and similar.

†Forecast.

‡Source: DRI Europe.

### Western Europe's sales of 4WD cars



feasible, with Chrysler—which no longer has any European production—being an exclusive

increasing its faster than was

expected.

Despite the competition, DRI

strikes an optimistic note about

the executive car production

prospects of most of the individual European producers at

least to the end of the decade (see Table).

This is just as well, as capacity

continues to be added. Both

BMW and Mercedes-Benz

have accelerated in the past

few months. The value of

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## Company policies

# Matching pay to model

TO QUALIFY for an executive car as a "perk" in most British companies you have to work your way up the ladder to a fairly high-ranking job with reasonable pay. That much is obvious. But what about the detail?

Well, the recent research shows that in larger companies the typical salary level at which the "perk" car (allocated even though the executive doesn't need one) becomes part of the total remuneration is around £16,500.

For medium-sized companies the salary level is between £14,000 and £14,500 and for small concerns £13,000 to £13,500.

Companies, therefore, tend to define the car they will allocate to an employee of a given standing by a reference to a named model. For example, "the managing director is entitled to a Jaguar XJ6 4.2 or other car of European manufacture of no greater capital cost."

More rarely, at least where senior management and executives are concerned, the individual will be restricted to a particular model. "A director is provided with a Rover 3.5 Van den Plas."

It is becoming increasingly common for an executive to be eligible for a car from a pre-agreed list of between two and 10 models. Of course, the more important he is within the company the more choice he usually has.

However, a recent survey provided the information that 18 per cent of company chairmen and 15 per cent of chief executives had no choice of company car. The people who carried out the survey suggested that these figures were misleading.

"We suspect that if the chairman or chief executive really does not want his Daimler-Benz 5.0 litre, no one will object to him taking an Audi, BMW or Ford. Excluding these two categories, there is a clear relationship between status and freedom of choice," they add.

It is now also accepted practice in many UK companies to give a choice at more junior levels, particularly where models from two or three man-

facturers are considered to be of similar quality and overall cost.

A minority of companies will fix the size of the car—in terms of a cash limit—for example, "a director is entitled to a car costing not more than £12,500"—or reference to a monthly leasing or contract hire cost or some combination of the two.

Very rarely an engine cubic capacity limit will be imposed in addition to the cash limit. Specific types of car, "sports models" or "estate cars" may be forbidden.

We have to thank Monks Guide to Company Car Policy for making this much clear to us. Monks monitors the company

choice and the provision of some petrol have increased.

Some 12 per cent of companies surveyed by Monks said they intended to carry out changes which might reduce costs. These include extending replacement periods, experimenting with the use of diesel cars, restricting the provision of private petrol, raising the perk car threshold or reviewing the list of models made available to employees.

Other main findings in the survey include:

Austin Rover has gained

ground in the fleet sector for essential users but is rapidly losing out in the executive "perk" sector as the appeal of its big Rover saloon fades.

While outright purchase remains the favored method of acquiring cars, the popularity of contract hire is increasing.

Companies are tending to keep their cars longer.

In spite of further rises in the assessed tax benefit of company cars for employees, this remains a very cost-effective reward for both the company and the employee.

The report notes that a slow but steady increase in the volume of petrol supplied for private use, in recent years seems to have been halted.

Jaguar remain the most popular make for chairmen, taking 40 per cent of the market (followed by Rolls-Royce with 10 per cent) and among other directors (26 per cent).

Ford (37 per cent) led the senior manager category, followed by Rover (24 per cent) and Vauxhall (22 per cent).

Austin Rover still trails well behind Ford and Vauxhall, taking 16 per cent of the area sales manager category compared with Ford's 46 per cent and Vauxhall's 22 per cent.

At sales representative level, Vauxhall, with 39 per cent, is not far behind Ford, which has 44 per cent, Austin Rover has 14 per cent.

Monks Guide to Company Car Policy, £30 from Monks Publications, Deben Green, Saffron Walden, Essex, CB11 3JX.

Kenneth Gooding

car scene carefully and its latest report, based on a survey of 187 concerns between them operating more than 75,000 cars, shows that UK groups have been trying to take a more cost-conscious view of their policies.

In the past the researchers found, not surprisingly, that those companies intending to improve the value of the car benefit to their executives managed to do so. Employers wishing to cut the benefit found the task much more difficult.

However, Monks survey carried on earlier this year showed "for the first time, those seeking to hold or reduce costs or benefits have been at least as successful as those increasing costs."

The sole exception that need not concern us here is the allocation of cars to sales representatives, which is the area of greatest cost to companies. For this group both freedom of

choice and the provision of some petrol have increased.

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While outright purchase

## EXECUTIVE CARS 2



Ford's Granada/Scorpio, now market leader in the executive sector

leasing and contract hire companies are reporting a high level of interest from UK executives on whose behalf they buy cars, and who seem prepared to give Austin Rover another chance.

If these senior managers and directors do like the 800, Austin Rover believes there should be a "halo" effect on the rest of its range which would be visible in two ways:

The 800 users would be highly likely to include the decision makers who formulate overall company car policy. So based on good 800 experience, they could be inclined to allow other Austin Rover models back into their fleets.

And middle managers, representatives and other employees—many now "user-choosers" who can select their cars from a small list of usually UK-badged manufacturers—would more readily settle for an Austin Rover if one was driven by the "boss."

The company admits that, for the moment, it remains theory—and one which depends heavily on the 800 being fully competitive right from the start.

Competition is intense, and still increasing. Other major manufacturers have been launched in the UK within the past 12 months by Mercedes, with its new medium-sized 200-300 series model; Saab, with turbocharged and fuel-injected versions of the 9000; Lancia with its Thema and Fiat with its Chroma (the last three cars involving between their manufacturers under a "Type Four" project which will also lead to a new executive model from Alfa Romeo).

Vauxhall/Opel, whose market UK revival since 1981 has also been a major complicating factor in Austin Rover's recovery, has seen sales of its often rejuvenated but now ageing Carlton and Senator executive models tailing off.

Indeed, publicly at least, at least some cars such as Mercedes and BMW strongly discourage discounting by their dealers.

So if the 800 can sell well on its design, engineering and quality merits, rather than price, it could at last allow Austin Rover to move firmly into the black, compared with the hreakeven level around which it has hovered for the past several years.

The importance of the 800 is further underlined by the fact that it is the model which will take Austin Rover back into the potentially highly profitable North American market, where it will be known as the Sterling.

But there is another key aspect, related to the UK. As Mr John Parkinson, fleet sales director, points out—it could provide the means by which Austin Rover resurrects the image of its other models among some fleet users.

So far, Austin Rover has given no details of advance orders for

## The UK Battles for the top sales

SALES OF what has been

Austin Rover's main executive

car range, the 2000-3500 SDI

models, have been in a state of

almost free-fall this year.

In the first quarter they were

less than half the 1985 level. The

1,500 vehicles sold represented

only 14 per cent of the 10,765

cars achieved by Ford's

Granada/Scorpio. The Ford model

is now the UK executive car

sector's clear market leader, its

sales being about double those

of its closest rivals, Vauxhall

and Volvo.

The Austin Rover cars were

outsold in the first quarter by

among others, the Audi 100,

BMW 5 series, Mercedes 190,

Renault 25 and Saab 900.

The principal explanation is,

of course, that the new 10-year

old cars are to be joined next

month by an entirely new range,

the much-vaunted Rover 800

models developed jointly with

Honda. Production of some of

the old Rover will continue for

a year or so until a hatchback

version of the 800 can be launched—the first models are all

saloons).

The impact of the 800 on

Austin Rover's sales performance

ought to be even more dramatic

than that of the new Granada or Ford's Granada

sales more than doubled

between last year's first quarter

and this, but then the "old" Granada still substantially outsold the SDI early last year.

At each successive new car launch since the Metro, Mr Harold Musgrave, Austin Rover's chairman and his colleagues have portrayed the model in question as crucial to the company's survival or future. Each model has fallen short of the company's sales expectations.

Partly, this was because of the sheer intensity of competition in the new car market.

But there were also some quality and reliability problems with each car, including early Montegos. Austin Rover says much of the criticism was unfair, and that all new cars have been facing problems. But they did nothing to help Austin Rover's position in the all-important fleet market, which accounts for about half of all new car sales in the UK.

Partly in preparation for the 800 launch, Austin Rover has been running a strong image and marketing campaign among fleet users since the start of this year, to convince them that the quality problems really have been laid to rest. There has been a "last chance" mood attached to the drive, for as one senior executive acknowledged,

"there have been too many false dawns."

This has gone hand-in-glove with a quality drive dreamed up by Mr Musgrave about 18 months ago, under which all Austin Rover's management have been detached from their day-to-day tasks for four weeks on a rota basis to undergo "national service". Mr Musgrave's term.

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Financial Times Thursday June 19 1986

# I FEEL FREE



## THE NEW RENAULT 21. AT LAST THERE'S SPIRIT IN A FAMILY CAR.

**RENAULT**  
BUILD  
A BETTER  
CAR

The minute you sit in the new Renault 21, you're aware of a generous feeling of space. No other car feels quite like it. And that's the way we wanted it. The roof line is a little higher than usual. Result: more space.

The doors curve over at the top to meet it instead of finishing short. Result: more space.

Pillars are slim, there's a large area of glass and interior door panels are deeply recessed. Result: more space.

Ergonomic front seats adjust on unique

'monotrace' rails. Result: perfect driver position and extra rear passenger footroom within that space. In most models, the rear seat splits 60/40 and folds down. Result: you've guessed it.

Where you could normally stow a violin, you're now free to transport a string quartet. Give or take a crotchet.

What you get within that space depends on your choice of model.

There are six. Each has front wheel drive so there's no drive shaft, no bump in the floor and yes, more space. And each is extremely well equipped.

Our top of the range TXE has a state of the art digital dash, electric windows all round, adjustable steering wheel, electric door mirrors on both sides and power steering.

The doors and boot have central locking. You can open them by remote control. That's freedom for you.

Also standard is a digital stereo/radio cassette and a best in class top speed of 125 mph.

Superb handling and ride are courtesy of a rock solid, four torsion bar rear suspension and ultra low profile tyres.

Our least expensive model is no slouch either. It has a slippery Cd of 0.29 with a top speed of 110 mph. Both best in class figures.

Up a notch, the GTS returns 55.4\* mpg at 56 mph. Yet another best in class.

The Renault 21 range has engines from 1721cc to 2.0 litres and prices from £6,485 to £10,170.

So how will you feel about a car which at last offers space, performance, economy and that rare commodity, spirit?

We'd like to suggest you'll feel free.

**RENAULT**  
**21**



Car shown Renault 21 TXE with optional alloy wheels. Prices (correct at time of going to press) include 15% VAT, Car Tax and front/rear inertia seatbelts. Number plates and delivery extra. \*Official figures Renault 21 TS/GTS 56 mph 55.4 mpg (5 L/100km) 75 mph 43.5 mpg (6.5 L/100km) Urban 31.4 mpg (9.0 L/100km). For a brochure write to Renault UK Ltd, PO Box 36, Southall, Middlesex UB1 3JL. Renault recommend Elf lubricants.



## EXECUTIVE CARS 5



Nissan's Bluebird: the first UK-produced cars will roll off the Tyne and Wear production line next month.

Japan

## Hopes on 'built in Britain' venture

NEXT MONTH the first Bluebird saloons will emerge from Nissan's Tyne and Wear assembly plant. Initially, an output of 24,000 a year is planned.

The cars will be essentially Japanese units, with only minimal European content, and will be treated as imports, deducted from Nissan's UK quota under the Anglo-Japanese "gentleman's agreement."

They will include a high-specification, 1.8-litre turbocharged model. Nissan would be delighted if it became the company car of at least some junior to mid-rank executives, just as it hopes that a proportion of the nearly 100,000 cars will find their way into company fleets because they will have been "built in Britain."

Hitherto, Nissan's sales have been confined mainly to UK private buyers. But the Tyne and Wear car's acceptability to business users is a serious issue for Nissan, for next year possibly even sooner, it will announce that it will move to "phase two" at Washington (Tyne and Wear).

Phase Two means the production of at least 100,000 cars a year, eventually with 80 per cent European content, before 1990. There is even a possible "phase three," in which 200,000 cars a year production could start in the 1990s.

Nissan UK, the privately owned company run by Mr Octav

Botnar which distributes Nissan in the UK (to include output from Washington), is expected to sell out eventually to Nissan itself.

Meanwhile, it claims to be spending about £10m on the dealer network to prepare for Nissan's need to take about 10 per cent of the UK market if full development of the Washington factory is to be justified. Its current share is about 6 per cent, representing sales of some 10,000 cars.

Nissan has no hope of achieving these aims without significant sales among business users. But will it be able to overcome what is popularly perceived to be a strong prejudice against UK companies buying Japanese cars?

The prejudice is held to have two elements: the perceived need for businesses to "buy British," and thus actively support domestic industry, and the belief that Japan has been responsible for many of UK industry's problems in the first place.

Ever since the Washington plant's first model, senior executives within some of the UK's larger fleet-management and contract hire companies have been indicating that Nissan may well have an uphill struggle.

Such companies are a useful barometer of sentiment within the UK business car sector

since they buy tens of thousands of cars a year—not of their own choice but on behalf of clients.

"So far, there's very little evidence of companies being prepared to buy Nissan on any significant scale," Washington-built or not," observed Mr Dominic Saddeby, deputy managing director of the Swindon-based PHM vehicle fleet management group.

"Whether that will change if they do start volume manufacturing is hard to say, but there's no way it's going to be easy for Nissan."

This month a survey undertaken by Herondrive, the fleet management and leasing subsidiary of Mr Gerald Ronson's Heron Corporation, appeared to provide empirical confirmation of the leasing industry's informal views.

Entitled "The Herondrive Country of Origin Survey", it set out to establish the importance, perception and implications for company purchasing policy of the "country of origin" of cars.

The survey was conducted among 50 companies of widely differing sizes and running fleets totalling 35,245 cars. The average size was 705 cars. The research was conducted through interviews with directors or managers responsible for the purchase decision or having the key influence upon it.

Overall, the survey found that

38 per cent claimed that no "country of origin" policy was operated; 36 per cent had a policy to "buy British," 26 per cent allowed also cars made in the EEC; and 32 per cent had a formal embargo against buying Japanese cars.

The embargo, however, appeared to have been imposed not because the company concerned itself disapproved. "A significant number of those embargoing Japanese cars," the survey found, "do not consider the implications of Japanese cars within their organisation than with their impact that it could have on a third party. This is felt to be an unnecessary risk."

Considering that it was undertaken among the presumably most sophisticated proportion of the car-buying population, the survey found much more confusion than expected about the "true origins" of cars—and where there was no confusion at least a determination to stick to common perceptions of brand names.

So although it is not totally gloomy now for Nissan in the survey points out: "The combination of the overt Japanese origin and continued Japanese embargoes remains a real constraint."

In his own comment on the survey, Mr Steve Landau, managing director of Herondrive, observed that "these results clearly show that Nissan has a lot of work to do in penetrating the fleet market, at which the new British-built Bluebirds must be aimed."

As for Nissan, despite heavy advertising of the fact that UK-assembled cars are, on the way, 60 per cent said they would still remain in the UK. Washington-built vehicles as Japanese. Some 24 per cent said they would regard them as "British," with 16 per cent unsure.

In the unsure category, a number of the respondents said they would adopt more definite positions as the product became more familiar.

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John Griffiths

SWEDEN'S two car makers, Saab and Volvo, are both building new factories at a time when Western Europe's volume car producers are still complaining about over-capacity approaching 2m cars a year and their consequent inability to make reasonable profits.

Yet only six or seven years ago most observers were predicting that Saab and Volvo were too small to survive. But by carefully positioning themselves in the executive car niche, mainly away from the hurly-burly of the mainstream market, the two Swedes now rank among the most financially successful companies in the business.

Recently there seemed to be another black cloud on the horizon. Saab and Volvo sell more than one-third of the cars they produce in the US. So this year they have been watching warily as the dollar slumped.

They did not expect the windfall profits the "heavy" dollar brought in during 1984 and 1985 to continue for ever. But by the speed and steepness of the dollar's decline worried their executives.

It now seems that the US currency has stabilised at a level which still permits the Swedes to make a useful profit while satisfying the increasing US appetite for up-market European cars.

Mr Holbeck says: "We are going for step-by-step growth in volume and profit. There will be no big jump. We want to strengthen our position in the US market for up-market European cars."

Mr Sten Wennlo, Saab's chief executive, says, for example, that his company will make pre-tax profits of between SKr 800m and SKr 1bn this year in spite of the dollar's fall and in line with the respectable SKr 822m for 1985.

Although Saab is adversely affected by the dollar's decline, the company has been hedging against currency fluctuations and is substantially protected from the middle of 1987.

Mr Roger Holbeck, president of the Volvo Car Corporation, admits that the company's success in the US, coupled with the strength of the dollar, has been mainly responsible for it becoming one of the world's best-performing car groups, with an annual 40 per cent return on capital and a 20 per cent profit margin for the past three years.

Volvo delivered 102,305 cars to customers in the US last year, up from 97,915 in 1984 and more than any other European company. The US contributed more

than half the 1985 operating profit of SKr 6.1bn.

Looking back, Mr Holbeck recalls that in 1980 Volvo broke even on its US business by selling 54,500 cars at a time when the dollar bought SKr 2.75 and the exchange rate slipped to SKr 7.2—the dollar value remains very attractive to us." The dollar could drop another SKr 2 and Volvo would still make profits in the US, he adds.

Mr Holbeck believes there is still plenty of sales growth left for Volvo Car Corporation in the US, but the company has no plans for an assembly plant there. Apart from the drain on management and technical resources that would involve, American companies have shown that they want a European car not one assembled in the US."

Volvo has come a long way since 1980 when it suffered a traumatic SKr 195m loss and was being written off by many observers as being too small.

Volvo sold a record 322,000 cars last year, up 6,600 over the previous year, and this year should increase its sales volume for the sixth successive year.

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Volvo now has three car "families" instead of the one on which it relied for most of the 1970s and it has expanded from 16,000 to over 30,000. Of this year's total, over 16,000 will be the new Saab 9000, the top-of-the-range model jointly developed with the Fiat group of Italy (which has launched versions called the Lancia Thema and the Fiat Croma) and introduced to the US late last year.

The new cars' sales potential

will really be tested when the automatic transmission version is available in the US this autumn.

Saab now expects to sell 45,000 cars in the US—its biggest market—and 10,000 in the UK last year. Of this year's total, over 16,000 will be the new Saab 9000, the top-of-the-range model jointly developed with the Fiat group of Italy (which has launched versions called the Lancia Thema and the Fiat Croma) and introduced to the US late last year.

As a late-comer in the industry—Saab did not begin exporting cars until the 1970s—the company had to make do with the crumbs from the tables of the major, well-established companies when putting together its dealer network.

Its recent success, based on the image created from its turbo cars, has enabled Saab to strengthen its network considerably. In the process it promised the dealers that although it would never push too many cars into the market, there would be more of them in the future.

At present dealers are baying in wait up to six months for cars. Mr Wennlo says that is too long, even in the executive-luxury car market.

So Saab is spending SKr 360m to boost capacity to about 150,000 cars by 1990 and a further SKr 360m on a new factory at Malmö to come into production late in 1989. This will lift annual output to about 180,000.

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Saab now expects to sell 45,000 cars world-wide in 1986 against 107,000 last year and a target of 120,000 set earlier this year—if production can keep pace.

Kenneth Gooding

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## EXECUTIVE CARS 6

## Sports cars

## Ready customers

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Their speedometers read to three times the UK's 70 mph speed limit, and Porsche has already demonstrated that the cars can achieve all but the last 10 mph...

During the year Porsche in the UK expects also to sell a few dozen more of its 911 Turbo Sport model, a relative snip at £29,904; and some hundreds of its larger and somewhat more sedate 928 S cars at close to £40,000 each.

Its "cheaper" cars, 924S and 944 models still starting at £15,500, and other 911 models will comprise the total of 3,500-4,000 sales, which Porsche, based on the precedent of a decade of almost uninterrupted sales records, can expect to achieve in the UK this year.

Two main conclusions might be drawn from the Porsche experience:

Provided its products are attractive and technologically advanced enough, a manufacturer does not have to produce a great many to make very satisfactory profits. Porsche sold only 49,365 cars in its last fiscal year (still a record for the Stuttgart company) but achieved profits of £547m. In contrast, several of the volume producers with outputs 10 or 20 times larger than Porsche's made losses:

Second, as the willingness of buyers to put up even £140,000 for a high-performance car indicates, the market for sports and specialist cars has remained remarkably resilient to oil crises, ever-increasing congestions on roads and the imposition of speed limits everywhere outside West Germany — factors now making even half the full use of such cars' performance impractical.

During the past year, Porsche Cars (Great Britain) has backed its owners' belief that the market for its cars will continue to grow with an £11m investment in a new headquarters at Reading. It is a measure of Porsche's optimism about the future that the centre, which incorporates features like tennis courts and swimming pool for its employees, is designed to be able to process 6,000 cars a year — nearly twice last year's sales level.

The UK is for Porsche, and most European luxury and sports car makers, its second-best export market after North America. Mr John Aldington, Porsche Cars GB's managing director, recognises that this is so because the UK is unique in having so many of its new car sales accounted for by companies.

Most estimates put the proportion at around 50 per cent and higher — may be 65 per cent — when cars registered in individual names but used for business and thus tax-deductible, are taken into account.

Most of Porsche's sales, Mr Aldington acknowledges, lie within these two sectors. With companies showing no desire to abandon the "perk" company car, and some — particularly advertising, media and small "hi-tech" firms — offering even more attractive ones to lure executives from rivals, the future for the leading specialist and sports car makers would seem assured.

Without doubt, however, the competition for available sales is going to get tougher, and a lot of the pressure will be coming from a new quarter — the Japanese volume manufacturers.

The Japanese producers' determination to head "up-market" is now well known and some of their biggest successes so far have been in the sports cars sector. Early this year, Mazda, for example, launched a new RX-7 sports car — closely resembling Porsche's 928 but more than £2,000 cheaper. In the UK RX-7 sales jumped from 164 in the first four months of last year to 246 in the same period this year.

Porsche's MR 2, a mid-engined two-seater, has become easily the biggest selling sports car in the UK this year, with sales of 685 in the first four months compared with 568 last year, despite Toyota being constrained on the volume of MR 2s it can import.

To put that in perspective, the Reliant SSI sports car — substantially cheaper than the MR 2 — launched by the British manufacturer last year to plug the gap left by the MGB and other traditional British sports cars, has attracted only 90 cars, half the number of MR 2s.

Mr Young C. Kim, chairman of UK-based Panther Car Company, promptly abandoned his own plans for a "cheap" mid-engined two-seater, then under development, as soon as he saw and drove the MR 2 — opting to produce instead a £20,000-plus "super-car," the Solo, due next year, as he realised he could never match the Toyota model on its £10,000 price.

Sports cars are under development by all the Japanese producers and will be

watched warily even by companies like Ferrari. Nissan is soon to launch the Mid-4, a four-wheel-drive "super-car" which is likely to be aimed at the Ferrari and top-of-the-range Porsche models.

So who, apart from Porsche, is likely to take up the challenge? Jaguar will be one. Its renewed racing successes, the desire to reduce existing dependence on a very narrow model range and the age of the XJ-S coupe make a new sports car, a spiritual successor to the fabled E-Type Jaguar, a virtual certainty.

Other sports car companies, like TVR of Blackpool, show little aspiration to produce cars in volumes much above 500 units a year.

That leaves Lotus. The Hethel, Norfolk, company passed into General Motors ownership at the beginning of this year in a deal which valued the company at just under £23m.

Lotus has just had a reputation for innovation and engineering ingenuity, but in excess of the size of its production — only about 600 last year. Most of its profits have been coming from its engineering contracts undertaken on behalf of other manufacturers, and for which GM is its biggest customer, although its clients include almost every car maker of note.

Lotus, however, Lotus' ideas have consistently outpaced its resources to transform them into reality — reflected in the fact that its current range of cars the Excel and Esprit, are now essentially a decade old.

Suddenly, Lotus has been given what is effectively a blank cheque. Mr Alan Curtis, Lotus' chairman and Mr Michael Kimberley, one of executive, have been told by GM that it will be asked to undertake what it wishes to undertake and which appear financially viable.

So Lotus now expects to renew its entire model range and, not least, introduce a new cheaper sports car range in 1989. This car retains the X100 code name of a model which was to have been launched late this year. But it evolved too slowly since 1980 during five years of ailing financials and is now being completely redesigned.

At least 500 cars a year are envisaged. It is a "new" model, the Etna, a £70,000 model to challenge Ferrari's finest and due in the late 1980s. Incorporating Lotus' revolutionary "active" suspension and other advanced technology.

A sophisticated V8 engine that Lotus developed some years ago — and which it could not afford to put into production for its existing cars — will be used for the Etna and may be used by GM to power its Corvette model in the US.

Inevitably, concern was expressed when the GM takeover was announced that Lotus would lose its identity, becoming simply a research and development laboratory for GM.

Both GM and the British Lotus board insist, however, that concrete "bands-off" guarantees have been given. "The future is entirely up to us" (the British directors), observes Mr Curtis. "It will be entirely our fault if we fail."

John Griffiths

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## Sports cars



Lively models available in the UK are, top left, Fiat's Croma Turbo; Saab 9000 (top right); Lancia Thema (above); Alfa Romeo 75 (above right) and Mercedes-Benz W124. Turbocharged five-seat saloons are reaching top speeds of 130mph with acceleration to match, but the normally-aspirated models, with 115mph top speeds, are more pleasant to drive in urban traffic.



## Product review

## Vintage crop of arrivals

IT HAS BEEN a vintage year for senior managers' cars. The long awaited medium-sized Mercedes-Benz W124 saloons and three-front-wheel drive Saab, Lancia and Fiat hatchbacks and saloons have appeared. Within the month the Rover 800 will be on the showroom floor.

Ford has produced four-wheel drive versions of the Sierra and Granada with exemplary handling that extends the frontiers of road safety.

From Japan the largest Honda, the Accord, has appeared with a 2-litre engine and the Nissan Bluebird, also 2-litre powered though with a smaller, tax-beating engine option. It is a class rival. At present the Nissan is imported fully assembled though by late summer it will be built in Britain with significant local content.

Afia Romeo's bid to pull itself out of the doldrums is based on a medium-sized executive-type saloon, the 75, which has just gone on sale in the UK. The 75 is a 2-litre, which even the showrooms last week is an alternative to cars like the Austin-Rover Montego and Vauxhall Cavalier. Long awaited estate versions of the Volvo 760 and 740 and the Mercedes-Benz W124 models will suit business drivers who will refuse to do without the civilised niceties of executive-type saloons.

In its price range of just over £13,000 to a little under £18,000 the Mercedes W124 saloon is probably the benchmark for executive cars. In both styling and mechanical lay-out, the W124 models with engines ranging from 2-litre 4-cylinder to 3-litre 6-cylinder offer outstanding handling, cornering and roadholding plus relaxed cruising at any speed a user could reasonably demand.

Apart from a little sensitivity to road-induced tyre noise, I find them difficult to fault. They are completely honest cars, free from gimmickry but suffused with engineering integrity.

The 200 feels rather overgeared and working it hard will make it less economical than the fuel-injected 230E. Even so, it holds 100 mph on the autobahn with such silence that the radio can be enjoyed. The 230E is perhaps the best compromise between capital cost (about £14,500 if not too many extras are ordered) and performance: the 300E is for the driver who might find the new S-Class flagship of the Mercedes-Benz range too big.

Although Lancia, Saab and Fiat make little acknowledgement of their common parentage, I find the Thema, the Saab 9000 and Fiat Croma more remarkable for their similarities than their differences.

The major steel pressings, such as the platform which replaces the chassis on modern cars, and the four passenger doors are the same. Saab uses its own 2-litre, 4-cylinder, 16-valve engine, with or without a turbocharger. The 2-litre 4-cylinder engines of Thema and Croma are basically similar, though the Lancia car has a higher power output and twin

counter-rotating balance shafts for extra smoothness.

At present, the only one to have a V6 alternative to the Thema, Automatic transmission and Croma is offered on a single Thema and Croma with a 2-litre, non-turbocharged engine. Saab's 9000 is automatic and not far off.

The Saab 9000 has non-independent rear suspension and Saab's own five-speed manual transmission; the Italian cars are fully independent at the rear and have the same Fiat/Lancia gearbox. Of the three, only the Thema is a three-box saloon but the other two could be mistaken for saloons though seen from the side.

Ford puts one-third of the power through the front wheels, two-thirds through the rear, reasoning that buyers prefer to have familiar, rear-wheel-drive handling characteristics. It is a completely automatic system, using Ferguson viscous couplings to lock the centre and rear differentials when severe conditions demand. The driver is aware of four-wheel drive only by the way these cars are unaffected by slippery roads that might make other rivals feel wifful. Their standard anti-lock brakes complement the all-wheel-drive wheels.

Though the turbo models' muscularity is exciting, the non-turbocharged engines have more than enough output for those content with top speeds of around 115 mph. For urban driving, they are yet to meet the turbocharger's boost is ushing in the lower gears for standing-start acceleration at the expense of some reaction through the steering on dry roads and considerable risk of wheelspin in the wet.

At the moment, the 2.8 litre V6 engine does not quite match the sophistication of the rest of the car, though this will soon change. Nor is automatic transmission available with Ford's four-wheel drive — there is no room for it.

But for business motorists who must keep going at all times and who like a big, powerful car to be undemanding, the all-wheel driven Granada and Scorpio models are ideal. Lower down the price and size scale, the Sierra-based XR4x4 and 4x4

massive luggage space. In their higher-priced versions, they are alternatives to such conventional executive choices as BMW and Mercedes-Benz.

Even with rear-wheel drive, the new Granada models are most attractive cars. With Ford's own permanent four-wheel drive transmission — first seen on the Sierra 4x4 — they are quite outstanding.

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If Jaguar can retain the ride control and extraordinary lack of road noise while losing some weight and increasing interior space, it will have performed a miracle. By this autumn, we should know.

Stuart Marshall

## Diesels

## A steady rise in European sales



The Citroen BX, which also comes as an automatic

live-type diesel in Britain. The main buyers seem to be private individuals with large families who need a roomy car but wish to minimise running costs.

On the European mainland, where the company-owned car is much rarer, business users are paid on a mileage basis. For an executive to run a diesel car in these circumstances is financially attractive.

So, virtually all the growth in the UK diesel car market has been at the lower end. In the first four months of this year, Ford led diesel car registrations with 8,820 units, followed by Peugeot (4,935), Citroen (3,930), General Motors (3,280) and VAG (2,425).

Two features of this situation are the extraordinary popularity of the Citroen BX, especially when seen against Citroen's overall market share for petrol and diesel cars of only 1.77 per cent — and the way PSA (Peugeot-Citroen) dominates the market as diesel supplier.

Ford's own 1.5 litre engine is fitted to 1,356 of the cars sold in the first four months of this

year. But PSA engines were used by 9,708 — the 1.7 and 1.9 litre units in Peugeot 205 and 305, Citroen Visa and BX and the 2.3 litre engine in the Ford Sierra.

More than 48 per cent of the 7,625 Citroen BX models sold in Britain in the first five months of this year were diesels. In the Visa range, diesels accounted for 48 per cent of all registrations. But of the big CX cars, only 17.25 per cent were diesel.

Because of the limited popularity of executive-type diesels in Britain, few of those available in mainland Europe are sold over here. Notable among the absentees are the Alfa Romeo 90, BMW 3-series and 5-series, Fiat Croma and Lancia Thema diesels, all of them 100 mph-plus, turbocharged cars with the sole exception of the BMW 3-series.

It may surprise many UK owners or users of PSA cars to learn that 25 per cent of the factory's output is now diesel-engined.

There could be an increase in the registrations of medium-

large and large diesel cars due to Ford's decision to market a diesel-powered Granada with a 2.5 litre Peugeot engine, and to the forthcoming introduction of an 18.5-litre Rover diesel car with a 2.4-litre direct injection engine.

The Washington-built Nissan Bluebird will also be offered with a 2-litre diesel.

Another factor that has helped to restrict the popularity of executive diesel cars here is the relatively few models available with automatic transmission. Mercedes-Benz has traditionally supplied two-pedal diesels; so has General Motors, which couples an automatic transmission to an elderly 2.3 litre engine in the Vauxhall Carlton. Andi's 100 turbo-diesel may also be had as an automatic. Until recently, they were the only ones available.

Two new entries into the executive diesel automatic segment are the Citroen BX and the Mitsubishi Galant. The former has a 4-speed ZF automatic and a naturally-aspirated 1.9 litre engine; the latter a 1.6 litre turbo-diesel. Automatic trans-

mission combined with a diesel engine of adequate output is ideal for urban driving, where the diesel gives greater fuel economy to a petrol-engined car and the automatic makes for relaxation and freedom from stress.

The Citroen BX19 diesel is offered with automatic transmission in two versions from £7,991, which includes power steering. Its performance and economy is only marginally inferior to that of the 5-speed manual version which has made such spectacular gains this year at the lower-middle end of the executive diesel car market.

Large business fleets like that operated by Scottish and Newcastle Breweries which have gone over 100 per cent to diesel cars are likely to regret their decision. Overall savings of the order of £200,000 per annum on a fleet of about 1,200 vehicles have been reported due to lower maintenance costs as well as higher retained value and reduced fuel bills.

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n sales

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## EXECUTIVE CARS 8

## In-car communications

## Cellular radio brings prices down

ONLY TWO years ago a car telephone was hard to get, of rather poor quality and so expensive it was usually found only in the chairman's limousine. The arrival of cellular radio in Britain, the US, and many other countries has changed everything.

Prices have fallen dramatically, the quality is much improved and the capacity of the system is many times greater. This is because the cellular technology uses the scarce radio frequencies much more efficiently. As a result the cellular radiophone is fast becoming an almost commonplace fitting in the company car. Even a few battered transit vans with cellular radio telephones can be spotted.

Now the industry is predicting that by the early 1990s—only five years ahead—the price of a car telephone will have fallen to between £400 and £500, apparently putting it well within the reach of a moderately affluent motorist. Even today the price of the cheapest car telephone has fallen to about £200, compared with £1,400 at the beginning of last year.

The fall in equipment prices tends to distract attention from the quite high costs of actually owning and using a mobile telephone. It costs £300 just to be connected to either of the two competing networks in the UK—Racal Vodafone and Cellnet, a subsidiary of British Telecom in which Securicor holds a 40 per cent stake.

Call charges are also high and both networks have recently put them up—notably in central



Cellular technology has enormously improved the scope of car phone systems.

London, where they have introduced a premium rate.

Even if the running costs are around £1,000 a year, including leasing, connection and call charges, for a basic model many more companies are showing a keen interest in cellular radio for senior managers and staff who travel a lot. Some of the first and most enthusiastic buyers were in the City where, for example, a foreign exchange dealer could probably justify its cost on a single transaction.

But the larger retailers of cellular radio in the UK—which includes companies like Philips, Grandia, AEG, BT Mobile Phone Division, Racal Vodac, Motorola, Unisys and the Carphone Company—are now looking for substantial orders from industry and commerce.

When cellular radio was launched in the UK last year companies would typically buy one or two mobile telephones. Now some are ordering up to 100 at a time as they equip sales and maintenance forces.

The reason why equipment

prices have fallen so rapidly is a combination of lower manufacturing costs and the fierce competition among the 50 or so accredited retailers which sell equipment and services for the two networks.

It is much less likely that the cost of using cellular telephones will fall, however. Prices are set by the current

accredited retailers which sell equipment and services for the two networks.

Demand for car telephones has been particularly strong in London and the South East, which means effectively that the capacity in central London will likely to be introduced before

the next great hope is that a pan-European standard will be developed for cellular radio which would be several times more efficient in its use of the radio spectrum. France and West Germany and, belatedly, the UK are working hard on this standard, although no system is likely to be introduced before the early 1990s.

But it is much more efficient there is a real prospect of much lower equipment prices. The

British Government has resisted earlier calls by Cellnet and Vodafone to allow them to use the 400 channels set aside for the pan-European system to relieve congestion.

Instead the Government is expected soon to offer the operators additional frequencies immediately below their existing channels, which could almost double the capacity in central London.

Racal Vodafone has expressed doubts about this move, however. It believes that the 400 channels would be needed only temporarily and that the technology of splitting cells, thus increasing capacity, would resolve the problems of congestion.

Either way the UK seems set to see a big growth in car telephones. Next year will also see the introduction of the new private mobile radio systems which are not connected to the telephone network. These are like the despatch systems used by taxis and couriers. Two national systems have been licensed as well as five in London and a number in the provinces.

The move will bring a large amount of new communications to all types of vehicles. But undoubtedly the executive car will predominantly use cellular radio, which will become increasingly sophisticated and flexible.

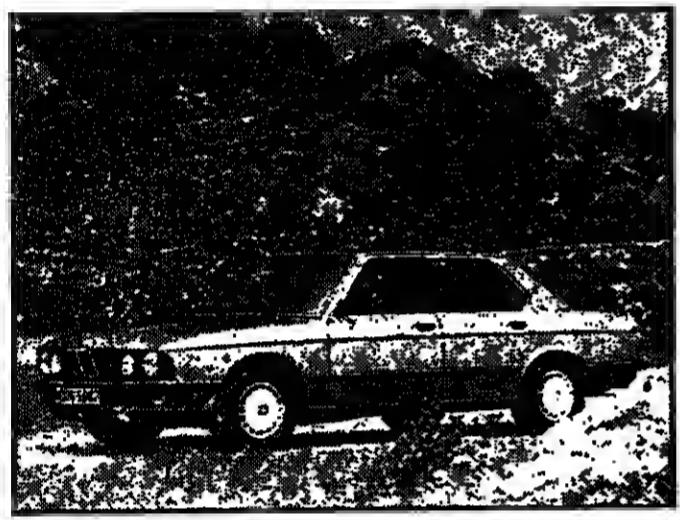
Jason Crisp



Link-up of a cell phone and electronic mail. New developments are creating greater flexibility for drivers.

## Extras

## Paying more for the wheels



BMW 5 series (above) and the Audi 80. Extras bump up the price of such cars but may add little to their resale value.



THE AUDI 80, hereof of extras, costs £28,100, including taxes. Were the would-be owners to specify every option available, including air conditioning, the total bill would be almost exactly half as much again as the base price—in cash terms, about £12,000.

Were he to buy the GL model instead, again without extras, he would pay £9,224. But for the extra money he would get not only a bigger engine—of 1.8 litres, not 1.6—but also fitted as standard the five-speed gearbox, power-assisted steering, electric windows, rear head restraint, fog lamps and tax disc. These are extras on the GL model.

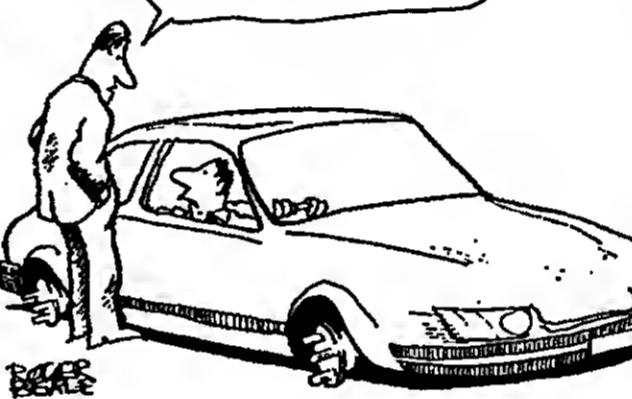
By adding the remaining extras to make the car otherwise identical to the GL, the extras bill would total £2,500, not the £4,000 of the cheaper model. So the final price of the more powerful GL would actually be a couple of hundred pounds cheaper than that of the GL model.

Similar exercises could be carried out with the model ranges of virtually any manufacturer. And that now includes the Japanese too, as a result of the strength of the yen. They have been converting to extras many of the items which at one time were automatically fitted to Japanese cars as standard, and which were perhaps their strongest selling point.

In many cases, such buyers will defend their decisions on the grounds that the vehicles they have chosen (not from the volume manufacturers) still represent the best value in terms of total cost-of-ownership. Their manufacturers, they argue, adopt policies such as discouraging 'discounting'—which result in higher resale values come trade-in time.

There is certainly evidence to

I SEE THEY GAVE YOU THE BASIC MODEL



bear this out. In its 1986 edition of Glass Autostat, Glass's Guide, the motor trade's principal reference source on vehicle residual values, provides some interesting examples of retained values.

The BMW 520i bought in March last year and which has since covered 12,000 miles, would have retained 72 per cent of its value in March this year or 68 per cent if 24,000 miles had been covered—compared with its listed price.

Recently, however, some

observers have called into question whether the apparently high residual values really reflect the true state of affairs.

The quoted values may appear high, the argument goes, but in reality many BMWs, for example, are ordered loaded

with expensive extras. Are they simply ignored by the dealer at trade-in time, leaving the owner very much worse off than the figures appear to state?

Mr Lester Allen, director and managing editor of Glass's guide, points out—perhaps not surprisingly—that things are a lot more complicated than they at first appear.

First, in arriving at its own valuations, Glass's receives monthly from the manufacturers a detailed breakdown of the models they have sold, including the percentage of cars fitted with what Mr Allen terms the "mandatory options" without

which, he says, some executive cars would be fit but unsaleable.

It is the case with many executive and sporting cars that a basic model exists on the price list, but not actually in the

market.

So Glass's valuations are based on a realistic profile of models actually in the market, rather than simply the misleading basic model price. As for whether the extras are good value in investment terms, however, Mr Allen stresses that you have got to look carefully at every extra, for every make and model.

For example, he points out, a dealer's valuer would not bother to step outside his office to check if a Granada had metallic paint—in terms of that model, it is valueless to the trade. But if a Jaguar Sovereign

hasn't got air conditioning the dealer will regard it as almost unsaleable.

It all depends on what area of the market you are talking about. An extra can be a total waste of money—or worth more than its original cost if it makes the car easier to sell. Among the general goods, Mr Allen suggests a sunroof—preferably powered ones, electric windows and alloy wheels.

An anti-skid braking, though a definite advantage on larger cars, is marginal in resale value terms on cars like the BMW 3 series, and he doubts very much whether body styling kits add anything to a car's value at trade-in time.

As for even the most luxurious stereos—the dealer will allow you maybe £50 extra, although he will probably use it to add £300 to the car's price at the retail level.

Top of the list of definite bad buys, he suggests, is leather upholstery. It can cost up to £1,000 to have it fitted—but you will find that lots of people in the trade will totally ignore it.

Overall, Mr Allen says, whether the extras are worthwhile will depend entirely on how wisely they are chosen for each model. "The desirability and hence enhanced value of options in a secondhand car often bear no relation to the original cost of that car."

John Griffiths

## In-car entertainment

## Equal to home systems



Compact disc player: quality systems are the norm.

WHILE MOTOR manufacturers have been employing new technologies to develop their vehicles, the makers of audio equipment have also progressed rapidly in the era of the microchip and mini-computer. They have utilised a wide range of technological developments to produce a large selection of products for the motor-car.

Today's car is likely to arrive from the manufacturer equipped with a stereo system just as sophisticated, if not more so, as the system to be found in an average home. This is probably not as surprising as it seems when one considers that many people spend more hours listening to music in their cars than any other place.

The power output of these car audio systems is surprising. Some amplifiers generate as much as 150W per channel, probably three or four times the power of an average domestic system. The object is not maximum output but a volume level at which the quality of sound reproduction is perfect.

Most modern car audio systems are based on a stereo radio cassette player. The radio tuner and the cassette player will both have numerous features and it is their number and degree of sophistication that determines the price. It can range from £50 to well over £1,000.

Pioneer, which claims to be the leader in the UK market for systems fitted to cars after the vehicle has been purchased, manufactures a Centrale radio cassette system, the FXX9, which costs about £700. For that, the buyer gets familiar features such as Dolby noise reduction, multi-station memory and remote control and others, plus innovations such as computer-controlled logic.

They keep a close eye on all new developments in the car audio equipment field. One item sure to attract a lot of attention is Digital Audio Tape (DAT) which is due to be announced in October this year in Japan. Smaller than the compact cassette, it will offer better sound reproduction and is likely to appear in equipment for cars almost as rapidly as in domestic units.

One system already available from some manufacturers is the compact disc (CD) player designed for use in cars. Philips, whose equipment is fitted in about 90 per cent of all the new cars sold in Britain, can claim to be a pioneer in the field. In the late 1980s Philips produced an in-car record player, called the Auto Mignon, which could be regarded as a forerunner of the in-car CD player. Now the company is already exploring new ways of using CD technology in motor vehicles.

A converted version of one Philips CD player has been used at the heart of the company's CARIN (Car Information and Navigation) system currently on trial in Holland. The CD player is attached to a computer, voice synthesiser, LCD panel and a

series of sensors in the vehicle. Together they give a driver a detailed route instruction for any destination in Britain.

The complete UK road network is covered on a single compact disc which the driver just launches in his present location, and his destination; then the system delivers instructions for the route through the voice synthesiser (or with an arrow on a television screen in the Netherlands version) with a confirmation on the LCD panel.

Between navigation instructions the driver will be able to listen to his chosen CD recording, if he takes a wrong turn, or is diverted because of road works, the CARIN system will alert him and put him back on the right route. Philips hopes to have a version of CARIN for lorries on the market by the end of 1988 and a unit for cars two years after that.

Having installed such exotic items in your vehicle, the problem of how to protect them arises. Philips claims it has solved this problem with its Security Code anti-theft system.

A secret three-digit code number has to be punched into the audio equipment to make it function if it has been removed from the vehicle or disconnected from the power supply. After three incorrect entries, there follows a waiting period of two hours before another entry will be accepted.

This delay renders the equipment useless to anyone ignorant of the code. A window sticker to tell passers-by of the Security Code fitting is supplied with the equipment to discourage would-be thieves from breaking into the car.

Philip Sanders

The Financial Times  
proposes to publish during 1986 the following Surveys  
on the

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## EXECUTIVE CARS 9

## Options for acquisition

## Driver's choice an important factor

THE TREND towards giving managers a greater say in the car they can choose is leading companies to examine more closely the different methods of acquisition. This is an important factor that companies must take into account when weighing up the costs of the different purchase or lease options.

The Monks Guide Survey of Company Car Policy\* showed that 39 per cent of companies used leasing or contract hire for some or all of their car fleet. The report says:

"For such companies an 'any car as long as it costs no more to lease/hire' causes few extra costs. Contract hire gives full protection against all risks, except high petrol consumption. Leasing should give protection against excess depreciation."

Without contract hire, a 'freedom of choice' policy could be difficult and costly to administer. That is the view taken by Mr John Cornish, partner in charge of the car scheme at accountants Spicer and Peagler Service.

"The costs of operating a fleet of sales cars or any limited range of vehicles can be more easily predicted. The wider the choice, the more exotic the car, the more difficult it is to assess likely operating costs."

Junior and senior managers and partners in Spicer's ten

offices across the country are each given a monthly rental allowance. Within that price limit, they can have any car the leasing company is prepared to supply. "Contract hire provides a wide choice of vehicle. In our business, that is important for staff motivation."

A similar method of company car allocation is operated by advertising agency, J. Walter Thompson. Its 33 directors choose a car, the contract hire company quotes a monthly rental over 12 months and the director is free to make up the difference out of his own pocket.

"The essential criterion is money," says Ms Julie McCarthy, the company's benefits manager. "It is entirely up to the company to explore how he spends it. That applies to optional extras. And the contract hire company will arrange for the fitting of those extras, another illustration of how it takes the hassle out of running a fleet."

In the same way that contract hire makes it simpler to predict operating costs, so it can make them easier to control. "We were not experienced at running a fleet of cars. The contract hire company has taken over the administration for us," says Mr Cornish. A number of contract hire companies offer the firm,

quotations for running its fleet on a regular basis. It uses two, while some of its offices have cars with locally-based contract hire companies.

"The leasing company handles all insurance claims associated with the firm's cars for an additional nominal sum. In the event of an accident, it deals direct with Spicer and Foglor's brokers, gets repairs done, and provides a replacement vehicle while the damaged car is being repaired."

Executives in particular expect a replacement vehicle if equivalent performance. Ms McCarthy says that she can rely on the contract hire company providing a replacement vehicle within one month.

The difficulty in estimating the depreciation on executive type cars is another reason why companies offering freedom of choice to their executives might be more likely to choose contract hire. The contract hire company takes the residual value as well as the running cost risks, holding these into fixed rentals.

At the end of the contract the car is returned to the contract hire company with an further obligation other than to pay a pre-determined excess mileage charge.

As with outright purchase, the company with its car on a

financed lease also bears the risks of depreciation, and without the same tax advantages it would have had a few years ago. Most finance leases for cars are "residual value" leases. Reduced rentals are paid during the lease period followed at the end by a "balloon rental" equivalent to the anticipated resale price of the car at that time.

The lessee runs the risk of having to find at least part of the amount by which the car has depreciated, unless permitted to extend the lease. Unlike an operating lease, usually termed contract hire, the lessee bears the burden of administering the lease.

"Possibly the greatest statistic symbol in the British industry car park is the Jaguar XJ6 4.2 Auto. Yet, in our 1986 Fleet Comparisons Guide this has a higher cost per mile figure than any vehicle surveyed in its group. It is in the executive market where the greatest savings can be made."

Though contract hire offers many advantages, 65 per cent of companies still choose outright purchase. Monks Guide suggests no distinction between "executive" and non-executive cars. Mr Cornish believes the reason is partly historical. "Before contract hire got to be popular many had acquired their cars, and built up their own transport department, which they are reluctant to disband."

According to Tony Vernon

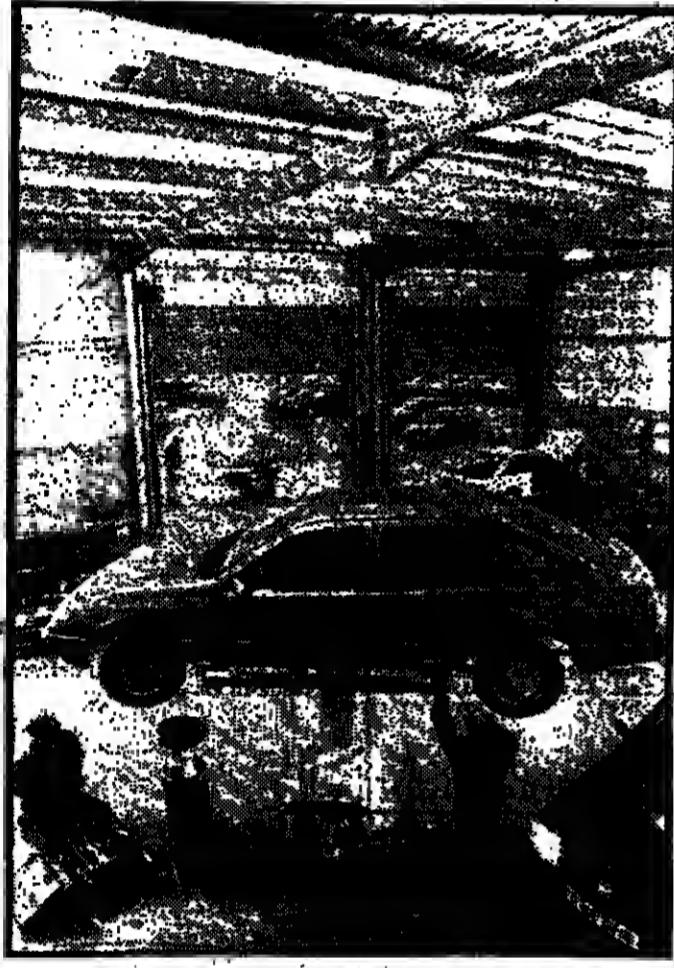


Harcourt, co-author of Monks Guide: "If a company has money deposit or plenty of cash, then outright purchase will usually be the answer, perhaps combined with fleet management by a specialist fleet management company. With a fleet of over 200 cars, it is viable in

manage a fleet in-house, and achieve the same economies of scale as a medium-sized fleet management company."

"Monks Guide in Company Car Policy, Monks Publications, Debden Green, Saffron Walden, Essex CB11 3LX."

Alastair Guild



Pre-delivery inspection at a Swan National centre. The risks of the likely depreciation have to be taken into account when choosing a particular acquisition method.

## The schemes in summary

## OUTRIGHT PURCHASE

Form of transaction Immediate acquisition of title to car in return for payment in full (or finance arranged independently). Repair and maintenance the responsibility of user.

Advantages Unqualified possession. Capital cost allowable against tax. Flexibility over time/method of disposal. Very favourable discount terms.

Disadvantages Immediate cash drain. Risk on maintenance cost (unless held with extended warranty). Risk on residual value. Responsibility for administration and disposal of car.

## HIRE OR LEASE PURCHASE

Form of transaction Hire of car with an acquisition of title after a period in return for payments to the lessor-vendor, which in effect amounts to instalment payments plus interest. Repair and maintenance the responsibility of user.

Advantages Defers capital payments. Capital cost allowable against tax. Flexibility over time/method of disposal.

Disadvantages Risk on maintenance cost (extended warranty not offset). Risk on residual value. Responsibility for administration and disposal of car.

## FINANCE LEASING

Form of transaction Hire only of vehicle, with no transfer of title, is designed to compensate the hirer for the

difference between the initial value of the car and its residual value at the end of the lease, plus interest. There may be an adjustment to rentals at end of lease to reflect actual residual value. Repair and maintenance responsibility of user.

Advantages Minimises cash outflow. Removes asset from balance sheet until new accounting standard takes effect, July 1, 1987. Some flexibility on time of disposal, at least in secondary period of lease.

Disadvantages Risk on maintenance cost (extended warranty offset). Risk on residual value. Responsibility for administration and possible disposal.

## CONTRACT HIRE

Form of transaction Hire of vehicle with no transfer of title in return for final payment based on the difference between the initial value of car and its expected value at the end of the lease, plus interest and expected maintenance costs. Repair and maintenance the responsibility of hirer.

Advantages Maintenance contract available. Removes asset from balance sheet.

Large number of schemes available which can be tailored to individual companies. Low administration. Fixed cost. Minimises cash outflow.

Disadvantages Lessee pays extra to cover hirer's greater risk. Penalty clauses over high mileage, early return, and condition.

Alastair Guild



# AC

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## EXECUTIVE CARS 11



Sue Leggatt: looks forward to supermarkets becoming car retailers.

## Parallel market

## Home discounts alter the picture

THERE WAS a time when buying a car—particularly an executive model—in another European Community country offered UK customers the prospect of big savings. The situation has changed.

"Discounts on new cars being offered in Britain today are so big that anyone who does not shop around in the UK first for a car before considering buying abroad is quite mad," says Sue Leggatt of the Consumers' Association's Motoring Which.

Two other important factors have also made the prospects for personal car imports much less attractive.

First, currency fluctuations have in general weakened the value of the pound against the other currencies that a personal importer would have to use. To take one example, the fall against the West German Deutsche mark has been so great that BMW put up its UK prices twice in one month earlier this year to compensate.

Second, regulations forcing car producers to bring pre-tax prices more into line throughout the European Community came into operation towards the end of last year.

If these regulations do their job properly, there will be little financial incentive in future to

go shopping for a new car across the Channel.

The same regulations do ensure, however, that there is "full-line availability" of cars throughout the Community. In crude terms this means that manufacturers are required to make available to dealers vehicles similar to those the dealers normally sell, but with the specification of another Community country.

As usual with regulations, however, those dealing with new car sales have their loopholes.

Complaints from constituents about such restraints are supplied by Christopher Vane, European Member of Parliament for Kent East, to complain to the Commission, which responded very quickly.

He now has copies of letters from both BMW and Daimler-Benz, the Mercedes group, saying categorically that they will supply UK-specification cars in all Community countries—but pointing out that some dealers do not wish to handle such vehicles and that manufacturers cannot force them to do so.

One company gets a special mention by all those who check personal car imports: General Motors of the Vauxhall-GMC group. GM supplies cars without delay and to UK specification.

There is one difference which might eventually turn out to be

important—GM does not sell Vauxhall-badged cars on to the market, so those supplied to UK customers by its dealers there are sold as Opels. Whether this will have any impact, adverse or beneficial, on their value in the used car market in Britain, is hard to say.

While some observers remain deeply suspicious about the manufacturers' and the potential importers' for putting unofficial obstacles in the way of would-be personal importers, the producers seem to stick to the rules rigidly when dealing with warranty claims.

Motor Magazine, which for some years has tracked personal import business in Britain, says that although it has received many complaints about many other aspects of manufacturers' deal with warranty claims in respect of personally-imported vehicles, there has not been a murmur of complaint.

The difficulties encountered when an individual attempts to import a new car have helped spawn a large number of organizations willing to do the job on the customer's behalf.

The Consumers' Association says that, while this can save some of the hassle involved, there have been some worrying cases where a few import com-

panies have given customers a very raw deal.

Among the main complaints were long waits after the stated delivery times; price increases after ordering the car; difficulty in getting information from the company after the order was placed; receiving cars with incorrect specifications.

The association points out that people setting up car import companies do not need any professional qualifications and, yet handle huge sums of money. 26 recently surveyed by the association each handled an estimated £20m of customers' cash.

Some attempts are now being made by some importers to form a trade association with a proper code of conduct.

But the reputation of this part of the car import business has not been helped by a recent spate of bankruptcies which left many would-be personal car importers out of pocket.

Motor magazine says that in recent months it has been getting many more complaints about the conduct of the import companies and it does seem that the business is under some strain—mainly because the cars most in demand are built in West Germany and there has been a sudden and steep rise in the value of the D-mark.

Kenneth Gooding

## The Delco Remy Road Gang.

A balanced electrical system to reduce the cost of maintenance on diesel-powered equipment.



**Provides unified power.**  
The Road Gang from Delco Remy... electrical components working together to reduce vehicle maintenance on diesel-powered commercial equipment.

Here's what it's all about:

- Maintenance-free Delco Heavy-Duty Freedom Batteries with the correct cold-cranking power for the particular size and type of engine.
- Delco Remy Heavy-Duty Cranking Motors requiring no regular service between overhauls. Large enough to meet both hot- and cold-weather starting needs.
- Delcotron® Heavy-Duty Alternators. Sealed bearings. Brushless design. Providing sufficient output to supply the entire electrical system and still keep the batteries fully charged.

**Practically eliminates electrical system failures.**

Because Road Gang components are designed to work together as a complete electrical system, you realize a greater life span and virtually eliminate failures caused by undersize or poorly matched units.

**Reduces operating costs.**

Because Road Gang components have no regular service needs of their own, they reduce maintenance time as well as the risk of road failures. By choosing among the various models, sizes and performances we offer, you can select the exact Road Gang team for your vehicle.

**The Delco Remy Road Gang.**  
Proved worldwide to reduce the cost of maintenance. Perhaps it's time you considered the long-term benefits of choosing a matched team of electrical components for your vehicle.

Join the Gang. The Road Gang from Delco Remy, Division of General Motors: Milton Keynes, England; Russelsheim, W. Germany; Gennevilliers, France; Milan, Italy; World Headquarters—Anderson, Indiana, U.S.A.



A world leader in automotive electrical systems.

## Tax benefits

## A perk worth having

THOUGH THE Government continues to raise the taxable value of both car and petrol tax benefits by more than the rate of inflation, company cars still remain an attractive perk for most "higher paid" employees and directors.

For the past ten years company cars and the associated petrol benefit have been subject to tax on a banded scale with the charges which an employee has to pay in each band being adjusted by successive Treasury orders. In his Budget this year the Chancellor announced that he proposed to raise the charges in the 1987-88 financial year, by around 10 per cent.

This is about the same increase as in the past two years but, given the fall in inflation, actually represents a greater rise. So while giving the illusion that it is imposing the same increase each year the government is in fact gradually whittling away at the tax concession available to company cars.

It is also managing to achieve this by keeping the salary level which defines an employee as "highly paid" and thus liable to tax on a company car at £28,000. While the government failed to abolish this limit altogether, it is still managing to sweep more and more employees who are likely to qualify as a company car into the tax net.

But since it has also retained the same minimum mileage threshold of 2,500 below which the car would not qualify as a business car we will at least be spared the sight of seeing motorways chock-a-block next

April with executives driving up and down on "essential business trips" to chalk up the higher requisite miles.

In an average business mileage of 5,000 or less the business car park attracts tax at 150 per cent of the scale benefit and if the business mileage exceeds 18,000 miles then the tax charge is halved. This too is being held at the same level.

The latest increase in charges announced in this budget were accompanied by a restructuring of the rate bands which also come into effect at the beginning of the next financial year.

The top rate band which an employee has to pay on the car itself is broken down into three main bands based on the value of the car when new. The top charge band is for cars worth over £28,000, the middle band for cars worth between £28,000 and £19,250 and the lowest band for cars worth £19,250 and under.

This lower capacity is further broken down by the size of the engine. Currently this is a car up to 1300cc, those between 1301 and 1800cc and cars of over 1800cc.

But from April next year these engine size breakpoints will be raised to 1400cc and, under, 1401 to 2000cc and over 2000cc to bring them in line with the present 1255 second band.

For a basic rate taxpayer, that means a payment of £152, which is £14 less than the bands remain the same.

The taxable value of company petrol used for private motoring are being kept broadly in line with 1986-87 but adjusted for the change in breakpoints.

While company cars again this year escaped the threat of being assessed as income when calculating National Insurance contributions, they will be hit with the proposed 1987-88 Finance Bill, that employers should be liable for VAT on any petrol provided for the employee's private use with effect from April.

This may well mean that the employers will stop supplying oil for private use for their employees' company cars given the additional paperwork and complications involved in determining the amount of petrol used for private consumption.

Though estimating the true value of this perk may be difficult, a company car is still regarded as a perk worth having. And though it is government policy to phase out tax concessions on them, the scale charge on which tax is assessed is still well below the value of the car to the employee.

Even though no tax which an employee has to pay for this perk is gradually being increased it has to be weighed against the capital cost if the employee purchase their own car, especially if they had to borrow funds to do so, as well as the depreciation and the cost of servicing and repairs. All the running costs of a company car are covered within the Inland Revenue scale charge.

Margaret Hughes

## EXECUTIVE CARS 12

## Luxury market

## Waiting for the XJ40's appearance

THE MOTOR INDUSTRY is convinced that Jaguar will show its long-awaited new car, the XJ40, for the first time on October 8 at the Paris Motor Show.

The organisers of the Birmingham International Motor Show, which starts on October 18 at the National Exhibition Centre at the Jaguar company's back door, will be disappointed because they hoped to get the "world preview."

However, Jaguar's plan is something of a compromise. The first public appearance of the new car will be halfway through the Paris Show, not at the beginning, and certainly not during the Press previews. But the XJ40 will be at Birmingham throughout the run of the Show.

The XJ40 is the successor to the XJ6 saloon which first took to British roads as long ago as 1969 and has been Jaguar's best-selling car ever since.

Last year Jaguar sold 20,975 XJ6 saloons compared with 17,700 XJ-6 soft-tops and 215 of the grand old Daimler limousines. The figures emphasise that Jaguar is virtually a one-product company and there is naturally considerable interest—not so say some concern—in the fact that that one product is about to be replaced.

The XJ40 originally was expected to be introduced in 1984. But Jaguar knew it could not afford any mistake in bringing the car to market.

The company, now sold back to the private sector, spent two more years on further development and refinement in the knowledge that when the XJ40 is launched, it must pass scrutiny against the best that its much larger and more powerful main rivals, BMW and Mercedes of West Germany, can offer.

As it turns out, Jaguar was given the extra breathing space. Sales of the current models continue to set records around the world, particularly in the US, the company's biggest market, and production last year reached 31,500 compared with the nominal capacity of 24,000.

At Jaguar's annual meeting last month, John Egan, its chairman, told shareholders when he said the XJ40 model will be launched "this year". After a pause he added "or next year".

He warned again that profits—up from £90.2m in 1984 to £121.3m last year at the pre-tax level—on a turnover up from £634m to £747m—will be "flat" in the year the XJ40 is launched. Jaguar would have to build up a stock of at least 2,000 cars for the launch, he pointed out, while it has been operating with virtually no stocks at all.

The company would also have to face some disruption to production and would have to start charging depreciation for the first time on 200m of new equipment in the UK.

There are clear signs that the stocking-up process has begun. For example, Walter Frey, chairman of the Emil Frey organisation, the majority shareholder in the company which imports Jaguar cars to West Germany, said recently that he expected sales to fall back in 1986.

"We do not want to be left with many of the old saloons in stock at a time when the XJ40 is being launched," he explained. His company would prefer to organise a careful "run-out" of the old model, even if it meant leaving dealers short of cars for some part of the year.

Dealers as far away as Australia and North America also expect the XJ40 to be unveiled in the UK in the autumn.

Provided Jaguar has used the extra time well and the XJ40 proves to be worth waiting for, the delay is certain to provide the company with a financial bonus. Few, if any, new models have been subject to so much speculation and anticipation for so long.

New doubt that the XJ40 will assume the mantle currently worn by the saloon range.

According to Monks Guide to Company Car Policy, the Jaguar Daimler saloon is the car most favoured by company chairmen and other high-level executives in the UK.

That pat Jaguar well ahead of the other models in the relatively-limited sector.

The Mercedes-Benz S-class models took second place last year with 2,680 registrations for a 12.5 per cent share of the sector, up from 11.75 and 16 per cent in 1984. BMW's 7-series cars took third place in the sector with 2,255 registrations (2,000 in 1984) and a 10.7 per cent share (10.7 per cent). Mercedes' SL/SEC models came next last year with 1,475 registrations (1,200) and a 11 per cent share (10.3 per cent) followed by the BMW 6-series with sales of 615 (605) and a 6.1 per cent share (5.24 per cent).

The sector, according to the Sewell's analysis, is dominated by the Rolls-Royce and Bentley cars which last year increased sales from 630 to 710 and market share from 5.1 per cent to 5.3 per cent.

This is a clear indication that the Rolls-Royce company, part of the Vickers group, is on the mend after a very bad patch at the beginning of the 1980s.

The reasons behind the decline in Rolls-Royce's fortunes were complex. Partly it was to do with the recession in Britain and the obvious fact that it was unacceptable for the company chairman to collect his new Rolls at a time of large-scale lay-offs and redundancies.

Companies had become used to the days when it was possible to buy a Rolls, run it for a couple of years and then sell it for

about the price paid for it. All the other models in the that changed. Rolls-Royce began to depreciate fast.

The problems were compounded by soaring interest rates in the US, the company's best market. Sales plummeted there too.

Rolls-Royce could do nothing about the recession and interest rates worldwide, but the management was strengthened, particularly on the marketing side, new versions were introduced—including those which put renewed emphasis on the Bentleys' marques—and careful attention was given to making sure customers got the quality they deserved.

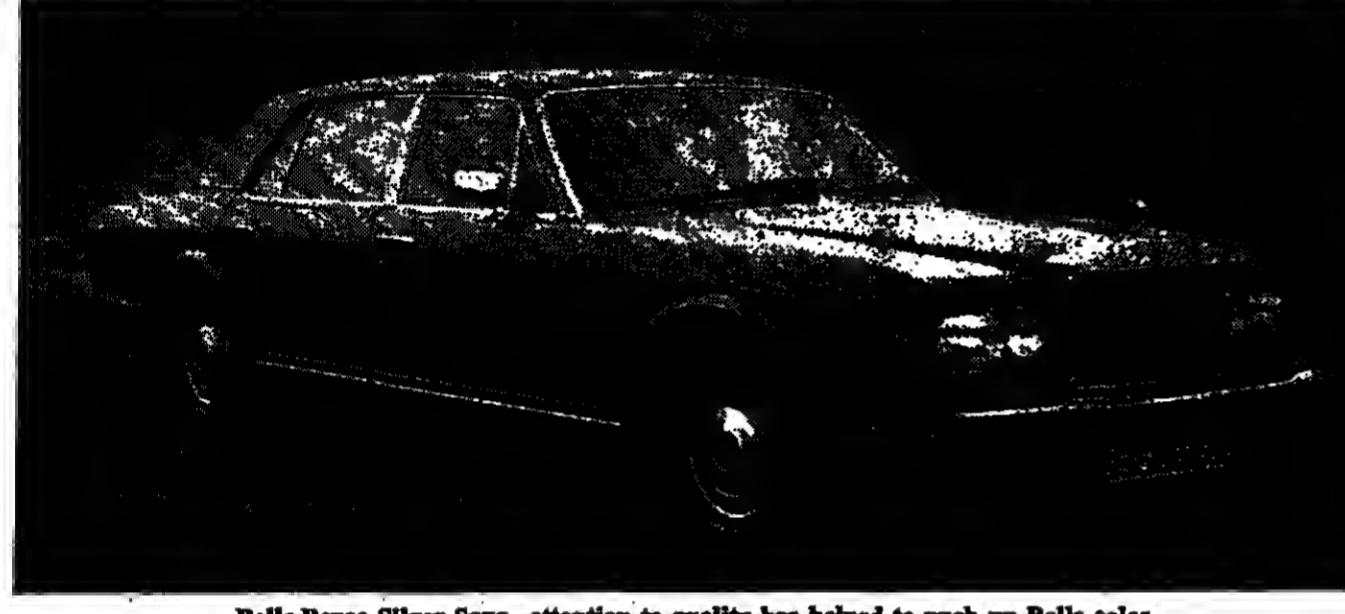
The efforts paid off and last year 2,280 Rolls-Royce and Bentley cars were produced compared with 2,200 in 1984.

Both Mercedes and BMW continue to benefit from increasingly widespread "user-chooser" policies in UK companies where executives are given relative freedom of selection when picking their "perk" company car.

The West German groups also benefit financially from the very high level of factory-fitted equipment demanded by UK customers. BMW in particular fits as standard in its 6-series and 7-series cars equipment offered only as optional extras in its domestic market.

For in the UK market the emphasis really is on luxury.

Kenneth Gooding



Rolls-Royce Silver Spur—attention to quality has helped to push up Rolls sales.



Above: Bentley Mulsanne—there has been a renewed emphasis on the marque. Below: S Class Mercedes-Benz—a beneficiary of user-chooser policies in the UK.

## Is the writing on the wall for other fleet cars?

The evidence is there for all to see. And it's becoming increasingly hard to ignore.

Indeed, these days it's not so

much a case of justifying running the Cavalier. It's justifying not running it.

The Cavalier was, after all,

voted Fleet Car of the Year in 1985 and was chosen as best value for money.

At the same time, it's point home to the rest of the fleet.

Bentley's the best.

Just recently it came out tops for reliability in an independent report, based on a survey of over 20,000 vehicles.

For example, in the first 25,000 miles, the Cavalier's clutch had

only a 0.4% chance of failure. (Compare that with figures of 1.9% for the Sierra and 5.3% for the Montego.)

Indeed, taking into account all seven components studied, the Cavalier came a clear first.

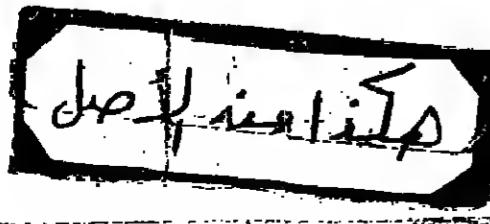
All of which would make other fleet cars rather hard to defend.

Especially when in conversation with the financial director.

VAUXHALL CAVALIER.

BETTER BY DESIGN

FLEET CAR OF THE YEAR DESIGNATED BY THE ASSOCIATION OF CAR FLEET OPERATORS



## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Thursday June 19 1986



## VW sees Seat as base for small-car expansion

BY DAVID WHITE IN MADRID

VOLKSWAGEN, West German car manufacturer, yesterday confirmed plans for a big new plant for Seat, the Spanish company in which it has taken 51 per cent control.

The move forms part of a \$3bn investment programme to develop VW's Spanish offshoot as a production base for small cars and to build up the group's share of that market.

Mr Carl Hahn, VW chairman, said that because of restructuring and Seat's current cost situation, the West German group did not expect profits in Spain in the immediate future. But he expressed confidence that it was making over Seat "in good shape". Seat, previously state-owned, lost Pta 36.6bn (\$35m) last year.

In addition to the Pta 80m that VW is paying in three stages, for full control of Seat, Mr Hahn said it would plough in a further Pta 57m in planned capital increases.

Funds for the Pta 430m investment programme would come from incoming equity payments, Seat's own cash flow and "a very considerable volume" of outside financing, Mr Hahn said.

The takeover agreement, which VW signed with the Spanish state holding company INI in Geneva on June 8, officially took effect yesterday.

Mr Werner Schmidt, who has moved from his post as VW's sales director to become chairman of Seat, said that although VW took about 13 per cent of the European car market last year, its share of the small-car sector was only 5 per cent.

The group's aim was, with the addition of Seat, to double that share by the 1990s. Current plans would mean reducing Seat's workforce from 21,500 to 17,000 in 1987. That was conditioned on production levels, which under the agreement between VW and INI are due to be stepped up to 410,000 cars a year - and productivity gains.

Mr Hahn said plans for the new plant at Martorell, near Barcelona, were at a preliminary stage, and that it had not been decided how the overall investment was to be distributed.

Seat's current Barcelona plant was due to continue up to 1990-91.

VW has appointed six members to a new 11-man board at Seat. However, under a German-style separation of supervisory and executive functions, Mr Juan Antonio Diaz Alvaro, the previous Seat chairman, continues as head of the management team.

VW's current plan is to pay in three stages, for full control of Seat, Mr Hahn said it would plough in a further Pta 57m.

SEC charge for American Express

By Our New York Staff

THE US Securities and Exchange Commission (SEC) has charged American Express, the New York-based financial services group, with accounting violations in its Fireman's Fund insurance unit in 1981 and 1982, as reported in brief yesterday. The violations, relating to reinsurance transactions, improperly increased earnings, the SEC said.

American Express immediately settled the charges without admitting or denying any wrongdoing. The company, explaining its decision, said it had agreed to a "compromise settlement" of the charges in order to end the two-year SEC investigation and end further expenditure of corporate resources. It also pointed out that the agreement did not require either the parent company or Fireman's Fund - which has since been spun off as a separate entity - to restate their earnings.

The SEC alleged that the controversial transactions had the effect of shifting income to periods when Fireman's Fund's earnings, together with those of the property-casualty insurance industry in general, were suffering a decline. The commission said that enabled American Express to present a favourable earnings picture to shareholders during the downward phase of the industry underwriting cycle.

American Express's method of accounting for Fireman's Fund's participation in two reinsurance transactions in 1981 and 1982 was not in accordance with generally accepted accounting principles, it claimed. It increased the parent group's pre-tax income by \$54m in 1981 and by about \$40m in 1982. For the two years in question American Express reported pre-tax earnings of \$907m and \$703m respectively.

American Express said that if the reinsurance transactions had been treated in a manner acceptable to the SEC, its \$581m in 1981 net earnings would have been reduced by 5.1 per cent. In 1982, net earnings of \$524m would have been 3.6 per cent lower.

The financial services conglomerate said both it and Fireman's Fund still believe the transactions were accounted for properly and in accordance with industry practice. Arthur Young, the company's independent auditors, had issued unqualified opinions on the relevant financial statements. American Express also noted that SEC commissioner Mr Edward Fleischman dissented from the commission's decision to institute enforcement proceedings.

The company agreed to include in all future SEC filings that contain 1981 and 1982 financial data a foot-note describing the proceedings and resolution.

## Genstar talks break down

By Our Montreal Correspondent

IMASCO, the Canadian conglomerate, has failed to reach agreement with the management of Genstar for a leveraged buy-out of Genstar's non-financial services assets. The two sides could not agree on a price.

Imasco says it will now go ahead with other disposal plans for the assets, which consist mainly of cement and building materials, property, waste management and marine services businesses, "on a controlled auction basis."

Imasco acquired Genstar for C\$2.6bn (US\$1.88bn) recently, but plans to retain only Canada Trust Co, the seventh largest financial institution in Canada. Analysts have estimated the value of the non-financial assets at between C\$800m and C\$1bn.

## French bank denies covering up losses

BY DAVID MARSH IN PARIS

SOCIETE GENERALE, the third largest French nationalised bank, has denied covering up FF 2.5bn (\$364m) losses in recent years caused by exposure to risk in Brazil and Singapore.

The bank issued a statement yesterday after publication of a confidential report from the Comptes des Comptes, the French Government's accounting regulatory body, detailing the bank's losses resulting from ill-starred deals in the two countries.

Societe Generale said it had made provisions on grounds of "necessary prudence" to cover risks in the countries, amounting to FF 1.2bn at the end of 1985. It denied allegations made in the Comptes des Comptes report, published by the daily weekly *Le Canard*. It also pointed out that the agreement did not require either the parent company or Fireman's Fund - which has since been spun off as a separate entity - to restate their earnings.

The SEC alleged that the controversial transactions had the effect of shifting income to periods when Fireman's Fund's earnings, together with those of the property-casualty insurance industry in general, were suffering a decline. The commission said that enabled American Express to present a favourable earnings picture to shareholders during the downward phase of the industry underwriting cycle.

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## ENI to sell 18% stake in engineering offshoot

BY JAMES BUXTON IN ROME

ENI, the Italian state energy holding company, is to sell to the public an 18 per cent stake in Nuovo Pignone, a subsidiary that makes compressors and other engineering equipment.

The decision of ENI to reduce what is to effect a 100 per cent stake in Nuovo Pignone is the second important act of partial privatisation carried by ENI since it came under its present management in 1983.

An underwriting consortium is to handle the sale of the 18 per cent stake in the company, which has a nominal capital of L120bn (\$78m). Some 21.6m shares are to be sold at a nominal value of L100, to which will be added a premium, to be decided at the time of issue.

Nuovo Pignone shares will be quoted on the Milan, Rome and Florence stock markets.

ENI also intends in the future to issue convertible bonds that would increase the proportion of the com-

## Nokia group earnings advance fivefold

BY OLLI VIRTANEN IN HELSINKI

NOKIA, Finland's largest privately owned company, with interests in electronics, cable, forests and rubber industries, achieved a fivefold increase in profits after financial items from FM 20m to FM 101m (\$20m) for the first four months of the year. Sales rose by 9 per cent to FM 3.5bn.

The substantial increase in profits is attributed to lower financing costs as well as the performance of the electronics division, where profits grew by 14 per cent. The share issue that raised FM 25m this

year raised FM 1.5bn, which is to be used to accelerate the repayment of its long-term bank debt and to give increasing recognition to the growing importance of its surgically related business.

Nokian says it will now go ahead with other disposal plans for the assets, which consist mainly of cement and building materials, property, waste management and marine services businesses, "on a controlled auction basis."

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CooperVision, the fast-growing US eye-care products group, plans a restructuring of its operations that might lead to the establishment of two or more separate independent public companies, AP-DJ reports.

The plan is designed to accelerate the repayment of its long-term bank debt and to give increasing recognition to the growing importance of its surgically related business.

CooperVision said the first step involved grouping its eye care and other strategic surgical units and increasing the responsibility of its CooperVision international unit for the activities of both groups outside the US.

## CooperVision restructures

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CooperVision said the first step involved grouping its eye care and other strategic surgical units and increasing the responsibility of its CooperVision international unit for the activities of both groups outside the US.

CooperVision reported a loss of \$14.9m on sales of \$120m for the second quarter ended April 30. For all 1984-85, net income was \$35.2m on sales of \$331m.

## Sales at Saab Scania rise 11%

BY KEVIN DANE, NORDIC CORRESPONDENT, IN STOCKHOLM

SAAB-SCANIA, Swedish automotive and aerospace group, increased group sales by 11 per cent in the first four months of 1986 to SKr 11,621m (\$1.63bn) but profits remained virtually unchanged.

Profits after financial items totalled SKr 1,050m compared with SKr 1,038m in the first four months of 1985.

The group said that the turnover of the Scania trucks, buses and engines operations increased by 9 per cent to SKr 3,642m from SKr 3,370m, with the higher sales coming chiefly from Western Europe and South America.

The group has received two large truck orders during the spring - for 1,600 all-wheel-drive trucks for the Norwegian armed forces and 600 cross-country trucks as part of an Indian armaments order - and total new orders for the division rose to SKr 35m from SKr 34m a year earlier.

The number of vehicles delivered rose by 10.4 per cent to 6,028 units.

The Saab car division increased the volume of car sales by 9 per cent to 43,100 units, while turnover rose by 8 per cent to SKr 4.5bn.

Some 93 per cent of commercial vehicles sales and 78 per cent of car sales were exports.

Sales of the aircraft division increased by 25 per cent to SKr 1,033m, helped by the fact that Saab now books the full sales value of its Saab SF 340 regional airliners, after the break-up of its earlier joint venture with Fairchild Industries of the US.

In Singapore, about FF 914m in provisions is said to have stemmed from the bank's dealings, which started in 1981, with a Brazilian businessman, Mr Naji Nabas. Those resulted in doubtful loans being granted to finance a joint banking venture.

Societe Generale increased its consolidated net profits 41 per cent to FF 1.3bn last year after making new provisions of FF 1.5m, to cover risks on loans of 5.5m, and interest on loans of 1.5m.

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pany's share capital available to the public by 25 per cent. The bonds will first be offered to holders of Nuovo Pignone shares.

Nuovo Pignone, which was an important contractor for the Siberian Gas Pipeline in the early 1980s, last year had sales of L880m on which it made a profit of L40.1m.

The company's order book stands at L1016m, some L196m more than in 1984. Debt at the end of 1985 was L575.6m compared with L349m at the end of 1984.

ENI's engineering sector is one of the few parts of the group, total sales of which in 1985 amounted to L46,700m, that makes appreciable profits.

ENI has privatised a minority of its stake in Saipem, its profitable drilling and pipelaying subsidiary, but has so far made no move to reduce its 100 per cent stake in Saam-Progetti, which carries out pit engineering construction projects.

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Nuovo Pignone, which was an important contractor for the Siberian Gas Pipeline in the early 1980s, last year had sales of L880m on which it made a profit of L40.1m.

The company's order book stands at L1016m, some L196m more than in 1984. Debt at the end of 1985 was L575.6m compared with L349m at the end of 1984.

ENI's engineering sector is one of the few parts of the group, total sales of which in 1985 amounted to L46,700m, that makes appreciable profits.

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## INTERNATIONAL COMPANIES and FINANCE

This announcement appears as a matter of record only.

February, 1986

## Banco Nacional de Angola

and

Sociedade Nacional  
de Combustiveis de Angola

U.S. \$50,000,000

## Revolving Acceptance Credit Facility

Provided by

Banco Pinto & Sotto Mayor  
Berliner Handels- und Frankfurter Bank  
Bankers Trust Company  
Banque Arabe et Internationale  
d'Investissement (B.A.I.I.)  
Banque Indosuez  
Crédit Commercial de France  
Hollandsche Bank-Unie N.V.

Arranged by



Bankers Trust Company

This announcement appears as a matter of record only.

## General Motors Corporation

(Incorporated in the State of Delaware, United States of America)

Yen 22,000,000,000

5 3/4 per cent. Notes due June 18, 1991

Issue Price 101 1/2 per cent.

Mitsui Finance International Limited  
Mitsui Bank Capital Markets Group

Morgan Guaranty Ltd

Bank of Tokyo International Limited

Credit Suisse First Boston Limited

Dai-Ichi Kangyo International Limited

Daiwa Europe Limited

Goldman Sachs International Corp.

IBJ International Limited

Leu Securities Limited

Merrill Lynch Capital Markets

Mitsubishi Finance International Limited

Morgan Stanley International

Nomura International Limited

Salomon Brothers International Limited

Sumitomo Trust International Limited

Tokai International Limited

June, 1986

Weekly net asset value

Tokyo Pacific Holdings (Seaboard) N.V.  
ON 16th JUNE, 1986 U.S. \$ 136.65

Listed on the Amsterdam Stock Exchange

Information: Pierson, Heldring & Pierson N.V.,  
Herengracht 214, 1016 BS Amsterdam.

AIBD BOND INDICES					
	WEEKLY EUROBOND GUIDE JUNE 13				
	Redemption Yield	Changes on Week	12 Months High	12 Months Low	
US Dollar	9.571	+1.305	10.850	9.094	
Australian Dollar	10.200	-0.167	14.630	12.650	
Canadian Dollar	10.775	-0.047	11.850	10.559	
Euroguilder	6.191	0.113	7.050	5.971	
Euro Currency Unit	8.589	0.035	9.660	8.164	
Yen	6.501	-1.887	7.250	6.307	
Sterling	10.054	0.430	11.932	9.751	
Deutschmark	6.640	-0.195	7.260	6.418	

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## Capel defers Singapore payment

BY CHRIS SHERWELL IN SINGAPORE

ANOTHER TWIST in Singapore's controversial forward contracts saga has unexpectedly come to light following a decision by James Capel, the London stockbrokers, to put off making a payment arising out of a transaction it entered into a year ago.

The case involves 1.9m shares in Ambassador Hotel, a listed Singapore company. Capel was due to channel \$S12.68m (US\$8.7m) back to the Singapore merchant banking arm of Banque Nationale de Paris by June 12. But it has not received the money from the borrower, Mr Manharil Gathani, who bought the shares on a 12-month forward basis and joined Ambassador's board.

This is not the first time Capel has faced such a problem. Last November the firm was the first to be hit by a default on a forward contract as a result of the collapse of Pan-Electric Industries, which had guaranteed \$S140m-worth of forward contracts. But at that time Capel paid up on this and other forward deals, all at consider-

able cost to itself. On this occasion the firm is evidently worried about the original deal and, more pertinently, what has happened to Ambassador Hotel since that time. So too is Singapore's powerful Commercial Affairs Investigation Department, which has been looking into the company's affairs.

Forward share contracts have been banned in Singapore since December, when the Pan-Electric collapse prompted the unprecedented three-day closure of the Singapore and Malaysian stock markets. More than anything else, these contracts were a sophisticated mechanism for creating credit.

Thus, banks would fund a spot share transaction using a broker as an intermediary. A counter part forward transaction, usually three, six or 12 months ahead, could be relied on to produce excellent returns for both bank and broker—provided the deal was honored by the borrower, who was often a share speculator.

The scheme fell apart last

year under the weight of a falling stock market, leaving stock brokers and bankers chasing debts, with mixed success. Pan-Electric's forward share commitments, for example, were taken over by Mr Tan Koon Swan, the Malaysian entrepreneur, and some have still not been honoured.

The Ambassador case, however, throws a fresh slant of light on the forward contracts system. It is now clear that Mr Gathani became the largest shareholder in Ambassador and accepted a directorship—subsequently becoming managing director—without fully paying for his stake.

Since at least one other director of the company is believed to have become a shareholder on a similar basis, the wider question has inevitably arisen whether other companies in Singapore and Malaysia have also been acquired by such means, and whether the practice is legal.

This has looked even more pertinent because of a stream of individually minor events at

Ambassador over the past year which, cumulatively, concern the company has entered into a series of complex transactions, some with companies connected to the directors, only to terminate them or see them go away amid conflicting legal claims.

These events have led Ambassador's auditors to qualify the company's latest accounts. They appear doubtful whether a \$S2m deposit handed over by Ambassador under a now-terminated agreement is recoverable, and they complain about the lack of access to accounts of a company with which Ambassador has had dealings. On top of this Mr Gathani has resigned as managing director—ironically on a forward basis, since it takes effect in November. The company says he is not in any way refused to offer any reasons for his departure.

Capel and BNP also refuse to comment on what is plainly a sensitive matter, and one which, in all likelihood, will end up in the courts.

## Sony first half net profits fall by 7.9%

By Yoko Shibusawa in Tokyo

SONY, the Japanese consumer electronics giant, yesterday reported group net profits in the first half to April down 7.9 per cent to Y\$3.04bn (\$208.2m), on sales which of Y\$61.5bn were up 1.3 per cent.

Good demand for its new 8mm format video cassette recorders and compact disc 1CD players, as well as a double in non-operating income to Y\$0.44bn, failed to offset the negative impact of the yen's appreciation.

Value sales in the US fell 1.3 per cent as a result, although its exports to European countries posted a 23.6 per cent gain.

In order to deal with the stronger yen, Sony is constructing a CD player plant in France and a CD disc plant in Austria.

For the first half, Sony's net profit was down 33.2 per cent to Y\$30.2bn with net profits of Y\$0.4bn, down 18 per cent. Unconsolidated sales of Y\$47.02bn were 8.6 per cent higher.

Overseas sales accounted for 65 per cent of total group turnover, down from 72.3 per cent. Sony covered exports up to the end of the first half in the forward exchange market.

These hedging measures cover only about 70 per cent of projected exports for the third quarter and none in the fourth quarter.

For the full year, consolidated net profits are expected to fall 27 per cent to Y\$35m.

## Foreign exchange loss hits Isuzu

BY OUR TOKYO STAFF

ISUZU MOTORS, the Japanese car and truck maker in which General Motors has a 38.6 per cent stake, suffered a pre-tax loss fall of 32.9 per cent in the half-year to April to reach Y\$4.4bn (\$24.47m).

The poor performance was attributed to a Y\$1.6bn foreign exchange loss caused by the sharp upturn of the yen against the dollar. The prices in yen

terms of the cars it supplies to GM were cut by a total of Y\$4bn.

In an attempt to alleviate the impact of the yen's rise, Isuzu has in addition acted to boost productivity and prune plant investment.

The company did swing back, however, to net profits of Y\$1.65bn from a net loss of Y\$4bn in the preceding first half, when it suffered heavy depreciation costs and interest burden as a good performance by the electronics division which boosted earnings by 14 per cent.

The targeted share issue which raised Y\$1.25bn this spring eased the company's financing cost burden considerably.

Mr Kari Kairamo, the chairman, regards the result as "satisfactory" considering a number of strikes and the problems in Finland's trade with the Soviet Union. The volume of that trade may decrease drastically due to falling oil prices.

## Lower costs boost Nokia

BY OUR SINGAPORE STAFF

NOKIA, Finland's largest privately owned company, with interests in electronics, cable, forests and rubber industries, has reported a five-fold increase in profits after financial items to FM 101m (\$19.3m) for the first four months of the year, against FM 20m, writes Olli Virtanen in Helsinki.

Turnover rose 9 per cent to FM 3.62bn. The increase in profits is attributed to lower financing costs as well as to a good performance by the electronics

division which specialised in financing agribusiness, has assets of US\$845m, and says it is internationalising its operations because it foresees an expansion of trade between South East Asia and the Netherlands.

The Singapore office, which opened on Monday, will offer a variety of banking services and cover the Asean countries and Australasia. The Jakarta office, which opened yesterday, will concentrate on trade between the Netherlands and its former colony, while the Hong Kong office, which starts up next Monday, will be involved in Dutch trade with China. This grew 33 per cent last year.

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Application has been made to the Council of The Stock Exchange for the Debentures, to be admitted to the Official List, subject only to the issue of the temporary global Debenture.

The Debentures will bear interest at 8 per cent, per annum, payable annually in arrears on 26th June, 1987.

Particulars of the Debentures and Province of Nova Scotia, in the form of an Exetel Card, are available in 23rd June, 1986 from the Company Announcements Office, The Stock Exchange, Throgmorton Street, London, EC2 and up to and including 3rd July, 1986 from:

Union Bank of Switzerland (Securities) Limited, R. Nixon & Co., 25 Avenue Faria, London EC2N 1EY

Orion Royal Bank Limited, 1 London Wall, London EC2Y 2JX

West Deutsche Landesbank Girozentrale, Wood Gundy Inc.

Province of Nova Scotia  
(CANADA)

U.S. \$100,000,000

8 per cent. Debentures due 1989

Issue price 101 per cent.

The following have agreed to purchase or procure purchasers for the Debentures:

Union Bank of Switzerland (Securities) Limited

Banque Paribas Capital Markets Limited

Credit Suisse First Boston Limited

Dominion Securities Pitfield Limited

Kredietbank International Group

Leu Securities Limited

McLeod Young Weir International Limited

Merrill Lynch Capital Markets

Orion Royal Bank Limited

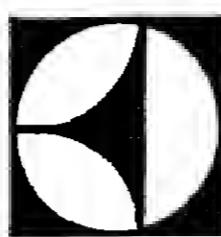
Richardson Greenshields of Canada (U.K.)

S. G. Warburg &amp; Co. Ltd.

West Deutsche Landesbank Girozentrale

Wood Gundy Inc.

All these securities have been sold. This announcement appears as a matter of record only.



# AB Electrolux

(Incorporated in the Kingdom of Sweden with limited liability)

International offering of 8,000,000 Free B shares  
to raise  
U.S. \$300,000,000 equivalent

Co-ordinated by

**Enskilda Securities**  
Skandinaviska Enskilda Limited

The management, underwriting and placing of the offering were arranged on a regional basis as follows:

Austria	<b>Creditanstalt-Bankverein</b>	Canada	<b>Wood Gundy Inc.</b>
France	<b>Banque Paribas Capital Markets Limited</b>	France	<b>Banque Nationale de Paris</b>
Banque Indosuez		Banque Louis-Dreyfus	Crédit Industriel et Commercial de Paris
Crédit Commercial de France		Lazard Frères et Cie	Société Générale
Crédit Lyonnais		Banque Française du Commerce Extérieur	
Al Saudi Banque		Crédit du Nord	Banque Hervet
Banque de Neuflize, Schlumberger, Mallet			Hottinguer et Cie
Italy	<b>Mediobanca S.p.A.</b>	Italy	Banco di Roma
Banca Commerciale Italiana		(Italian Depository Receipts)	Credipar S.p.A.
SIGE S.p.A.		Credito Italiano	
		Banca Nazionale del Lavoro	
Japan and the Far East	<b>Singapore Nomura Merchant Banking Limited</b>	South and Central America	<b>Merrill Lynch Capital Markets</b>
Kokusai Europe Limited		Switzerland and Liechtenstein	<b>Swiss Bank Corporation International Limited</b>
Algemene Bank Nederland N.V.			<b>Union Bank of Switzerland (Securities) Limited</b>
Nordic countries (excluding Sweden)	<b>Enskilda Securities</b>		Bank Julius Baer & Co. Ltd.
Skandinaviska Enskilda Limited			Leu Securities Ltd.
Credit Suisse First Boston Limited			Swiss Volksbank
Banca del Gottardo			Swiss Cantonalbanks
Compagnie de Banque et d'Investissements, CBI			Rothschild Bank AG
Lombard, Odier International Underwriters S.A.			Verwaltungs- und PrivatBank Aktiengesellschaft
Bank Gutzwiler, Kurz, Bungener (Overseas) Limited		United Kingdom	<b>Enskilda Securities</b>
Bank Heusser & Cie AG	Bordier & Cie		Skandinaviska Enskilda Limited
United Overseas Bank			Cazenove & Co.
Berliner Handels- und Frankfurter Bank		West Germany	<b>Deutsche Bank</b>
DG Bank Deutsche Genossenschaftsbank			Aktiengesellschaft
Baden-Württembergische Bank Aktiengesellschaft			Commerzbank Aktiengesellschaft
Berliner Bank Aktiengesellschaft			Dresdner Bank Aktiengesellschaft
Merck, Finck & Co.			Bank für Gemeinwirtschaft Aktiengesellschaft
Sal. Oppenheim Jr. & Cie.			Georg Hauck & Sohn Bankiers KGaA
			B. Metzler seel. Sohn & Co.
			Trinkaus & Burkhardt KGaA
			M.M. Warburg-Brinckmann, Wirtz & Co.
		Other countries	<b>Deutsche Girozentrale-Deutsche Kommunalbank-Westdeutsche Landesbank Girozentrale</b>
			Joh. Berenberg, Gossler & Co.
			Hessische Landesbank - Girozentrale -
			Norddeutsche Landesbank Girozentrale
			Vereins- und Westbank Aktiengesellschaft
			<b>Belgium &amp; Luxembourg: Enskilda Securities</b>
			Skandinaviska Enskilda Limited
			<b>Cazenove Australia Pty. Limited</b>
			Merrill Lynch Capital Markets, Arab Banking Corporation (ABC), Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)
			Spain: S.I. Activos Financieros, S.A.

**C.I.R. International S.A.**

NOTICE TO THE HOLDERS OF  
ECU 85,000,000  
Guaranteed 4% Convertible Bonds  
Due 1995  
(“the Bonds”)

Unconditionally guaranteed by and convertible  
into non-convertible Savings Shares of  
Compagnie Industriale Riunite S.p.A.

(“the Guarantor”)

The Board of Directors of the Guarantor will submit to the  
Shareholders' Meeting to be held on 18th July, 1986 (or, in case  
of adjournment, on 23rd July, 1986), the following proposals:

- a) issue to C Shareholders of shares free of payment by way of  
capitalization of reserves in the ratio of one new  
C share for each three C shares subscribed on or before  
9th July, 1986;
- b) issue of C shares to be offered to C Shareholders in the  
ratio of one C share for each C share subscribed in  
on or after 9th July, 1986, at a price which will be  
determined by the Shareholders' Meeting between a  
minimum of Lire 4,650 and a maximum of Lire 5,150  
(including Lire 150 as reimbursement of expenses and  
dividend adjustment). This issue shall be subject to  
approval by the Italian Government Authorities. The  
new shares will be entitled to dividends as from  
1st January, 1986.

Bondholders who wish to participate in these issues must  
exercise their rights of redemption and subscription no later  
than 9th July, 1986. The current Subscription Price is Lire 3,930.  
In the event of a Capitalization, the Subscription Price  
of the Bonds will have to be delivered to (and paid in, if any,  
due in connection therewith under Condition 8 of the Bonds will  
have to be received by) the Principal Conversion Agent in  
Luxembourg on or before 8th July, 1986 (the “Record Date”).

Bondholders' rights of redemption and subscription will be  
suspended with effect from the Record Date, pending  
publication of a further notice. If the proposals are approved,  
the current Subscription Price will continue to apply until the C  
Shares are traded “ex rights” when the Subscription Price will  
become subject to adjustment and the right of redemption and  
subscription will again be suspended pending the calculation of  
such adjustment. The Bonds will be converted into C Shares  
at Subscription Date subsequent to 9th July, 1986, might not be  
traded on the Stock Exchange until C shares generally are  
traded “ex” the rights relevant to the above-mentioned issues.

19th June, 1986



**The Republic of Italy**  
**U.S.\$500,000,000**

**Floating Rate Notes due 2000**

In accordance with the provisions of the Notes, notice is hereby  
given that for the Interest Period from 19 June, 1986 to 19  
December, 1986 the Notes will carry an interest rate of  
6.9375% per annum. The interest payable on the relevant  
interest payment date, 19 December, 1986 will be US\$352.66  
per US\$10,000 Note and US\$8,816.41 per US\$250,000 Note.

19 June, 1986  
Istituto Bancario San Paolo di Torino, London  
as Agent Bank

*This announcement appears as a matter of record only. It does not constitute an offer to sell  
nor a solicitation of an offer to buy these securities.*



**A\$100,000,000**

**American Express Overseas  
Credit Corporation N.V.**

**Zero Coupon Guaranteed Bonds Due 1991**

Unconditionally Guaranteed by

**American Express Overseas  
Credit Corporation Limited**

**Shearson Lehman Brothers International**

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**Bankers Trust International Limited**  
**Banque Nationale de Paris**  
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**Lloyds Merchant Bank Limited**  
**Nomura International Limited**  
**Sumitomo Trust International Limited**  
**Swiss Bank Corporation International Limited**

**Bank of Tokyo International Limited**  
**Banque Bruxelles Lambert S.A.**  
**Barclays Merchant Bank Limited**  
**County Bank Limited**  
**Dai-Ichi Kangyo International Limited**  
**Istituto Bancario San Paolo di Torino**  
**The Nikko Securities Co., (Europe) Ltd.**  
**Orion Royal Bank Limited**  
**Svenska Handelsbanken Group**

April, 1986

**Standard Chartered****Standard Chartered PLC**

(Incorporated with limited liability in England)

**£300,000,000**  
Undated Primary Capital Floating Rate Notes  
of which £150,000,000  
comprises the Initial Tranche.

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the three month period (62 days) from 18th June to 18th September, 1986, the Notes will carry an Interest Rate of 10 per cent. per annum.

The Interest payment date will be 18th September, 1986. Coupon No. 5 will therefore be payable on 18th September, 1986 at £1,260.27 per coupon £50 Notes of £50,000 nominal and £126.03 per coupon from Notes of £25,000 nominal.

**J. Henry Schroder Wag & Co. Limited**  
Agent Bank

**Financière CSFB N.V.**

**U.S. \$150,000,000**

**Junior Guaranteed  
Undated Floating Rate Notes**

Guaranteed on a subordinated basis  
as to payment of principal and interest by

**Financière  
Crédit Suisse-First Boston**

Interest Rate 7 1/8% per annum  
Interest Period 19th June 1986  
19th September 1986  
Interest Amount due 19th September 1986  
per U.S. \$ 5,000 Note U.S. \$ 91.04  
per U.S. \$100,000 Note U.S. \$1,820.83

Credit Suisse First Boston Limited  
Agent Bank

**U.S. \$200,000,000****J.P. Morgan & Co. Incorporated**

Floating Rate Subordinated Capital Notes  
Due December 1997

Notice is hereby given that the Rate of Interest has been fixed  
at 7.05% p.a. and that the interest payable on the relevant  
Interest Payment Date, September 19, 1986 against Coupon  
No. 3 in respect of U.S.\$10,000 nominal of the Notes will be  
U.S.\$180.17 and in respect of U.S.\$250,000 nominal of the  
Notes will be U.S.\$4,504.17.

June 19, 1986, London  
By: Citibank, N.A. (CISI Dept.), Agent Bank



June 19, 1986

**RENFE****Red Nacional de los  
Ferrocarriles Españoles**

**SDR 50,000,000**

Guaranteed Floating Rate Notes due 1989

Irrevocably and unconditionally Guaranteed  
by The Kingdom of Spain

In accordance with the terms and conditions of the Notes, notice is hereby given that for the Interest Period commencing on June 20, 1986 the Notes will bear interest at the rate of 6 1/8% per annum. The interest payable on the relevant Interest Payment Date, December 22, 1986 against SDR 1,000 nominal will be SDR 35.008681. The US/SDR rate, which will determine the US\$ amount payable in respect of Coupon No. 10 will be fixed together with the Interest Rate for the period commencing December 22, 1986, on December 18, 1986.

Fiscal Agent

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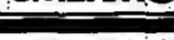
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**BAWAG****BANK FÜR ARBEIT UND  
WIRTSCHAFT A.G.**

(Incorporated with limited liability in Austria)

**US\$75,000,000 Subordinated Floating Rate Notes due 1999**  
In accordance with the terms and conditions of the above  
mentioned Notes notice is hereby given that the Rate of Interest  
has been fixed at 7 1/8% per annum and that the interest payable on  
the relevant Interest Payment Date, December 19, 1986 against  
Coupon No. 4 in respect of US\$10,000 nominal of the Notes will  
be US\$362.19.

June 19, 1986, London  
By: Citibank, N.A. (CISI Dept.), Agent Bank

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**REPUBLIC NEW YORK  
CORPORATION**

**US\$150,000,000**

Floating Rate Subordinated  
Capital Notes due 2003

Notice is hereby given that in  
respect of the Interest Period  
from June 19 to September 19,  
1986 the Notes will carry an  
interest rate of 7 1/4% per annum.  
The coupon amount payable on  
September 19, 1986 will be  
US\$183.68 per US\$10,000 Note.

June 19, 1986

The Chase Manhattan Bank, N.A.  
London, Agent Bank

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**NOTICE**

To All Holders of

The Limited, Inc.'s

5 1/2% Convertible Subordinated Bonds  
due August 19, 2000

On May 19, 1986 The Limited, Inc. (the  
“Company”) declared a three for two  
stock split. Each share will be converted  
into two shares for each share held on record  
as of the close of business on June 6, 1986 and payable on June 24,  
1986. Consequently, the coupon amount  
payable on the Company's 5 1/2% Convertible Sub-  
ordinated Bonds due August 16, 2000  
will be reduced as of the close of business  
on June 6, 1986 to 2 1/4% per annum.  
The Company's Common Stock.

The Limited, Inc.

Dated: June 13, 1986

**IRELAND**

**U.S. \$50,000,000**

Floating Rate Notes  
due 1990

In accordance with the provisions  
of the Notes, notice is hereby  
given that the Rate of Interest  
for the next six months from  
June 19, 1986 to December 19, 1986  
has been fixed at 7 1/4% per annum.

The Coupon Amount  
payable on Coupon No. 12, dated

June 17, 1986.

THE SLIMOTOMO BANK  
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Reference Agent

**THE FINANCIAL TIMES**

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MONDAY JULY 14 1986

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London EC2P 4BY

FINANCIAL TIMES

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## JOBS

## You don't need to run fast to pick winners

BY MICHAEL DIXON

WOULD you trust the recruitment of your organisation's managers to someone who was not much good at management? The question is a hot one at the moment particularly in the United States where a study of executive search consultants has just been published by management writer John Byrne.

He finds that, however successful US headhunters may be at selecting good managers for clients, employers are generally short on management ability themselves. For example, they are often bad at running their own businesses.

To judge by my spot checks with 11 people over the past two days, Mr Byrne's claim looks likely to be unfortunate for the search consultants in question. When I asked whether good management ability was an essential qualification for the task of recruiting managers, eight of the 11 immediately replied that it was.

After a couple of minutes' discussion, however, the eight all agreed that their instinctive answer had been wrong. It is surely proved wrong by the observed fact that headhunters do find effective managers for other people, even though they may be poor at management themselves.

The same principle — that you don't need to be one to pick one — applies in many other

\* The Headhunters. Macmillan. US\$19.95.

## Perk's value

CARS, as the Jobs column learned painfully years ago, are not much good for keeping you poor — if you happen to be a private owner, that is. One scarcely needs to look any farther for an explanation of the widespread provision of company cars in Britain as a perk for higher-ranking staff.

The large-scale pay survey published by the British Institute of Management earlier this year showed that "at least one car" was enjoyed by 98 per cent of chief executives, 99 per cent of other directors, and 96 per cent of managers immediately below board-level. Moreover 88 per cent of the chiefs, 64 of the subordinate directors and 54 per cent of the other top managers were allowed free petrol as well.

The accompanying table,

WHAT PRIVATE USE OF A COMPANY CAR IS WORTH					
Approximate retail price of car	No non-business petrol is paid	Estimated annual value of car to employee when petrol is paid	All petrol and costs are paid	£	£
Up to £7,000	£450	£3,850	£4,000	3,750	3,750
£7,001-£8,500	2,950	3,400	3,450	4,750	4,750
£8,501-£10,000	3,900	4,250	4,500	4,450	4,450
£10,001-£12,500	5,250	5,500	5,750	5,750	5,750
£12,501-£15,000	5,750	6,000	6,250	6,250	6,250
£15,001-£20,000	7,050	7,300	8,250	8,250	8,250
More than £20,000	8,750	9,700	10,500	10,500	10,500

## HOW FREQUENTLY EXECUTIVES' CARS ARE REPLACED

Time same vehicle is retained	Chief executives	Other directors	Other top managers
One year or less	4	4	2
Two years	13	13	14
Three years	49	45	42
Four years	23	22	22
Five years	3	2	2
More than five years	2	0	0
Period varies	5	4	4

starts with various retail-price ranges for cars. Next comes the estimated worth to the private individual of cars in the various ranges when the user is allowed no fuel for non-business motoring, although the employer provides the vehicle and meets other running costs. The third column shows the valuation when the company also funds petrol for up to 8,000 miles of private travel a year including journeys to and from work. The right-hand column refers to executives whose employer covers all the car's costs.

The top half of the table

The table's lower half gives the percentages respectively of car-enjoying chiefs, subordinate directors, and other top managers who are supplied with new models at various intervals.

For those with cars priced up to £20,000, and receiving free fuel for non-business use, the drop in oil prices has resulted in a small reduction of the user's private worth since last year. Subordinate directors and other top managers are also seen to be hanging on to their cars slightly longer. In each case the proportion keeping the same model for at least four years has risen from 36 per cent to 38.

## Treasury

RECRUITER James Fisher seeks a treasury consultant, demonstrably successful in the work on an international scale, for the City of London branch of a small investment bank headquartered in North America.

As he may not name his client he — like the other headhunters to be mentioned later — promises to abide by any applicant's request not to be identified to the employer at this stage.

The pay indicator is £35,000, plus usual City banking fringe benefits.

Inquiries to Fisher Dilnot & Associates, 25 Berkeley

Square, London W1X 5EB; tel: 01-493 8810, telex 23159 Fisdi 6.

## Accountant

A QUALIFIED accountant able to use a Honeywell mainframe computer to produce an effective management information system spanning several countries is wanted by headhunter Anthony Neville. The employer is a group in fast-moving consumer goods. Base is west London.

The pay indicator for the project development accountant is £20,000. Enquiries to

Inquiries to Anthony Neville, International, 31 Castle Street, Farnham, Surrey GU9 7JB; Tel 0252 711311, Telex 885902 Baron G.

## Underwriter

THE NEW London-based operation of a US insurance group is seeking an underwriter through Trevor James, chairman of Insurance Personnel Selection, (6 Lloyds Avenue, London EC3N 3ES; Tel 01-481 8111). Candidates should have firsthand experience of all kinds of facultative and treaty business, and an established reputation in the London market.

Salary to £25,000. Other benefits negotiable.

## Assistant Manager — Credit

## £17,500 + Benefits

Our client, an expanding, City-based European bank, currently requires an Assistant Manager for the Credit Department of its commercial banking operation, to assume responsibility for credit analysis, control and administration. Candidates will be aged 28-35, have at least 3 years' exposure to credit administration and not less than 2 years' experience of corporate analysis. They will be capable of supervising a team of 4 staff, and will be familiar with the use and development of relevant computer systems. They should also have a friendly personality and be able to adapt quickly within a growing organisation.

Applicants should contact Andrew Stewart on 01-404 5751 or write to him, enclosing a comprehensive curriculum vitae, at 39-41 Parker Street, London WC2B 5LH, quoting reference 3647.



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## Finance Director

London

c.£25,000 + car

Our client is an important and rapidly-expanding subsidiary of a plc, whose profits have themselves grown sevenfold in the last three years.

It provides finance and technological know-how to the UK health-care market, including hospitals, nursing homes and doctors and dentists. It has now reached the point of development at which it is appropriate to appoint, as Finance Director, a qualified accountant aged around 30.

In the short term, your main responsibilities will be the introduction of more sophisticated systems and reporting methods; ensuring funds for new business are readily available, and that

**MAL**  
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new business is undertaken on the most efficient terms.

To be considered, you must be very commercially-minded, positive, and willing to take broad personal responsibility. The terms offered will be results-oriented, and include a profit-sharing element, group share option and company car.

Please send a cv, including contact telephone numbers, in strict confidence to Peter Wilson FCA, at Management Appointments Ltd, (Search & Selection Consultants), Finland House, 56 Haymarket, London SW1Y 4RN. Tel: (01) 930 6314.

## STOCKBROKING IN

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Vivian Gray, a major independent stockbroker, has over the past few years developed a network of regional offices in Cheltenham, Hereford, Ipswich, Salisbury, Tiverton and Truro.

Vivian Gray manage a substantial private client business and also have a significant presence in the institutional investor marketplace as well as a strong research capability.

All the branches are fast expanding their local presence and there are current attractive opportunities in Cheltenham, Ipswich and Salisbury. These offices have space available for established stockbrokers who would wish to move their business to more congenial surroundings in the provinces.

Modern technology enables business to be transacted from these centres with exactly the same speed and efficiency as from a London base. TELIC, Fax, direct lines and computer terminals give instant access to prices, data and client accounts.

Contact:  
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London EC2M 2UX  
Telephone 01-638 2885

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NCNB National Bank of North Carolina is a progressive and dynamic 'super-regional' bank in the U.S.A. poised to take maximum advantage of US de-regulation. In London NCNB has a well established Foreign Exchange and Money Market operation and a growing Capital Markets capability.

In line with continuing development the bank is currently diversifying its money market portfolio to include trading of FRA's, CD's, Financial Futures and US government securities. This opportunity would suit a bright enthusiastic trader (probably aged 25-30) with proven experience in trading at least one of these instruments, or other similar 'short-date' products, who relishes the chance to develop their trading capabilities in new instruments. The dealing room is highly professional, committed to growth and offers an excellent overall salary, bonus and benefits package to the right candidate.

Interested candidates should contact Kevin Byrne on 01-588 6644 (lines open until 7.15pm on Thursday 19th June) or write enclosing a detailed Curriculum Vitae to the address below. All applications treated in strictest confidence.

**Anderson, Squires Ltd.,  
Bank Recruitment Specialists,  
127 Cheapside, London EC2V 6BU**

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DEALERS  
PRIME BANK

Our Client is a Major Bank with assets in excess of US\$100 billion which wishes to significantly expand its London dealing presence. The Bank is immediately seeking FX Corporate Dealers, Money Market Customer Dealers, Senior FX Dealers, LIFFE Dealers and an additional Deposit Dealer. Salaries are negotiable and will reflect a successful applicant's current skills. In addition an attractive benefits package, to include performance related bonus and mortgage subsidy facilities, will be offered.

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## CREDIT OFFICER £15-20,000

A Leading European Bank wishes to appoint a Senior Credit Officer to work in its Banking Division, concentrating on Scandinavian and UK credits. The successful candidate is likely to be aged mid 20's to early 30's and possess the presence required to progress within a dynamic and expanding area. A wide range of additional benefits, including mortgage subsidy and bonus are offered.

## ASSET FINANCE to £20,000

Our Client, the London Branch of a prominent European Bank, is seeking an additional Marketing Officer, probably late 20's, with at least 2 years' lessings asset finance experience within a bank or financial services group. Candidates must be able to evaluate, structure and negotiate deals through to documentation stage whilst demonstrating the qualities required for onward advancement. Benefits offered include bonus and mortgage subsidies.

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Writer Box 402A, Financial Times

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SEARCH — A City specialist search/recruitment consultancy, requires an ambitious and enterprising individual to develop the stockbroking and market-making side, particularly in the City of London. The position is for a self-starter and the income range of £. 30k/42k is envisaged. Commercial experience together with the ability to work hard and to work well with others, is essential within a small, professional firm for the right person. Please apply to Box AD153, Financial Times, 10 Cannon Street, London EC4P 4EP.

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Leading Insurance Broker, London over £30,000 (basic) + bonus, car etc.

The company, long established and highly successful, is part of one of the world's leading insurance and reinsurance organisations. It has an extensive insurance broking network throughout the British Isles and its traditionally strong position in the market has been enhanced by excellent growth in recent years.

A Senior Account Executive, who will enjoy director status, is sought to take responsibility for major clients and to assist in the continuing positive development of the business. The appointment will involve liaison and negotiation with 'blue chip' organisations at the highest level and the handling of major cases.

Ideal candidates, aged c.30-40, will be graduates or the equivalent, possessing good social/professional skills and a sound understanding of insurance and the London market. They will be used to dealing with top quality organisations at senior level and with the development of major account business.

Please apply in complete confidence and quoting Ref. 1696, to Michael Waggett who is advising on the appointment.

## CORPORATE CONTACT

## SALES — CORPORATE FINANCIAL SERVICES

Our Company is a rapidly expanding organisation which provides a range of financial services to corporate clients.

We wish to hear from well educated, career minded individuals with some experience of client liaison. The successful candidate will have good communication skills and the ability to project manage client activity.

Applications with full curriculum vitae should be addressed to the Managing Director at:

**FERGUSON & PARTNERS LTD.</**

**FWDS Dealer**

An expanding international bank seeks a highly competent forwards dealer. Experienced with good, active medium size names, you should have a broad based knowledge of fwd trading and practical experience of spot and money markets would be of distinct advantage. Salary is negotiable but will reflect the seniority of the appointment.

**FRA's**

A London bank considered to be the most active in the FRA market, seeks to complement its existing team with an experienced and highly motivated FRA trader. This would ideally suit a dealer looking for the opportunity to increase their market exposure and expertise and to increase career potential with an expanding organisation. Salary is negotiable.

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An experienced Aus\$ spot trader is required for a prestigious prime name trading bank. Five years minimum trading experience is sought and this should have been gained within a highly active trading environment. Candidates should have the ability to take an overall view of the trading markets and have the technical ability and understanding to act on their observations.

Salary is negotiable with excellent benefits and bonus package.

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Our client is a highly reputable Arab bank. They currently seek an experienced deposit dealer to join the existing team. Experience of both US\$ and currency deposits is required and applicants must be able to demonstrate a sound track record with high quality names. Previous Middle East experience is desirable but not mandatory.

Tax free US\$ salary is negotiable.

**Roger Parker Organisation**

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Tel: 01-638 9731

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compliance with corporate and local policies.

A major international bank, our client, through consistent growth and the introduction of proven EDP capabilities, has now reached the stage where the appointment of a Senior Computer Auditor is considered essential.

Reporting to a member of the Board on security matters, the Senior Computer Auditor will be responsible for maintaining and improving the internal controls relating to the computerised facilities. Additional responsibilities will include the implementation of proper data security controls, the review of the controls and evaluating the "value for money" aspects of the Bank's intended software and hardware investments. The post holder will have a broad remit to assess all systems and ensure

judgement, have well developed communication skills, be able to influence and persuade others and be prepared to work without close supervision.

The remuneration package will include a high basic salary, inner London allowance, pension, life assurance, subsidised mortgage and low cost loans.

Please write, in confidence, enclosing a full CV, including current salary details quoting reference MCS/1010 to Michael D Madgwick Executive Selection Division Price Waterhouse Management Consultants No.1 London Bridge London SE1 9QL.

**Price Waterhouse**

## Opportunities in Japan- for experts in securities business

As one of Germany's leading banks, we are represented all over the world. For our securities business in Japan we have vacancies for experts in the following fields:

- Euromarket bond + Equity Sales Specialist
- Accounting/Reporting Clerk (with experience in international operations) (Kokusai gyomo)
- Settlement Clerk (for international securities operations)
- Underwriting Specialist

We are looking for (male or female) Japanese nationals with a minimum working experience of 3 years in the specified fields.

If you are interested in one of those vacancies, please send your resume in English and/or Japanese to CHL-Personalberatung, Liebrecht & Bauer GmbH, Postfach 17 04 21, D-6000 Frankfurt 1 — West Germany. Confidentiality guaranteed.

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**THE COMPANY:**

One of the biggest names in the industry, taking pride in leading the field and determined to maintain its position by continuing to hire the very best.

**THE POSITION:**

To play a vital role in coordinating and controlling all recruitment activities and related personnel matters within a major section of the London operation involving recruitment at all levels up to and including Managerial together with the development and implementation of employment policies.

**THE CANDIDATE:**

Should be a Graduate with experience of recruitment within, or for, the Banking, Securities or Trading areas. The successful candidate will have outstanding interpersonal and analytical skills, functioning well within a team environment and be assertive and influential in dealing at all levels.

**PROSPECTS:**

Excellent — this is a high pressure, high profile role within an organisation dedicated to the recognition and reward of achievement.

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Salaries are negotiable and a car is provided. If you wish to consider joining us in London, Birmingham, Manchester or Glasgow, please write or telephone in absolute confidence, to: Michael Hurton, (Ref 2671)

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**Touche Ross**  
Management Consultants

## Finance Director

Leicester

c£35,000 + car + substantial benefits

We are acting for a progressive £95 million turnover investment group, encompassing some 25 companies, whose trading interests are principally manufacturing biased. They are now embarking on a substantial development programme and wish to appoint a Finance Director to co-ordinate and control the project from inception.

The position reports to the Group Managing Director and involves close contact with Board members and Directors at operational level. Candidates will be FCA/ACMA's, aged mid to late 30's who can demonstrate



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A member of the Addison Page PLC group

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Circa £30,000 pa plus car and other benefits

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Our client, a world leader in its field and with a £25 million annual turnover seeks a fully qualified accountant with potential to fill a Board appointment at an early date.

The successful candidate's responsibilities include heading the finance, Secretarial and systems functions as well as making a positive contribution to the development of a market oriented corporate strategy. The vacancy calls for computerised accounting experience at senior management level in an engineering environment; this must include treasury management and knowledge of export finance.

Applicants are asked to write with a full CV and daytime telephone number, quoting reference 1462, to:

**BinderHamlyn**  
MANAGEMENT CONSULTANTS  
Trevor Austin, Executive Selection Division  
BinderHamlyn Management Consultants  
8 St Bride Street, London EC1A 4DA

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c£18,000 + car

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Reporting to and working closely with the General Manager, the Accountant will be responsible for the full financial and management accounting function. Supervising a small department, he or she will develop computerised systems and will be involved in all

aspects of the business. The position requires flexibility and initiative and the ability to manage a variety of projects.

In their mid to late 20s, applicants should be recently qualified accountants from the profession or industry. Technical accounting and good inter-personal skills are considered essential.

Please write, enclosing a career/salary history and daytime telephone number, to David Hogg FCA quoting reference H/441/AF.

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Management

125 High Holborn, London WC1V 6QA Selection Consultants Tel: 01-405 3499

**Divisional Accountant**  
Financial Management

**EC3** £18,000

A management information role for a newly qualified ACA keen to develop professional expertise within this major international insurance broker.

Reporting directly to the Divisional M.D., you will be responsible for providing financial information encompassing presentation of management accounts to board, liaising with profit centre Directors, recommending improvements, divisional planning and preparation of divisional budget.

In addition you must be prepared to develop micro computer systems using Focus.

This is a highly visible role offering excellent promotional prospects.

Ref: 3272

For further information about these positions please telephone Richard Green.

**Dunlop & Badenoch**

Financial Recruitment 60 Mark Lane, London EC3R 7NE. Tel: 01-265 0377

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For a Major Industrial Group

London, to £25,000, Car

The present and proposed expansion of this major British industrial multi-national requires the highest level of corporate strategic planning and this new position reflects that need. The person appointed will join a small department and work directly with the Group's senior management. The role is very broad, ranging over preparation of the Group strategic plan, investor relations and key corporate financial tasks including acquisitions, disposals and reorganisation of financial structures within the Group, both UK and overseas. Candidates must be qualified accountants or MRAs in their mid/late 20's, who have had some practical exposure to the tasks described above. Vital personal qualities include a first class intellect and the ability to relate to all levels of management. H.W. FitzHugh, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB. Tel: 01-734 6852. Ref: 20329/FT.

### Group Management Auditor

City based to £28,000, Car

Our client is a major multi-national financial institution which is establishing an operational audit department. The prime functions will be to review the Group's operations involving an appraisal of resources relating to objectives together with the evaluation of computerised financial information, systems, and results. Reporting directly to the Group Internal Audit Manager, the successful candidate will play a significant role in the development of the department. Audit capability and personality are major selection criteria and it is expected that candidates will be qualified and in their early thirties. Remuneration and employee benefits are first class and commensurate with the standards expected of a leading City company. I.L. Duff, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB. Tel: 01-734 6852. Ref: 19121/FT.

These positions are open to male or female candidates. Please telephone for a Personal History Form to the relevant office, quoting the appropriate reference.

Exceptional Opportunity in a High Growth Company

## Financial Controller

to £30,000 inc bonus + car + relocation Essex

Our clients are world leaders in the design and manufacture of highly sophisticated electronic equipment with a global reputation for excellence. The company has a rapidly growing turnover of c. £50 million pa and is an autonomous subsidiary of a major US international.

They seek a Financial Controller to play a full and active part in the overall management of the company and contribute to the continuing growth and development of the organisation. Reporting to the Financial Director, you will be responsible for the financial management and control of the company and especially the development of systems (involving a major investment) in a fast moving environment. This will also involve controlling c. 50 staff in the financial and management accounting, budgeting,

MKA SEARCH INTERNATIONAL LIMITED  
MKA House  
King Street  
Maidenhead  
Berkshire SL6 1EF



## FINANCIAL DIRECTOR

c. £25,000 + CAR

Our client, an expanding regional international airline, wishes to recruit a Financial Director to play a major role in the Company's overall management and direction.

The ideal candidate will be a qualified accountant, with several years' broadly based financial experience gained in a commercial environment.

**PEAT  
MARWICK**

Peat, Marwick, Mitchell & Co.,  
Kingswood House, Pelham Road, Nottingham, NG5 1AP

Previous experience in the airline industry plus handling of financial negotiations with bankers and institutions for aircraft financing would be a considerable advantage.

Please write in confidence, with full career details and salary history, quoting reference B0391184 to: F.C. Marks, Executive Selection Division:

## BLUE CHIP CORPORATE FINANCE

C. London

£20,000 pkge

This company's tremendous growth, based on timely acquisition, has been widely reported in the press. Their name has become synonymous with success and profitability. As leaders in a highly competitive market-place, they require exceptionally motivated and commercially aware young accountants.

You will play the group's future with specific reference to the following areas:

• Forecasts + business plans for divisions

• In-depth acquisition studies

Ambitious graduate ACA/ACMA/ACCA (aged 24-28) will be encouraged to develop his/her career rapidly towards general management or controllership.

Call JANE EASTON on 01-242 6321 (Ref: 1910).

Personnel Resources 75 Gray's Inn Road London WC1X 8US.

Personnel Resources

Commer. Inv. & Ind. Div. 01-242 6321

# Accountancy Appointments

## FINANCIAL CONTROLLER

Our client, a substantial U.K. manufacturing group, offers a development opportunity to a high calibre controller. Providing comprehensive support to the group Commercial Director, responsibilities encompass group statutory and management accounts, cash management, forecasting, budgeting etc. Based at Head Office with responsibility for six sites, the Controller will be directly involved in the development of accounting systems at a major manufacturing site also in Bucks. Suitable candidates aged 28-40, will be qualified accountants with a proven track record within a manufacturing environment. Ref. JC BUCKS.

£22,000+Car

## CORPORATE PLANNING

Due to outstanding growth, our client, a leading Planning House, requires a qualified Chartered Accountant to form part of a newly created Corporate Planning Department. The post will embrace departmental forecasts, short and long term plans, capital appraisal projections and systems development. Additional responsibilities will include financial modelling on IBM micros in order to prepare special project reports. Candidates will be newly or recently qualified ACAs aged 25-30. Excellent Prospects. Ref. SW.

N. LONDON To £18,000+Banking Bens.

ROBERT HALF PERSONNEL, FREEPOST, ROMAN HOUSE, WOOD STREET, LONDON EC2B 2AQ. 01-636 5191.

ROBERT HALF FINANCIAL RECRUITMENT SPECIALISTS

## Financial Controller (Director Designate)

### London

We have been retained by a dynamic plc within the telecommunications industry to select a high calibre Financial Controller with a view to directorship after an initial period. Established in 1981, our client has broadened progressively from its initial trading activities and has recently made two significant acquisitions in related areas. The Financial Controller will be a key member of the small management team and will be expected to make a full contribution to the strategic direction of the Group as well as having total responsibility for the financial function and its fifteen staff. There is scope for the successful candidate to make an immediate impact in terms of improvements to the company's systems and procedures.



Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney

A member of the Addison Page PLC group

£27,500 + car

A Chartered Accountant, aged 32-40, you will have gained a thorough understanding of cash flow management as Financial Controller of a company with high transaction levels in purchase and sales. Personal qualities will include adaptability and mental agility coupled with demonstrable maturity and commitment.

The competitive salary will be enhanced by a benefits package including a quality car and eligibility under the Group's executive options scheme. Interested applicants should write to Nigel Bates FCA, Executive Division, enclosing a comprehensive C.V., and quoting ref. 318, at Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH.

## Operational Audit

### Brussels/European base

United Technologies is one of the largest manufacturing groups in the United States, with sales in excess of U.S. \$15 billion. Their companies are market leaders in their various high technology fields. The group has expanded rapidly in recent years. European sales are in excess of U.S. \$2 billion with between 20-30% of audits relating to new acquisitions.

This expansion, linked to a firm policy of internal advancement, has led to a 90% success rate in promoting members of the European audit team to key positions in the group. Further promotions are scheduled for this year.

As a result, they are seeking other high calibre individuals for their European audit team. Successful candidates must have a clear potential for advancement.



Michael Page International

Recruitment Consultants

London Brussels New York Sydney

A member of the Addison Page PLC group

£26-36,000  
UK equivalent salary

Requirements include superior communications and analytical skills, motivation to excel and a minimum of four years' financial and/or industrial experience. A second European language would be a major asset. Significant European travel is necessary, with a return to home base at weekends; while this is normally Brussels, individuals may possibly be based in other major European business centres.

Interested applicants should contact either Stephen Raby on London 831 0431 at 39-41 Parker Street, London WC2B 5LH, or John Archer on Brussels 648 1384 at Avenue Louise 350, Box 3, 1050 Brussels. Please enclose a comprehensive curriculum vitae with your application, quoting ref. FT 1099.

**PIFCO  
salton**

## Group Accountant

### MANCHESTER

Pifco Salton manufacture and market small electrical appliances and we are now seeking an energetic, qualified accountant to join our Head Office team. The successful applicant is likely to be promoted to Financial Director of the main trading subsidiary within 2 years. This challenging position is ideal for a hands-on Manager who ideally will be aged 30-35 years of age and has 3-5 years industrial experience. There is an attractive salary together with a company car, contributory pension scheme, share incentive scheme and free medical insurance.

Please write in confidence with full career details to:-  
J A S Wallace, Pifco Holdings plc,  
Falsworth, Manchester M35 0HS.

## MANAGEMENT ACCOUNTANT

28-35

£22,500 negotiable

A well established expanding firm of City Solicitors wish to appoint a Chartered Accountant to fill the post of Management Accountant.

Reporting to the Chief Accountant you will be responsible for the efficient day-to-day control of the Management Accounting Department, including the preparation of monthly management accounts and budgets. The accounting systems are computerised.

Candidates should be Chartered Accountants in the age range 28-35 with about five years post qualification experience, preferably with some experience in a professional partnership. Computer experience is required and some knowledge of taxation and VAT would be an advantage.

Salary is negotiable to £22,500 and the prospects are excellent.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref. 2672 to W L Tait, Executive Selection Division.

**Touche Ross**

*The Business Partners*

Hill House, 1 Little New Street, London EC4A 3TR. Telephone: 01-353 8011.

## Financial director

Nr Bath, £30,000 neg

For an entrepreneurial managed marketing led company with excellent manufacturing facilities which is amongst the most successful in its specialist consumer products field.

Started as a management buy-out in 1984 and now with blue chip institutional backing and turnover of £20m, the company has gone from strength to strength through the efforts of a small top flight management team now looking for its final member - a Financial Director.

Reporting to the Chief Executive in a key role you will assume responsibility for the entire financial function with an overall objective of steering the company towards flotation in about three years' time. More immediate tasks are to strengthen computer based systems, tighten up management reporting and help pinpoint areas with scope for improving business performance.

A proactive qualified accountant aged from the early thirties you must have had at least three years' experience at controller level, and have spent some time with a small to medium sized company or division. On the personal front you need to be able to stand your corner but with tact and diplomacy. Above all you must be able to identify totally with this small dedicated team. For the right person prospects are exceptionally good.

Résumé including a daytime telephone number to John Robins, Executive Selection Division, Ref. R524.

Coopers & Lybrand  
associates

Coopers & Lybrand Associates Limited  
management consultants

Shelley House, 3 Nobis Street  
London EC2V 7DQ

## Finance Director

### Financial Services

Guernsey

very competitive salary at 20% tax

This established off-shore life assurance/investment company with a comprehensive international marketing base has recently become a subsidiary of a major financial services group. As part of its long term growth strategy the parent company requires a qualified accountant for the new position of Finance Director based in Guernsey.

As a member of a small senior management team, the Finance Director will be responsible for all aspects of the direction of the company's financial and administrative affairs. This will focus upon the enhancement of controls and procedures, organising financial, administrative and data processing staff, and will include direct participation in the overall management of the firm. Some travel between London and other international centres will be required. The requirement is for a chartered accountant in their late 30's with

**PEAT  
MARWICK**

## ACCOUNTANTS

PACKAGE £19,000 TO £22,500

LIVERPOOL

Are you satisfied with your progress so far and at the point where your next career decision has to be taken?

If so the challenge of operating in a major international financial sector organisation should interest you.

THE GROUP: Royal Insurance is a major international Group with an annual premium income of around £3,000 million. Our Group Head Office is located in the UK as well as four of our eight operating companies; successful candidates will have the opportunity to compete for appropriate positions in these units.

THE OPENINGS: Shortly there will be a number of vacancies in the Group Controller's Department of Group Head Office including:-

■ deputy to the Group Accountant, responsible for consolidation of Group worldwide management reporting and statutory accounting.

■ line manager of the division responsible for Group Investment Accounting in the UK and consolidation of worldwide investments, currently worth over £7,000 million.

■ technical specialist to contribute to the development of accounting standards, EEC Directives and UK legislation.

In addition GCD has units responsible for Group Taxation, Cash Management, Expense Accounting, Internal Audit and Computerized Analysis. Career development is across all these functions and our policy of job rotation ensures that breadth of experience can be gained at appropriate levels.

THE PEOPLE: You are likely to be aged 28 to 40 and qualified Accountants keen to apply your skills in a commercial environment. You should be capable of managing professional support staff and should have innovative abilities and positive attitudes to modern technology. Your qualities will be such as to enable you to reach senior positions in the Group.

THE REWARDS: Salary progression in our remuneration package is geared to achievement of agreed targets, recognising true contribution. Our package includes mortgage interest subsidy, pension scheme, profit sharing and relocation costs.

TO APPLY: Send full CV to:- D M Heather FCA, Deputy Group Controller, Royal Insurance plc, PO Box No 144, New Hall Place, LIVERPOOL L69 3EN.

**Royal  
Insurance**

We are an equal opportunities employer

## Group Taxation

### Southern Home Counties

£Excellent + Car and share options

The highly competitive package will include a car and share option scheme.

Please reply to Martio Manning in strict confidence with details of age, career and salary progression, quoting reference 1608/FT on both envelope and letter.

**Deloitte  
Haskins + Sells**

Management Consultancy Division

P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

## BEYOND CORPORATE AUDIT

### South of England c.£25,000+car+benefits

Our client is a major British manufacturing group with world-wide sales of around £300m. The recently appointed Finance Director is building a small head office team and is looking for a man or woman who can play a key role in changing the current corporate culture.

The job title is Head of Internal Audit, but if that conjures up an image of box-ticking and number checking, it could not be further from the truth. The major aim of the post will be to ensure that the Group is managed in the most effective and efficient way by reviewing and appraising the soundness, adequacy and application of controls, the efficiency with which the Group's assets are employed and the quality and effectiveness of business activities.

It is unlikely that the type of person we are seeking would have thought of internal audit as the next most logical career step. However, we are seeking candidates who will be immediately capable of influencing the management of the Group as a whole and who will have the breadth and capacity to move into a Finance Director position with a subsidiary within a couple of years or so.

You must therefore be a qualified accountant, probably educated to degree level with at least 7 years post-qualification experience, some of which will have been in a major industrial environment. A comprehensive understanding of modern audit techniques is essential.

Salary will be negotiable around £25,000 per annum. In addition, there is an excellent benefit package including car, private medical insurance and non-contributory pension. Relocation will be offered where appropriate.

Applicants should send a brief c.v. with details of current salary to: Max Emmons, CRS 429, Lockyer, Bradshaw & Wilson Limited, 39/41 Parker Street, London WC2B 5LH.

List separately any companies who should not receive your application.

**LBW**

LOCKER, BRADSHAW & WILSON LIMITED

A member of the Addison Page PLC Group

## UK COMPANY NEWS

## Revamped Chloride counts the cost

Chloride Group, the batteries manufacturer headed by Sir Michael Edwards, only just broke even in the year ended March 31 1986, largely because of the cost of the reorganisation programme initiated last January in the face of a deteriorating trading situation.

Over the past six months Chloride has regrouped operations into three product-based areas, cut its workforce by around 550 jobs and resumed its management team.

These measures resulted in exceptional costs of £8.1m for last year, which cut into already depleted operating profits for a mere £0.5m pre-tax profit. In 1984-85 the result was £1.9m.

Sir Michael said yesterday that the restructuring was expected to save between £6m and £7m of annual costs when fully implemented, and that the group had already fully provided for it. Some reduction in jobs was still likely, but he said that no material job losses were envisaged in the UK. The total group workforce is now under 11,000.

On the dividend, which has not been paid on the ordinary shares since 1980 and has built up arrears of around £6m to date, Sir Michael said: "The outlays are not likely to be paid until the company is in a position to pay an ordinary dividend, which in turn depends on a return to a proper level of profitability."

Sir Michael added, however, that the comprehensive actions taken had laid firm foundations for a major improvement in the group's performance.



Sir Michael Edwards, chairman of Chloride.

"The new team and the new structure are working extremely well," he said. Sir Michael who took on the role of chief executive just before the restructuring, also said that a decision on his successor would be made during the next few months.

The restructuring has helped the group's balance sheet, producing cash benefits of £50.4m from investments which reduced net borrowings to £24.9m - the lowest since 1973. Gearing has been cut to 26.4 per cent, well down on 1981's 90 per cent.

Turnover for 1985-86 fell from £413m to £309.7m, of which divested operations accounted for £28m (£12.7m). Operating profits fell nearly £10m to £1.5m, and the taxable result was struck after interest of £7.1m (£0.9m).

The tax charge of £7.5m (£1.1m) left net loss of £5.5m (£3.5m profit) or 24p (22p) per share. The retained loss for the year came to £3.4m (£0.6m profit) after a below the line credit of £1.1m (£0.2m debit) - net profit on the disposal to Pacific Dupont.

On future strategy, Sir Michael said: "We are now building on these immediate actions to advance our strategic plans for the three mainstream businesses in our new structure: industrial batteries, automotive batteries and power electronics."

"It is planned to grow the industrial battery business worldwide, including defence products, and to expand the power electronics business in the UK and Europe. The automotive activities will concentrate on increasing both the underlying earnings and the quality of the sections of the group's business are being actively pursued."

Looking at the new group structure in detail, the chairman said that the three geographic regions - Europe, overseas and America - have been re-structured with three product-based operations with each product grouping headed up by a main board director. "This

See Lex

## Benford gives in to BM

By Lionel Barber

Benford Concrete Machinery yesterday abandoned its fight against BM Group's £20m hostile bid, and recommended shareholders to accept BM's cash alternative of 80p per share. BM, which speaks for at least 29 per cent of Benford shares, has yet to declare its increased share and cash offer unconditional. If it does so, Mr Roger Shute, BM's chief executive, will become chairman of the Benford board. Mrs Stella Brumell, Benford's chairman and chief executive, will resign, along with the two non-executive directors, Mr P. J. Custis and Mr J. A. Griffiths.

## Mountview Estates

Mountview Estates, property dealer and investor, increased its pre-tax profits from £4.38m to £5.44m in the year to March 31 1986.

The final dividend is raised from 3.5p to 4p net for an increased total of 5p (4.5p). Stated earnings per 5p share improved from 38.1p to 55.3p.

Group turnover was £8.24m compared with £6.53m, and operating profits were ahead at £2.55m (£4.47m).

## Anglia TV soars to record £4m

ADVERTISING REVENUE at Anglia Television Group has

recovered from the depressed levels of the previous year, and this, together with vigilant control of expenditure and the near-elimination of associated company half-year profits, has resulted in a record half-year profit.

Before Chairman Peter Subrin and Eschequer Levy, profits were up from 56.95m to 211.45m, but Anglia paid 55.7m (£4.7m) towards Channel Four, and the Eschequer Levy rose from £580,000 to £1.9m, leaving £12.3m compared with £1.5m. At the pre-tax level there was a substantial increase from £944,000 to a record £42.1m after an associate's debit of £25,000 (£845,000).

Tax climbed from £516,000 to £1.56m, and there were minorities of 1.7m against 23.8m. The interim dividend is raised from 3p to 3.75p per 25p non-voting "A," "B" and "C" share. Stated earnings per 19.21p compared with 3.11p.

Usually, last year's second half profits were greater than those in the opening half because of the recovery in advertising revenue. The directors say this year is likely to

revert to the more normal pattern.

They say revenue continues to be buoyant and the prospects for the full year are encouraging.

At Anglia's annual meeting in April, the retiring chairman of Raynham said the board had appeared prudent in deciding not to involve the company in cable ventures at that time.

The failure of the DBS enterprise to get off the ground was due to anticipated capital costs resulting from the Government's insistence on the acquisition of a British satellite, which appeared unviable.

**Comment**

With this set of interim results Anglia almost matched the City's expectations for the full financial year and its shares soared by 35p to 25.75p yesterday. Analysts had anticipated the benefit of stemming the losses from Sodastream and of the recovery from last year's revenue recession, but not the benefit of gathering interest from the 25.8m gleaned from the sale of Sodastream nor from the "housekeeping" exercise implemented in the depths of the

revenue recession. Anglia, like all the other television companies, is lapping up the recent uplift in advertising revenue, even if sales of programmes overseas, which have traditionally provided a useful tranche of profits, have been less buoyant.

The second half of the year is traditionally when the first and analysts anticipate full year profits of 56.75m and a prospective p/e of 8, which offers some scope for improvement in the short term given that Anglia has traditionally traded at a premium to the sector. Anglia is still clinging onto the cash from the SodaStream sale. It is committed to investment in the IV Superchannel cable programming project and is scouting about for investment opportunities within the broadcasting field.

**A. & J. Geifer gets a bid approach**

A. & J. Geifer, the tie and headwear business, yesterday said it had received a bid approach. Geifer shares rose 22p to 138p, capitalising the group at £2.6m.

This announcement complies with the Council of The Stock Exchange.

It does not constitute an offer of, or invitation to the public to subscribe for or purchase, any securities.

U.S. \$150,000,000

St Michael

## Marks and Spencer Finance (Nederland) B.V.

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Credit Suisse First Boston Limited

S. G. Warburg &amp; Co. Ltd.

Commerzbank Aktiengesellschaft

Morgan Guaranty Ltd

Nomura International Limited

Société Générale

Swiss Bank Corporation International Limited

The issue price of the Bonds is 100% per cent. of their principal amount. Application has been made to the Council of The Stock Exchange for the Bonds to be admitted to the Official List.

Interest will be payable annually in arrear on 2nd July of each year, the first payment to be made on 2nd July, 1987.

Listing Particulars relating to the Bonds, the Issuer and the Guarantor are available in the statistical service of Exel Statistical Services Limited and copies may be obtained during usual business hours up to and including 23rd June, 1986 from the Company Announcements Office of The Stock Exchange and up to and including 3rd July, 1986 from:

Marks and Spencer p.l.c., Michael House, Baker Street, London W1A 1DN

Credit Suisse First Boston Limited, 22 Bishopsgate, London EC2N 4BQ

Cazenove & Co., 12 Tokenhouse Yard, London EC2R 7AN

Citibank, N.A., Citibank House, 336 Strand, London WC2R 1HB

19th June, 1986

## Waddington ahead but setback for games

THE British Land Company, engaged in property investment and development, raised its profits before tax from £11.8m to a record £21.1m in 1985-86, an increase of 79 per cent and is rewarding shareholders with a 0.5p lift in their total dividend to 3p net.

Mr John Rithbat, the chairman, says net worth rose by £26m to £304m and adds that this would have been substantially higher if full values of joint ventures developments and industries were included.

At year end (March 31 1986) gross assets were £304.9m, up 20.4% since the year before, while the gross figure has risen to £374m following a £93m transaction with the Legal & General.

The group's properties have been revalued at an open market basis and amount to £242.2m.

This represents the total properties at book £261.9m plus a surplus of £24.3m over book value of properties held by trading subsidiaries.

The group's properties have been revalued at an open market basis and amount to £242.2m.

Shareholders are told that 1985-86 was a year of steady progress and consolidation in the existing businesses together with the relevant acquisitions which will help the group exploit its packaging technology.

Group turnover for the past year (to March 29) pushed ahead from £27.6m to £30.2m plus a profit of £1.6m.

Following the valuation he says the group's accounts do not reflect the considerable excesses of an acquisition of an additional 44,500 sq ft of offices, giving a total cost of some £50,000 sq ft.

## British Land surges by 79% to a record £21m

## British Land

200

Share price

100

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## UK COMPANY NEWS

## Extension may resolve CGA bid

BY MARTIN DICKSON

THE TAKEOVER PANEL yesterday a rare two week extension of the normal 15 timetable in an attempt to resolve the deadlocked three-way battle for County Gentlemen's Association, the financial service business.

The move gives Fredericks Place group an opportunity to clinch victory for its bid, which is being recommended by the

CGA board. Bestwood, which is making a rival, contested bid, had argued against the extension.

By Tuesday, the 60th day of the battle and normal final closing date of the bids, Fredericks Place had valid acceptances covering 49.28 per cent of CGA's shares—just 0.73 per cent short of victory. It also had acceptances covering

a further 1.16 per cent, which would win it the battle if these could be confirmed as valid.

Bestwood owned or had valid acceptances covering 48.2 per cent of CGA's shares.

A meeting of the full Takeover Panel yesterday accepted a request by the CGA and Fredericks Place for an extension of both bids until July 1, on the ground that this would be fair again for 12 months.

Such an extension is sometimes allowed when there is an agreed bid, but it is not usual in a contested battle of this nature.

Mr Tony Cole, chairman of Bestwood, said last night that

he was "very unhappy indeed about this decision, which seems to shift the goalposts." He did not believe it was right for such an extension when there were two competing bids, since this was not even-handed.

If neither bid succeeds by July 1, and if the Panel does not allow a further extension, then neither Bestwood nor Fredericks Place would be free to bid again for 12 months.

With over 95 per cent of the CGA's shares now spoken for, it will be extremely difficult for Bestwood to gather sufficient shares to win itself. However, analysts said it would be in the company's interest if both bids failed, rather than for Fredericks' to succeed.

## Rotaflex defence forecasts 49% profits increase

BY LIONEL BARBER

Rotaflex, the UK lighting company, contested a 250m bid by Emees Lighting yesterday, forecasting a 49.4 per cent rise in pre-tax profits, £4.75m for the year ending December 1986.

Earnings per share are also expected to rise by 52.4 per cent to 22p. Rotaflex said: "This would represent respectively compound growth rates over the 10 years to December 1986 of 5.8 per cent and 7.1 per cent."

Emees, which has so far received 0.4 per cent acceptances in its share offer, is extending it until June 25. A cash alternative of 252p per share has lapsed but can be reintroduced.

The stock market expects Emees to increase its offer of 50 new shares for every 100 in Rotaflex. On the basis of last

night's closing price for Emees, down 2p to 384p, the offer values Rotaflex, up 5p, to 383p, at 300.6p per share.

Chairman Michael Meyer, Emees chairman, was in New York yesterday on business. This week, he has held discussions with Bairnco, the US company which last month announced a joint venture with Rotaflex to exploit their microprocessor lighting technology.

Mr Tim Seymour, at County Bank, advising Emees, said that Rotaflex's profits forecast made no mention of a dividend forecast, nor of its gearing which he said stood at around 40 per cent.

Rotaflex, advised by S. G. Warburg, said: "Emees' lack of credibility. It said that Emees' core businesses were on a downward trend before it made major acquisitions in 1984 and 1985."

## Two US directors of Pavion share £1m bonus

BY CHARLES BACHELOR

TWO US directors of Pavion International, the cosmetics group, were paid a total of £1.43m in salaries and bonuses, it was revealed in Pavion's 1985-86 annual report published yesterday.

Mr Mike Flinn, Pavion's chief executive and himself the highest paid UK director with a £70,000 salary last year, said such bonuses were "a common North American situation."

The two US directors are Mr Stan Acker, the founder of Pavion Cosmetics, which Pavion, then known as Sangers, acquired for \$24m in January 1985, and Mr Tony McCready. The two men, together, earned under £200,000 in salary with more than £12m of the payment represented by bonuses, Mr Flinn said.

Mr Acker and Mr McCready will continue to be eligible for the same level of bonus for the next five and three years respectively, Mr Flinn said.

The Pavion acquisition boosted the group's pre-tax profits to £2.41m in the year ended February 1986 from £577,000, on turnover which rose from £32.67m to £43.65m.

Sangers took the unprecedented step of accepting voluntary demerger from a full London Stock Exchange listing to the USM market, when it acquired Pavion, a New York-based budget cosmetics group. Pavion did not have a long enough record of audited accounts for the combined group to retain its full listing.

## Beaverco placing over 2m shares today at 145p

BY RICHARD TOMKINS

Beaverco, a Derbyshire-based company which has become a leading UK manufacturer of polyurethane foam, comes to the USM today through a placing of 2.1m shares at 145p per share.

Its market capitalisation at the placing price is £9.5m. Samuel Montague, the merchant bank, is sponsoring the issue and Laurence Prust is the broker.

Most of Beaverco's foam production is cut and shaped into components for the upholstery and bedding industries. Seat, back and arm cushions are supplied for three-piece suites while bedding components are used in headboards, mattresses and divan bases.

The group also has a consumer products division which makes sofa beds, headboards and sports equipment, such as gymnasium mats, and an industrial products division which makes packaging, soundproofing and filters.

The company was founded by Mr John Lees, now chairman,

in 1972. Since the construction of its own block foam factory in 1980, growth has come both internally and through acquisitions.

Profits have risen from £184,000 in 1982 to £1m in the year to last March on turnover up from £7.1m to £15.6m. There is no profit forecast, so the company is coming to the market on an historic price/earnings multiple of 11.5.

Half the £3m being raised through the placing will go to existing shareholders, and the remaining £1.28m net of expenses, to the company. Beaverco says the flotation will provide an enhanced capital base, reduce borrowings, and help the group's expansion.

The directors say that plans for additional plant and recent technical developments in flame-retardancy should help the group maintain its position in existing markets. It would also exploit the increasing demand for safer materials in areas such as aircraft, buses and coaches, offices and theatres.

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are not necessarily oil considering dividends. Official indications are not available as to whether the dividends are interim or final and the dates of the dividends shown below may not be based mainly on last year's timetable.

## TODAY

Interims: All British Japan Growth Fund, Arbutus Sterling Fund, Dundee and London Investment Trust, Arthur Lee.

Finals: Allied Colloids, Arbutus Van Bond Fund, Baker Perkins, British Telecom, Brown Shrigley, Dawson International, Grampian Tel, Johnson Matthey, London

International, Mitchell Somers, Scapa, Wigfalla.

## FUTURE DATES

Interims: Barr (A. G.) June 25 Hambro Currency Oils/bsts/ Fd July 21

Lincroft Kilgour June 24 Trusthouse Forte July 2

Unisys Gieseck July 13

Finals: British Airways June 20 Birmingham Mint July 10

British Bldg & Eng Appliances July 8

Brown and Jackson July 24

British Insur Tel July 2

City Security June 23

Hambro Currency Fund Aug 23

London Investment Trust June 23

Pintabian Trust June 23

## DIVIDENDS ANNOUNCED

Current Payment Date Corre- Total Total of spon- for last year year

Current Payment Date Corre- Total Total of spon- for last year year

ARS ..... see int 10 June 20 7.7 14 11

Anglia TV ..... int 3.75 Aug 8 3 — 9

British Land ..... 2 Aug 20 1.75 3 2.5

Godfrey Davis ..... 3 Aug 21 2.5\* 4.5 3.75\*

Ganty Surface ..... 1.35 July 24 — 2.1

Locken ..... 2 — 1.6 — 4.9

V. J. Lovell ..... int 11.7 Sept 30 1.55 — 7

Monavice Estates ..... 4 Aug 18 3.5 5 4.5

Stead Simpson ..... 2.45 Aug 13 2.3\* 3.55 3.3\*

Term Corp ..... nil — 1.35 nil 2

J. Waddington ..... 1.13 July 26 12 28 24

Dividends shown in pence per share except where otherwise stated. \* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock.

## Berisfords dismisses Allied claim

By Lionel Barber

Berisfords, the ribbon maker contesting a 27.5m bid from Allied Textiles, yesterday rebutted Allied charges that it was using property sales to finance dividends and extraordinary costs.

If neither bid succeeds by July 1, and if the Panel does not allow a further extension, then neither Bestwood nor Fredericks Place would be free to bid again for 12 months.

In a letter to shareholders, Mr David Mylne, Berisfords' chairman, said the total net of tax cost of dividends for the year ending March 1987 would be £356,000. The sum would be covered 1.8 times by forecast profits. Mr Mylne urged shareholders to reject what it described as an inadequate Allied offer.

## George Wimpey plans series of divestments

By DAVID GOODHART

George Wimpey, the engineering and construction group, announced yesterday that it is beginning a series of minor divestments and "going back to the core businesses," according to Mr Cliff Chetwood, the chief executive.

The first subsidiary it is seeking to sell is the builders merchants, Wimpey Merchants, consisting of three separate companies—W. W. Hall, based in the South-east, Monteith Building Services of Scotland, and Edwards & Co of Kent.

According to the 1985 annual report, Wimpey Merchants "had a very satisfactory year overall" and the sale is expected to raise close to £20m.

"We expect a lot of interest in the business because it would be very complementary to a lot of other people's businesses," said Mr Chetwood.

The divestment strategy was hammered out at a Wimpey strategic review last October.

"We took the decision then that we should concentrate our investment in main line businesses where we have a premier position. We are never going to have a premier position in builders' merchants without

investing about £80m or £70m," said Mr Chetwood.

He added that the three companies have given adequate returns but are hungry eaters of cash. Further small divestments are expected over the coming months. Wimpey's share price rose 2p to close at 203p.

WILLIAMS HOLDINGS announces that the recommended offers for the whole of the ordinary and preference share capital of Duport have been declared unconditional in all respects.

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## COMMODITIES AND AGRICULTURE

# 'Complacent' gold mines urged to spend more on promotion

BY STEFAN WAGSTYL

GOLD MINING companies have been urged to spend more money on promoting the metal to make sure that rising supplies do not swamp the market.

Mr Julian Baring, gold specialist at London stockbroker James Capel, yesterday told a Financial Times conference in London, that the industry was in danger of allowing complacency to overtake it at a time when the profit margin was high enough to attract many newcomers.

"Why isn't the industry doing more to protect itself against the potential fall in the gold price that this new production could bring about? . . . When you think what De Beers has achieved with diamonds it makes you wonder why the same effort is not made with gold."

Baring suggested that the industry should spend 3 per cent of its annual turnover—or some \$470m a year. He estimated that South African producers now spend about 1 per cent of their turnover on promotion.

Mr Baring's theme was echoed by Mr Timothy Green, a consultant to Consolidated Goldfields, who said the industry needed a radical idea to follow the success in the early 1970s of the Krugerrand, in gold. "I believe that the gold

African gold coin which was promoted by Inter-gold, the sales arm of the Chamber of Mines of South Africa.

Jewellery was the key, he said. The industry had to promote high-carat gold jewellery, sold with low mark-up from the retailer. Producers had to get away from 9 carat jewellery sold (in England) at a premium of 300 to 400 per cent of the gold price.

Speakers at the conference were generally cautious about the future prospects for the gold price, predicting modest increases at best.

Mr Green said that, although prices might rise for a time if gold found favour with investors, he saw little prospect of an increase in real terms year in year out. "It is this very realisation that gold is going nowhere that keeps the investor at bay." Mr Baring said he expected gold to fulfil its value.

Mr Timo Mair, assistant general manager of the Chamber of Mines, said that sluggish world economic growth, low inflation and relatively low interest rates accompanied by a declining dollar and low oil prices were not especially propitious for a bull market in gold. "I believe that the gold

price will rise moderately this year but will not show a steep ascent in the short to medium term."

Dr Chris Stals, Director-General of Finance at the South

African Government planned to increase the 25 per cent tax surcharge imposed on gold mine production. The surcharge had been introduced as a temporary measure. "I don't know when, but the next step should be to reduce it."

Mr Robert Guy, a director of N. M. Rothschild, the London merchant and bullion bank, criticised the British Government for continuing with the imposition of 15 per cent value added tax (sales tax) on gold. The tax was a strong disincentive to investment and a powerful encouragement for fraud.

The only practical solution was to cut the tax rate to 5 per cent, a level which would virtually eliminate fraud and stimulate sales of jewellery and sovereign coins.

Mr Guy said that the pattern of trade in the gold market had changed in recent years leaving the market to be dominated by mining companies.

South African companies were making fewer foreign sales because of the increase in the rand price of gold and the continuing decline in their country's credit rating. But Canadian and Australian producers were showing considerably more interest in selling their output forward.

## FINANCIAL TIMES CONFERENCE

## GOLD

African Ministry of Finance suggested that his government might be planning changes to its two-tier foreign exchange market to switch demand payments from commercial banks to the much weaker financial rounds. "I can confirm 100 per cent that it's never been considered in official circles."

Asked if the Government might make changes if Western countries imposed new economic sanctions, Dr Stals said: "It's something that one may want to consider if sanctions do become serious."

Dr Stals also denied that the

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## LONDON MARKETS

**COCOA VALUES** fell on the London futures markets yesterday for the eighth successive trading day as reports of new crop sales by the Ivory Coast added to the established bearish sentiment. The September position fell to £1,285.50 a tonne took the aggregate fall over the past two weeks to £1,285.50 a tonne. The market's mood was uncertain ahead of next month's renewed attempt to renegotiate the International Cocoa Agreement.

The coffee futures market gained ground with the September position ending £38.50 higher at £1,857.50 a tonne. In the absence of fresh fundamental news or immediate prospects for frost in Brazil's coffee belt traders attributed the rise to technically inspired buying based on chart patterns. LIME prices supplied by Amalgamated Metal Trading.

**ALUMINIUM** prices fell on the London futures markets yesterday for the eighth successive trading day as reports of new crop sales by the Ivory Coast added to the established bearish sentiment. The September position fell to £1,285.50 a tonne took the aggregate fall over the past two weeks to £1,285.50 a tonne. The market's mood was uncertain ahead of next month's renewed attempt to renegotiate the International Cocoa Agreement.

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## CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

## Volcker aids dollar recovery

The dollar recovered from early weakness on the foreign exchanges yesterday, and finished little changed. The main factors influencing trading were the revision to first quarter US gross national product growth and warnings from US officials about the implications of a weaker dollar. fears about the impact on the US banking system, from a possible default by Mexico on its foreign debts, following the replacement of Mr Jesus Silva Herzog, Mexican Finance Minister, depressed the dollar initially, but Mr Paul Volcker, chairman of the Federal Reserve Board, said later that the expected change in Mexican policy 'will help the dollar recover, as well as Mr Volcker's warnings of a further dollar decline, and about rapid monetary expansion. He was giving testimony before a US Congressional subcommittee. Similar comments about the dollar, made overnight by Mr James Baker, chairman of the Senate, pushed the dollar down further. Both Mr Volcker and Mr Baker called for faster growth by Japan and West Germany.

With attention now focused on US second quarter growth, the downward revision of first quarter GNP to 2.9 per cent from 2.7 per cent had only a limited impact.

The dollar closed unchanged at DM 2.2405 and SF 1.85. It eased

## £ IN NEW YORK

June 18	Latest	Prev. close
2 years	£1,444.50	£1,368.50
1 month	0.4776	0.4770
3 months	0.4771	0.4765
6 months	0.4765	0.4760
12 months	0.4760	0.4755
Forward premium and discounts apply to the US dollar.		

to Y187.60 from Y187.45, but improved to FF 17.450 from FF 17.4. On Bank of England figures the dollar's exchange rate index rose in 116.1 from 115.8.

STERLING — Trading range against the dollar in 1986 is £1.3200 to £1.3700. May average 1.3202. Exchange rate index was unchanged at 75.6, compared with 75.2 at month ago.

Sterling attracted little attention. It lost 10 points to 151,000/1,501.00, and also declined to DM 2.3625 from DM 2.3650 to SF 2.7750 from SF 2.7775; and to Y251.50 from Y251.75, but was unchanged at FF 10.72.

— Trading range against the dollar in 1986 is 2,4710 to 2,546. May average 2,4925. Exchange rate index 134.5 against 130.4 six months ago.

The D-mark was volatile against the dollar in Frankfurt, and finished below the Monday line. The market was closed on Tuesday at a high of Y167.98,

and fell to a low of Y166.45.

## POUND SPOT—FORWARD AGAINST POUND

June 18	Day's spread	Close	One month	% p.a.	Three months	% p.a.
UK	1.4955-1.5130	1.5000-1.5010	0.38-0.38c p.m.	2.92	1.05-1.01 p.m.	2.76
Canada	1.2880-1.2907	1.2880-1.2910	0.18-0.18c p.m.	1.22	0.62-0.65 p.m.	1.09
Denmark	3.761-3.765	3.76-3.77	0.10-0.10c p.m.	2.88	0.50-0.51 p.m.	2.65
Germany	6.204-6.204	6.204-6.205	0.20-0.20c p.m.	2.83	0.50-0.51 p.m.	1.97
W. Ger.	3.367-3.379	3.351-3.364	0.10-0.10c p.m.	2.83	0.50-0.51 p.m.	0.38
Portugal	225.23-227.72	225.25-226.85	0.25-0.25c p.m.	8.77	1.70-1.69 p.m.	9.08
Spain	226.48-226.56	216.15-214.45	0.25-0.25c p.m.	3.76	1.10-1.05 p.m.	3.07
Italy	226.23-226.23	226.23-226.23	0.25-0.25c p.m.	2.72	0.50-0.51 p.m.	2.47
Nervsky	11.459-11.469	11.45-11.46	0.10-0.10c p.m.	2.65	0.50-0.51 p.m.	2.37
France	10.675-10.76	10.71-10.72	0.25-0.25c p.m.	1.03	1.00-1.00 p.m.	0.55
Sweden	10.40-10.47	10.45-10.48	0.10-0.10c p.m.	1.03	1.00-1.00 p.m.	0.55
Austria	23.53-23.56	23.53-23.56	0.00-0.00c p.m.	5.01	0.25-0.25c p.m.	4.54
Switz.	2.754-2.768	2.77-2.78	0.10-0.10c p.m.	4.86	3.31-3.31c p.m.	4.54
Belgian rate is for convertible francs. Financial Imac 1000/1000. Six-month forward franc 1.35-1.30 on. 12-month 3.30-3.35.						

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Germany	6.204-6.204	6.204-6.205	0.20-0.20c p.m.	2.83	0.50-0.51 p.m.	1.97
W. Ger.	3.367-3.379	3.351-3.364	0.10-0.10c p.m.	2.83	0.50-0.51 p.m.	0.38
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Italy	226.23-226.23	226.23-226.23	0.25-0.25c p.m.	2.72	0.50-0.51 p.m.	2.47
Nervsky	11.459-11.469	11.45-11.46	0.10-0.10c p.m.	2.65	0.50-0.51 p.m.	2.37
France	10.675-10.76	10.71-10.72	0.25-0.25c p.m.	1.03	1.00-1.00 p.m.	0.55
Sweden	10.40-10.47	10.45-10.48	0.10-0.10c p.m.	1.03	1.00-1.00 p.m.	0.55
Austria	23.53-23.56	23.53-23.56	0.00-0.00c p.m.	5.01	0.25-0.25c p.m.	4.54
Switz.	2.754-2.768	2.77-2.78	0.10-0.10c p.m.	4.86	3.31-3.31c p.m.	4.54
Belgian rate is for convertible francs. Financial Imac 1000/1000. Six-month forward franc 1.35-1.30 on. 12-month 3.30-3.35.						

## DOLLAR SPOT—FORWARD AGAINST DOLLAR

June 18	Day's spread	Close	One month	% p.a.	Three months	% p.a.
UK	1.4955-1.5130	1.5000-1.5010	0.38-0.38c p.m.	2.92	1.05-1.01 p.m.	2.76
Canada	1.2880-1.2907	1.2880-1.2910	0.18-0.18c p.m.	1.22	0.62-0.65 p.m.	1.09
Denmark	3.761-3.765	3.76-3.77	0.10-0.10c p.m.	2.88	0.50-0.51 p.m.	2.65
Germany	6.204-6.204	6.204-6.205	0.20-0.20c p.m.	2.83	0.50-0.51 p.m.	1.97
W. Ger.	3.367-3.379	3.351-3.364	0.10-0.10c p.m.	2.83	0.50-0.51 p.m.	0.38
Portugal	225.23-227.72	225.25-226.85	0.25-0.25c p.m.	8.77	1.70-1.69 p.m.	9.08
Spain	226.48-226.56	216.15-214.45	0.25-0.25c p.m.	3.76	1.10-1.05 p.m.	3.07
Italy	226.23-226.23	226.23-226.23	0.25-0.25c p.m.	2.72	0.50-0.51 p.m.	2.47
Nervsky	11.459-11.469	11.45-11.46	0.10-0.10c p.m.	2.65	0.50-0.51 p.m.	2.37
France	10.675-10.76	10.71-10.72	0.25-0.25c p.m.	1.03	1.00-1.00 p.m.	0.55
Sweden	10.40-10.47	10.45-10.48	0.10-0.10c p.m.	1.03	1.00-1.00 p.m.	0.55
Austria	23.53-23.56	23.53-23.56	0.00-0.00c p.m.	5.01	0.25-0.25c p.m.	4.54
Switz.	2.754-2.768	2.77-2.78	0.10-0.10c p.m.	4.86	3.31-3.31c p.m.	4.54
Belgian rate is for convertible francs. Financial Imac 1000/1000. Six-month forward franc 1.35-1.30 on. 12-month 3.30-3.35.						

## EXCHANGE CROSS RATES

June 18	£	€	DM	Yen	FF	Sw. Fr.	W. Fr.	Lira	GB	SF
UK	1.501	1.501	2.000	7.275	3.795	1.050	1.050	2.092	5.655	5.655
Canada	1.2880	1.2880	1.600	3.200	1.740	0.480	0.480	1.288	3.200	3.200
Denmark	3.761	3.765	4.700	11.700	5.700	1.480	1.480	3.761	11.700	11.700
Germany	6.204	6.204	8.200	18.200	9.200	2.400	2.400	6.204	18.200	18.200
W. Ger.	3.367	3.379	4.200	9.200	5.200	1.300	1.300	3.367	9.200	9.200
Portugal	225.23	227.72	225.25	490.00	225.25	5.700	5.700	225.23	490.00	490.00
Spain	226.48	226.56	226.50	500.00						

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Engineering—Continued										Industrials—Continued									
Slack	Price	76	77	78	79	80	81	82	83	Slack	Price	76	77	78	79	80	81	82	83
Blackwood Lodge	Price	55	56	57	58	59	60	61	62	Amari	Price	64	65	66	67	68	69	70	71
Boston Engineers Co.	Price	55	56	57	58	59	60	61	62	Amber Ind. 10p	Price	64	65	66	67	68	69	70	71
Benton Wm 10p	Price	100	101	102	103	104	105	106	107	Amber Group F100	Price	100	101	102	103	104	105	106	107
Bethelton 10p	Price	108	109	110	111	112	113	114	115	Ang. African Fin. 70p	Price	108	109	110	111	112	113	114	115
Beverly 10p	Price	94	95	96	97	98	99	100	101	Ang. Amer. Merit. 25	Price	94	95	96	97	98	99	100	101
Bristol Ch. Ship 10p	Price	94	95	96	97	98	99	100	101	Anglo American (A & P) 10p	Price	95	96	97	98	99	100	101	102
Bronxgrove Ind. 50p	Price	105	106	107	108	109	110	111	112	Anglo American 10p	Price	105	106	107	108	109	110	111	112
Bronx Eng. 10p	Price	104	105	106	107	108	109	110	111	Anglo American Trust 10p	Price	104	105	106	107	108	109	110	111
Brook Tel. 50p	Price	114	115	116	117	118	119	120	121	Anglo Ind. Tel.	Price	114	115	116	117	118	119	120	121
Brown Lined	Price	29	30	31	32	33	34	35	36	Anglo St. Eng. 10p	Price	29	30	31	32	33	34	35	36
Buckton 20p	Price	107	108	109	110	111	112	113	114	Anglo St. Eng. 10p	Price	107	108	109	110	111	112	113	114
Cambord Eng.	Price	85	86	87	88	89	90	91	92	Anglo St. Eng. 10p	Price	85	86	87	88	89	90	91	92
Castings 10p	Price	96	97	98	99	100	101	102	103	Anglo St. Eng. 10p	Price	96	97	98	99	100	101	102	103
Chamberlin 9 1/2p	Price	92	93	94	95	96	97	98	99	Anglo St. Eng. 10p	Price	92	93	94	95	96	97	98	99
De Cos. AB P1 50p	Price	120	121	122	123	124	125	126	127	Anglo St. Eng. 10p	Price	120	121	122	123	124	125	126	127
Cheshire Hunt	Price	57	58	59	60	61	62	63	64	Anglo St. Eng. 10p	Price	57	58	59	60	61	62	63	64
Clayton Sons 50p	Price	107	108	109	110	111	112	113	114	Anglo St. Eng. 10p	Price	107	108	109	110	111	112	113	114
Colan AB 20p	Price	40	41	42	43	44	45	46	47	Anglo St. Eng. 10p	Price	40	41	42	43	44	45	46	47
Conquest 10p	Price	102	103	104	105	106	107	108	109	Anglo St. Eng. 10p	Price	102	103	104	105	106	107	108	109
Cooper Ind. 10p	Price	121	122	123	124	125	126	127	128	Anglo St. Eng. 10p	Price	121	122	123	124	125	126	127	128
Creightons 50p	Price	77	78	79	80	81	82	83	84	Anglo St. Eng. 10p	Price	77	78	79	80	81	82	83	84
Crown House	Price	75	76	77	78	79	80	81	82	Anglo St. Eng. 10p	Price	75	76	77	78	79	80	81	82
Convector 76 1/2p	Price	117	118	119	120	121	122	123	124	Anglo St. Eng. 10p	Price	117	118	119	120	121	122	123	124
D. & M. Met. 4 1/2p	Price	72	73	74	75	76	77	78	79	Anglo St. Eng. 10p	Price	72	73	74	75	76	77	78	79
Day Corp.	Price	112	113	114	115	116	117	118	119	Anglo St. Eng. 10p	Price	112	113	114	115	116	117	118	119
Delta Group	Price	269	270	271	272	273	274	275	276	Anglo St. Eng. 10p	Price	269	270	271	272	273	274	275	276
Derwent 50p	Price	270	271	272	273	274	275	276	277	Anglo St. Eng. 10p	Price	270	271	272	273	274	275	276	277
Deserters 50p	Price	270	271	272	273	274	275	276	277	Anglo St. Eng. 10p	Price	270	271	272	273	274	275	276	277
Dowmills 10p	Price	46	47	48	49	50	51	52	53	Anglo St. Eng. 10p	Price	46	47	48	49	50	51	52	53
Edro (Held)	Price	205	206	207	208	209	210	211	212	Anglo St. Eng. 10p	Price	205	206	207	208	209	210	211	212
Elbow (B.J.)	Price	30	31	32	33	34	35	36	37	Anglo St. Eng. 10p	Price	30	31	32	33	34	35	36	37
Farmer (J. W.)	Price	60	61	62	63	64	65	66	67	Anglo St. Eng. 10p	Price	60	61	62	63	64	65	66	67
Fife Industr.	Price	20	21	22	23	24	25	26	27	Anglo St. Eng. 10p	Price	20	21	22	23	24	25	26	27
Firth (M. J.) 10p	Price	74	75	76	77	78	79	80	81	Anglo St. Eng. 10p	Price	74	75	76	77	78	79	80	81
Folkes 50p	Price	111	112	113	114	115	116	117	118	Anglo St. Eng. 10p	Price	111	112	113	114	115	116	117	118
Forrest 50p	Price	110	111	112	113	114	115	116	117	Anglo St. Eng. 10p	Price	110	111	112	113	114	115	116	117
Gardiner 10p	Price	113	114	115	116	117	118	119	120	Anglo St. Eng. 10p	Price	113	114	115	116	117	118	119	120
Gateshead 10p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Eng. 10p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
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Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
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Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114	115	116	117	118	119	120	121
Gateshead Ind. 50p	Price	114	115	116	117	118	119	120	121	Anglo St. Eng. 10p	Price	114</							



## LONDON STOCK EXCHANGE

## Banking issues lead fifth successive advance in equity values

Account Dealing Dates  
Option  
First Dealing - Last Account Dealing, then Dealing Day  
June 2 June 13 June 13 June 23  
June 16 June 26 June 27 July 7  
June 30 July 19 July 11 July 21  
"Now-time" dealings may take place from 9.30 am two business days

A strong financial sector featured in another thrust forward yesterday which left the FT equity indices higher for the fifth consecutive session. Banking issues led the advance, with a spread of available buying of NatWest old shares. US investors, barred by SEC regulations from taking up call-paid shares including those resulting from the recent NatWest rights issue, seemed keen to top-up portfolios following the recent news that the US authorities would soon issue primary capital regulations.

The sustained demand impinged on jobbers' short book positions and both classes of NatWest stock raced higher. The old issue reached 505 pence before falling to 490 pence, a gain of 20 pence on the day. Speculation arose of a pending large share placement, possibly of nil-paid shares on which the final call is due next week. The activity in NatWest overshadowed other clearers' buy interest, which was steady throughout.

The surrounding market scene was again one of confidence and virtually a repetition of the previous two trading sessions. A selective institutional demand found sellers reticent and blue chip stocks made robust gains to high levels. Double-figure gains were finally commonplace and the FT Ordinary share index closed 14.1 up for a five-day rise of nearly 40 points to 1,340.1. A slightly lower sterling exchange rate against the dollar helped the market performance which was unaffected by news of the April industrial and manufacturing figures.

In sharp contrast, another unhappy day in Government securities ended with several longer-dated issues down a point. Operators pointed to the market's continued lack of appetite as little reason for such investment until the authorities had established a new yield structure; fresh funding by the authorities is expected at any moment. Selling pressure was seldom heavy but with dealers' experiencing something of a buyers' strike it made quite an impression on longer maturities. Sporadic switching from conventional Gilt's impacted stability to index-linked stocks after the recent fall.

Other clearers were over-awed by the market's performance but still found willing buyers ranging to 8. Barclays were that much dearer at 493p and Lloyds firmed 5 at 338p, while Midland hardened a few pence at 320p. Merchant banks gained ground throughout the list. Mercury International were the most active issue of the day, 7.20p up. Schroders put on 10 at 775p as did Kleinwort Benson at 765p. NatWest, at 235p, and Hill Samuel, at 383p, improved 3 pence.

Life insurances again showed to good advantage, still recording a repeat of 10.4% business development. The building, residential led the way with a rise of 34 to 812p, while London and Manchester added 11 at 193p. Britannia put on 10 to 356p and

FINANCIAL TIMES STOCK INDICES											
	June 18		June 17		June 16		June 15		June 14		Share Capitalisation
	1986	1985	1986	1985	1986	1985	1986	1985	1986	1985	
Government Secs	904.95	910.05	911.31	910.07	904.65	921.17	94.51	90.39	127.2	91.18	
Fixed Interest	96.56	96.65	96.84	96.62	96.64	96.47	97.51	96.55	100.0	90.53	
Gold	1340.1	1326.0	1318.6	1313.7	1304.1	1324.2	1294.0	1290.0	1311.47	1291.73	
Gold Mines	226.9	227.0	226.2	219.4	219.3	219.3	217.0	216.3	215.9	214.44	
Grd. Div. Yield	4.11	4.14	4.15	4.17	4.19	4.72	4.07	4.07	4.13	4.13	
Embr. Val. 1/25/86	9.30	9.35	10.01	10.04	10.13	11.88	1284.0	1281.00	1281.00	1281.00	
P/E Ratio (avg.)	12.29	12.19	12.15	12.11	12.01	12.34	124.99	124.99	125.00	125.00	
Total Returns (%)	24.31	24.84	24.58	25.53	24.99	21.97	262.50	260.00	260.00	260.00	
Equity Turnover (%)	—	62.00	46.69	50.56	52.76	50.07	144.00	144.00	144.00	144.00	
Shares Traded (m)	—	22.51	21.91	21.41	21.92	21.06	1,045.00	1,045.00	1,045.00	1,045.00	
■ Opening	10 a.m.	10 a.m.	11 a.m.	11 a.m.	11 a.m.	11 a.m.	1,339.5	1,339.5	1,339.5	1,339.5	
10 a.m.	1,333.1	1,333.4	1,336.4	1,336.5	1,336.5	1,336.5	1,339.5	1,339.5	1,339.5	1,339.5	
11 a.m.	1,336.4	1,336.5	1,336.5	1,336.5	1,336.5	1,336.5	1,339.5	1,339.5	1,339.5	1,339.5	
1 p.m.	1,336.9	1,336.9	1,336.9	1,336.9	1,336.9	1,336.9	1,339.5	1,339.5	1,339.5	1,339.5	
2 p.m.	1,339.5	1,339.5	1,339.5	1,339.5	1,339.5	1,339.5	1,339.5	1,339.5	1,339.5	1,339.5	
3 p.m.	1,339.5	1,339.5	1,339.5	1,339.5	1,339.5	1,339.5	1,339.5	1,339.5	1,339.5	1,339.5	
4 p.m.	1,339.5	1,339.5	1,339.5	1,339.5	1,339.5	1,339.5	1,339.5	1,339.5	1,339.5	1,339.5	

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announcement that F. H. Tomkins had won its battle for control of the company. The shares closed at 285p, down 7 from 286p.

**British Aero up**  
British Aerospace came to life following news of the 250m order from Presidential Airlines for new 146-200 Aircraft and closed 15 pence higher at 515p. American buying lifted Wellcome 8 to 200p, while favourable Press comment directed buyers to the stock, which closed at 18 at 18p. British Steel, still reflecting the good preliminary figures, rose 5 to 270p, while Baker Perkins, awaiting today's preliminary figures, improved 6 to 240p. Press suggestion of a possible 10% price cut prompted demand for Stobart and Pitt which closed 7 higher at 202p. Among the leaders, Vickers advanced 17 to 460p on hopes that the company may be invited to bid for the Challenger tank order. GRKN, up 23p to 327p, was the most sold of the day, while the market recently revived bid 4 to 470p. Movements among the 'miscellaneous' industrial leaders rarely exceeded a few pence, either way, but Stobart International, up 10 more to 330p, was scheduled to be sold to private investors, but Hawker had a fall of 14 to 375p in the wake of chairman's none-too-encouraging statement at the annual meeting.

Retailers led the way in the Food sector. Tesco advanced 12 to 367p as did Sainsbury to 370p, while Asda continued to reflect the recent impressive preliminary results with a fresh rise of 13 at 288p. Remained stable, with a fall of 10 at 378p, on revised speculative buying, while Wards added 9, at 86p for a similar reason. Oxford Instruments put on 10 at 378p after comment on the annual figures. Newtherp improved 3 after a fall of 10 at 355p. Elsewhere, Avons rose 12 to 550p as investors showed an increased interest ahead of Monday's annual figures, while Sidney C. Banks jumped 50 to 355p, after 360p in reaction to a 10% price cut. Revived speculative interest was directed towards Parkland, which hardened a few more to 315p. Sainsbury, already a few pence to the good during the house session, responded to sizeable US support after-hours and advanced 12 to a new peak of 525p.

Paper/printing proved to be one of the brighter sectors. British Printing and Communications advanced 24 to 280p, after 265p, up 10, along with Daigley, which rose 7 to 280p. The company in annual profits left Carlsbad 7 higher at 52p, while Metal Casters, a rising market recently on revised bid hopes, reacted 10 to 140p. Bodycote, still benefiting from the proposed flotation of its Dutch subsidiary, advanced 15 more to 330p, while the market's recent gains today gained 15 to 470p. Movements among the 'miscellaneous' industrial leaders rarely exceeded a few pence, either way, but Stobart International, up 10 more to 330p, continued to reflect reports that the company's shares are expected to be sold in the traded options market soon.

Anglia rose 38 to 355p on the annual figures.

Financials again showed to good advantage, still recording a repeat of 10.4% business development.

Brokers' gains were quite an impression on longer maturities. Sporadic switching from conventional Gilt's impacted stability to index-linked stocks after the recent fall.

Other clearers were over-awed by the market's performance but still found willing buyers ranging to 8. Barclays were that much dearer at 493p and Lloyds firmed 5 at 338p, while Midland hardened a few pence at 320p. Merchant banks gained ground throughout the list. Mercury International were the most active issue of the day, 7.20p up. Schroders put on 10 at 775p as did Kleinwort Benson at 765p. NatWest, at 235p, and Hill Samuel, at 383p, improved 3 pence.

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Life insurances again showed to good advantage, still recording a repeat of 10.4% business development.

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Prices at 3pm, June 18

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

12 Month												12 Month												12 Month													
High	Low	Stock	Div.	Vid.	P	Y	Si	Stk	Div.	Vid.	P	Y	Si	Stk	Div.	Vid.	P	Y	Si	Stk	Div.	Vid.	P	Y	Si	Stk											
254	12	AAR	44	18	22	52	100	High	254	12	51	36	70	6.0	10	469	100	High	254	12	51	36	70	6.0	10	469	100	High	254	12	51	36	70	6.0	10	469	
255	12	ADT	82	34	45	22	27	Low	255	12	51	36	70	6.0	10	469	100	High	255	12	51	36	70	6.0	10	469	100	High	255	12	51	36	70	6.0	10	469	
256	12	AGF	5	11	11	20	288	100	High	256	12	51	36	70	6.0	10	469	100	High	256	12	51	36	70	6.0	10	469	100	High	256	12	51	36	70	6.0	10	469
257	12	ADS	11	11	11	20	288	100	High	257	12	51	36	70	6.0	10	469	100	High	257	12	51	36	70	6.0	10	469	100	High	257	12	51	36	70	6.0	10	469
258	12	ANR	p 2.07	8.8	12	150	250	250	250	258	12	51	36	70	6.0	10	469	100	High	258	12	51	36	70	6.0	10	469	100	High	258	12	51	36	70	6.0	10	469
259	12	APL	7.11	6.5	12	22	112	112	112	259	12	51	36	70	6.0	10	469	100	High	259	12	51	36	70	6.0	10	469	100	High	259	12	51	36	70	6.0	10	469
260	12	AVX	2.19	1.7	24	100	450	450	450	260	12	51	36	70	6.0	10	469	100	High	260	12	51	36	70	6.0	10	469	100	High	260	12	51	36	70	6.0	10	469
261	12	AVZ	2.72	2.7	7	11	11	11	11	261	12	51	36	70	6.0	10	469	100	High	261	12	51	36	70	6.0	10	469	100	High	261	12	51	36	70	6.0	10	469
262	12	Axon's	8.44	7.7	11	24	200	150	150	262	12	51	36	70	6.0	10	469	100	High	262	12	51	36	70	6.0	10	469	100	High	262	12	51	36	70	6.0	10	469
263	12	Accordions	1.9	1.9	1.9	19	83	83	83	263	12	51	36	70	6.0	10	469	100	High	263	12	51	36	70	6.0	10	469	100	High	263	12	51	36	70	6.0	10	469
264	12	ADM	4.7	4.7	4.7	4.7	4.7	4.7	264	12	51	36	70	6.0	10	469	100	High	264	12	51	36	70	6.0	10	469	100	High	264	12	51	36	70	6.0	10	469	
265	12	ADM	4.7	4.7	4.7	4.7	4.7	4.7	265	12	51	36	70	6.0	10	469	100	High	265	12	51	36	70	6.0	10	469	100	High	265	12	51	36	70	6.0	10	469	
266	12	ADM	4.7	4.7	4.7	4.7	4.7	4.7	266	12	51	36	70	6.0	10	469	100	High	266	12	51	36	70	6.0	10	469	100	High	266	12	51	36	70	6.0	10	469	
267	12	ADM	4.7	4.7	4.7	4.7	4.7	4.7	267	12	51	36	70	6.0	10	469	100	High	267	12	51	36	70	6.0	10	469	100	High	267	12	51	36	70	6.0	10	469	
268	12	ADM	4.7	4.7	4.7	4.7	4.7	4.7	268	12	51	36	70	6.0	10	469	100	High	268	12	51	36	70	6.0	10	469	100	High	268	12	51	36	70	6.0	10	469	
269	12	ADM	4.7	4.7	4.7	4.7	4.7	4.7	269	12	51	36	70	6.0	10	469	100	High	269	12	51	36	70	6.0	10	469	100	High	269	12	51	36	70	6.0	10	469	
270	12	ADM	4.7	4.7	4.7	4.7	4.7	4.7	270	12	51	36	70	6.0	10	469	100	High	270	12	51	36	70	6.0	10	469	100	High	270	12	51	36	70	6.0	10	469	
271	12	ADM	4.7	4.7	4.7	4.7	4.7	4.7	271	12	51	36	70	6.0	10	469	100	High	271	12	51	36	70	6.0	10	469	100	High	271	12	51	36	70	6.0	10	469	
272	12	ADM	4.7	4.7	4.7	4.7	4.7	4.7	272	12	51	36	70	6.0	10	469	100	High	272	12	51	36	70	6.0	10	469	100	High	272	12	51	36	70	6.0	10	469	
273	12	ADM	4.7	4.7	4.7	4.7	4.7	4.7	273	12	51	36	70	6.0	10	469	100	High	273	12	51	36	70	6.0	10	469	100	High	273	12	51	36	70	6.0	10	469	
274	12	ADM	4.7	4.7	4.7	4.7	4.7	4.7	274	12	51	36	70	6.0	10	469	100	High	274	12	51	36	70	6.0	10	469	100	High	274	12	51	36	70	6.0	10	469	
275	12	ADM	4.7	4.7	4.7	4.7	4.7	4.7	275	12	51	36	70	6.0	10	469	100	High	275	12	51	36	70	6.0	10	469	100	High	275	12	51	36	70	6.0	10	469	
276	12	ADM	4.7	4.7	4.7	4.7	4.7	4.7	276	12	51	36	70	6.0	10	469	100	High	276	12	51	36	70	6.0	10	469	100	High	276	12	51	36	70	6.0	10	469	
277	12	ADM	4.7	4.7	4.7	4.7	4.7	4.7	277	12	51	36	70	6.0	10	469	100	High	277	12	51	36	70	6.0	10	469	100	High	277	12	51	36	70	6.0	10	469	
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# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

### Growth data gnaw at confidence

WORRIES over the sluggish pace of the US economy continued to gnaw at investors' confidence on Wall Street stock markets yesterday, writes Terry Byland in New York.

Turnover was still moderate, but weakness in the technology sector turned the rest of the manufacturing sector downwards.

A substantial, and unexpected, downward revision of federal estimates of first-quarter GNP growth heightened nervousness in a stock market now bracing itself for the second-quarter corporate reporting season.

But the revised GNP estimates fell on stony ground in the bond market, where prices shaded lower in nervous response to the departure of Mexico's Finance Minister, a crucial figure in the country's debt negotiations with US banks.

At 3pm the Dow Jones industrial average was down 7.44 at 1,858.34.

Some selling was triggered when market indices futures dipped to a discount and traders were nervous ahead of Fri-

day when June contracts on index futures expire.

A spate of selling hit the semiconductor issues after a Morgan Stanley analyst, following up on his firm's recent downgrading of its GNP forecasts for the second half, trimmed earnings estimates for the sector.

This week has brought bearish comments on technology and semiconductor issues from several Wall Street brokerage houses, which have pointed out that the sector is cyclically driven and reflects the outlook for the economy.

Among yesterday's casualties Texas Instruments tumbled 3.2% to \$119, Motorola 1.1% to \$37 and Advanced Micro Devices 1% to \$20.

Selling pressure overflowed into other technology sectors. In brisk turnover IBM fell 3.1% to \$145, Honeywell 3.1% to \$175 and Burroughs, currently absorbing its \$4bn acquisition of Sperry Corp, dipped 3.1% to \$56.

Also weak were many over-the-counter technology stocks. Apple Computer lost 1.1% to \$33 in heavy selling, and Cray Research at \$37.50 gave up 3.1%.

US bank stocks, troubled by the new uncertainty in the Mexican debt situation, rallied from early falls after Mr Paul Volcker, the Fed chief, testifying on Capitol Hill, expressed optimism for the debt negotiations. Citicorp showed a net gain of 3.1% at \$41 after opening lower, and similar paths were traced by J. P. Morgan, up 3.1% at \$34.5, Manufacturers Hanover, down 3.1% at \$50, and Bankers Trust, 3.1% off at \$47.50.

Merck, the pharmaceutical leader, was almost alone among the blue chips

to advance, gaining 2.7% to \$102 in thinning turnover.

General Electric fell 1% to \$86, McDonnell Douglas 1.1% to \$80, General Dynamics 3.1% to \$78 and Lockheed 1% to \$33.

The Detroit car issues followed the market downhill but saw little selling pressure. General Motors dipped 3.1% to \$77.5, Ford 3% to \$52 and Chrysler 3.1% to \$23.5.

Domestic air carrier stocks drifted lower again, United shedding 3.1% to \$33.5 and American 3.1% to \$22.5. With the outlook for the economy now less sure, there was profit-taking in railroad stocks, which traditionally reflect national business trends. CSX fell 3.1% to \$32.5 and Burlington Northern 3.1% to \$68.5. Union Pacific, planning a restructuring, eased 3.1% to \$55.5.

The bond market suffered falls of about half a point in the first half of the session but saw little retail selling. At the short end, rates remained steady, with federal funds at 6% per cent and the Fed giving liquidity help in the form of \$2.5bn of customer repurchases.

### LONDON

### Financials display strength

A STRONG FINANCIAL sector featured in yesterday's advance in London, and the FT Ordinary index closed 13.9 higher at 1,340.1, making a gain of nearly 40 points in the past five sessions.

Overseas demand boosted banks on reports that the UK authorities could soon ease primary capital regulations. NatWest encountered particularly heavy demand, and the clearer firmed 20p to 49.5p.

Other features included British Aerospace 15p ahead at 51.8p, Jaguar, 12p higher at 52.5p, and Unigate, 13p firmer at 29.5p.

In sharp contrast, the scene in gilt was more gloomy with several long-dated issues down a point. Operators pointed to the market's current lack of scope and saw little reason for fresh investment until the authorities had established a new yield structure.

Chief price changes, Page 35; Details, Page 34; Share information service, Pages 32-33

### HONG KONG

AN EARLY SURGE in Hong Kong was reversed by sustained profit-taking, and the Hang Seng index managed to finish the half-day session 0.39 higher at 11,141.6.

Swire Pacific was in early demand, particularly from UK investors, and closed 20 cents higher at HK\$12.40; Jardine Matheson reversed an early advance to end unchanged at HK\$12.80 although Hutchison Whampoa dropped 10 cents to HK\$29.20.

Among mixed banks Hang Seng gained 25 cents to HK\$35.25, and Bank of East Asia, dipped 10 cents to HK\$18.50.

Utilities firm on Tuesday, weakened, with Hongkong Telephone 10 cents cheaper at HK\$12 despite its strong profits performance for last year.

### AUSTRALIA

STRONGER INDUSTRIALS buoyed Sydney and firmed the All Ordinaries index by 3.4 points to 1,200.8.

BHP moved against the trend again with a 4-cent decline to A\$8.84 after an early A\$8.88 in thin trading while Elders IXL firmed 12 cents to A\$4.60 on speculation that the group would bid A\$9.40 a share for BHP.

Adelaide Steamship added a further 40 cents to \$12.40, and Equitorial Ternan finished 4 cents higher at A\$1.72. Bell Resources and its parent Bell Group closed unchanged at A\$4.20 and A\$9.60, respectively.

### SINGAPORE

DOMESTIC INVESTORS triggered a buying spree in Singapore and boosted the Straits Times industrial index 20.35 higher to 746.68.

Brokers reported considerable Central Provident Fund investor activity in trustee stocks while blue chips were sought by domestic and foreign institutions.

DBS was the most active with 1.8m shares traded out of a total session volume of 33.6m. The bank rose 15 cents to \$8.80 while Van der Horst, also active, firmed 4 cents to 68 cents.

### SOUTH AFRICA

SUSTAINED local buying combined with a slight recovery in the bullion price to push Johannesburg gold shares higher. Extra strength in the rand failed to have an impact.

Randfontein staged a dramatic R11 jump to R276 while Buffels managed a R1.75 gain to R22 and Free State Consolidated picked up 25 cents to R32.25.

Mining financials, diamonds and platinum shadowed golds with broad gains although some consumer-oriented issues lost ground.

### CANADA

LACKLUSTRE trading prompted modest losses in Toronto.

Dome Petroleum was actively traded 2 cents down at C\$1.30 after a 6-cent fall on Tuesday amid reports of an expected second-quarter loss.

Industrials gained slightly in Montreal as most other sectors eased.

### TOKYO

### Buoyancy returns in late rally

A LATE upsurge in domestic demand-related, speculative and high-priced issues drove the Nikkei stock average sharply higher in Tokyo yesterday, writes Shigeo Nishizaki of *Japan Press*.

The market index rose 10,118 to 17,177.07 on a volume of 900m shares, up from 58m on Tuesday. Advances outpaced declines by 511 to 855, with 135 issues unchanged.

Equities moved within a narrow range in the morning, reflecting concern over precariously high prices and the likelihood of tighter controls on margin trading. The market recovered its buoyancy in the afternoon, with some domestic demand-related, speculative and high-priced stocks rallying strongly.

Low-priced large-capital steels and shipbuilding regained popularity in volume. Ishikawajima-Harima Heavy Industries remained the busiest stock with 36.64m shares traded and firmed Y1 to Y257. Some institutional profit-taking forced it as low as Y250.

Nippon Kokan, second-busiest with 89.86m shares, rose Y1 to Y172, Tokyo Gas, third with 45.62m shares, increased Y5 to Y460; and Kawasaki Steel, fourth with 32.26m shares, Y2 to Y188. Sumitomo Chemical added Y5 to Y399.

Lower-grade stocks linked to domestic demand scored sizable advances. Mitsui Real Estate Development jumped Y70 to Y1,800 on foreign buying. Railways with large off-the-book assets strengthened in sympathy, with Sagami Railway surging Y44 to Y680.

Among constructions, Kyowa Densetsu climbed Y70 to Y1,010 and Ohbayashi Y23 to Y613.

High-priced issues surged. Japan Air Lines jumped a maximum Y1,000 to Y10,400, Nippon Television Network Y750 to Y1,450, Kikusui Denzai Denwa Y410 to Y3,110 and Computer Services Y360 to Y763.

Buying interest in speculatives revived. Nippon Nisan Kogyo advanced Y5 to Y870 and Toshiba Corporation Y42 to Y735.

Small-capital cash-trading issues were also sought as they are exempt from margin trading restrictions. Sanden Cor-

poration, Nissan Corporation and Daiwa Seikosho soared a maximum Y100 to Y548, Y695 and Y788, respectively. Akai Electric, which is under reconstruction, rose to Y80 limit to Y301.

Cement makers were sought. Nihon Cement was the sixth-busiest with 19.45m shares changing hands and strengthened Y26 to Y635 and Ube Industries Y20 to Y301.

The yield on the bellwether 8.2 per cent government bond due in July 1995 went up slightly from 4.68% to 4.685 per cent.

The yield on the 5.1 per cent government bond maturing in March 1996 rose from 4.69% to 4.710 per cent.

### EUROPE

### Clouded by uncertainty over rates

A CLOUD of interest-rate uncertainty moved across Europe, blocking the sunnier mood in evidence earlier this week.

The surge in Frankfurt following the Christian Democrat victory in Lower Saxony proved short-lived as the market resumed trading after Tuesday's holiday.

Prices turned sharply lower as investors, uncertain about the future trend, took profits. The Commerzbank index fell 35.2 to 2,030.8.

Degussa suffered the largest setback among chemicals with a DM 6.50 drop to

Y1,000.

Mr Gernot Ernst, president of the Berlin Stock Exchange and partner in the private bank Delbrück and Co, has been elected president of the assembly of eight West German houses. The reformed bourse working group will become active on July 1.

DM 447, BASF lost DM 6 to DM 204 and Hoechst DM 4 to DM 276, while Bayer rose DM 5.80 to DM 327.80.

Daimler-Benz gave up more than its rise on Tuesday, shedding DM 31 to DM 1,412. VW dropped DM 7 to DM 233, but against the trend Porsche advanced DM 12 to DM 1,047 as the dollar firmed and BMW DM 4 to DM 604.

Banking issues came under selling pressure. Dresdner gave up DM 13 to DM 488.50, and at DM 321.20 Commerzbank fell DM 1.80.

Rheinland Karstadt lost DM 9 to DM 349, Lufthansa finished steady at DM 1,123.00 while Generali plummeted

DM 5.02 to DM 1,127.95.

Amsterdam was subdued as summer holidays took their toll. Lower economic data and interest-rate uncertainty contributed to the mood.

Alto dropped F1 1.50 to F1 168.50 and Royal Dutch 20 cents to F1 196.40 while Philips, which has agreed a joint venture with a Hong Kong group to produce audio equipment in China, lost 10 cents to F1 54.80.

The Dutch Government announced a new 10-year 6.4 per cent bullet bond which might attract the same degree of demand as the Government's first bullet bond launched earlier this year. Most bond prices ended at around the same levels as yesterday, however.

Paris was inhibited by the end-of-month book squaring due on Friday, and prices drifted easier.

Poche led declining issues, falling 13.2 per cent or FFr 9.05 to FFr 56. Printemps, the department store and supermarket chain, which expects earnings to grow by about 10 per cent this year, edged FFr 3 lower to FFr 523.

Brussels, Zurich and Madrid ended higher in active sessions.

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